



THE CONFERENCE BOARD

The Conference Board Governance Center

Universal Proxy Cards

Tuesday, September 20, 2016 | 9:00 AM – 1:00 PM

The Conference Board | 845 Third Avenue, New York, NY 10022 | +1 (212) 759-0900

AGENDA

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|---------------------|--|
| 8:00 - 9:00 AM | Continental Breakfast |
| 9:00 - 9:15 AM | Welcome and Introductions |
| 9:15 - 9:30 AM | Current State of Affairs Regarding Universal Proxy Cards |
| 9:30 - 10:45 AM | <p>Sharing Different Perspectives Should the SEC move forward to adopt universal proxy reform and, if so, how should they move forward and who would it benefit? Will newly approved proxy access rights be a factor?</p> <p>Amy Borrus, Deputy Director, Council of Institutional Investors</p> <p>Catherine Dixon, Partner, Weil, Gotshal & Manges LLP</p> <p>Matthew Furman, General Counsel, Willis Towers Watson</p> <p>Bruce Goldfarb, President and Chief Executive Officer, Okapi Partners LLC</p> <p>Charles Pasfield, Vice President of Client Services, Broadridge Financial Solutions, Inc.</p> <p>Anne Sheehan, Director of Corporate Governance, California State Teachers' Retirement System (CalSTRS)</p> <p>William Ultan, Senior Managing Director – Corporate Governance Consulting Group, Morrow Sodali Global LLC</p> <p>Moderator: Douglas Chia, Executive Director, The Conference Board Governance Center</p> |
| 10:45 - 11:00 AM | Break |
| 11:00 AM – 12:00 PM | <p>Moving Forward Can a consensus opinion be reached for universal proxy reform? Is reform necessary to fairly present director candidates and, if so, what is the best, most efficient, least costly process that would make sense for companies and investors?</p> |
| 12:00 PM - 1:00 PM | Lunch |

This Conference Board program is held under the Chatham House Rule: Participants are free to use the information received, but neither the identity nor the affiliation of the speaker(s), nor that of any other participant, may be revealed.