



Committee for Economic Development,  
the public policy center of The Conference Board

## PUBLIC POLICY INSIGHTS FOR WHAT'S AHEAD

March 1, 2023

Dear Friend of CED,

Throughout March, CED will be sponsoring a **Special Trustee Briefing Series** on the global economic and political impact of the war in Ukraine centered around the theme of **Ukraine: Does This End?** The series begins tomorrow with **Steven Pifer**, former US Ambassador to Ukraine, who will brief Trustees on **Russia's Strategy**. Our other special guests over the next couple weeks include: **Juan Zarate**, Former Deputy National Security Adviser for Combatting Terrorism; Lt. Col.(ret) **Alexander Vindman**, Former Director for European Affairs for the US National Security Council; and His Excellency Ambassador **Stavros Lambrinidis**, Ambassador of the European Union to the US. See below for additional details.

CED is also releasing short Policy Brief Backgrounders that provide updates on the conflict one year later. Also this week, [CED released a New CED Podcast on Ukraine: One Year In](#). In the latest episode of **Sustaining Capitalism**, I spoke with **John Gardner**, Vice President of Public Policy at CED, about the first year of the war in Ukraine, where the conflict stands today, the impact of the sanctions against Russia, and more.

Strengthening US leadership in a time of global political and economic disruption is one of CED's top priorities for the nation in 2023, along with ensuring economic growth and fiscal sustainability; and building national unity and restoring trust. This week, CED continued to share its policy priorities on Capitol Hill from the recent **Solutions Brief, 2023 Policy Agenda: Top Priorities: Bipartisan Leadership Needed to Restore Growth, U.S. Leadership and National Unity** with Congressman **Derek Kilmer** (D-WA). CED also briefed Congressman **Kevin Kiley** (R-CA). Today, CED will brief **Roberto Soberanis**, Assistant US Trade Representative for Intergovernmental Affairs and Public Engagement at the Office of the US Trade Representative, on the 2023 priorities.

Addressing the challenge of Workforce Shortages is one of CED's key 2023 economic priorities to reduce inflation and strengthen economic growth. To provide insights and solutions to the labor shortage, on Thursday, March 16, I will be moderating a CED **Policy Watch Webcast on Immigration Reform and Solving the Labor Shortage Challenge**. Distinguished panelists include: **Leon Rodriguez**, Former Director of US

Citizenship and Immigration Services; CED Trustees **Howard Fluhr**, Chairman Emeritus at Segal; **Julian Francis**, President & CEO of Beacon; and **Camille Olson**, Partner at Seyfarth Shaw, LLP; and **Mitchell Barnes**, Senior Economic Policy Analyst at CED. [Register here](#).

Next week, CED has a very informative line-up on priority issues which includes: on Wednesday, March 8, **Brendan Carr**, Commissioner of the Federal Communications Commission, will brief Trustees on **Securing US Communications Networks**; also upcoming on March 9, **Dana Peterson**, Chief Economist at The Conference Board, will brief Trustees on the **Economic Forecast for March**. And on Tuesday, March 14, **Emily Feenstra**, Chief Policy and External Affairs Officer at the American Society of Civil Engineers, will provide Trustees with **A Briefing on the Infrastructure Rollout**.

More news below,

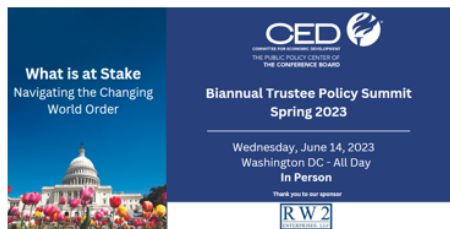


Dr. Lori Esposito Murray  
President  
Committee for Economic Development (CED)  
of The Conference Board

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## SAVE THE DATES

**Spring Trustee Policy Summit:  
June 14, 2023**



**Distinguished Leadership Awards Celebration:  
October 26, 2023**





## Special Trustee Briefing Series on the Global Impact of the War in Ukraine, One Year Later

Last week marked the one-year anniversary of Russia's unprovoked invasion of Ukraine and the heroic struggle of the Ukrainian people to maintain the independence of their country. Throughout March, marking this historic one-year anniversary of Russia's invasion, CED will be sponsoring a **Special Trustee Briefing Series** on the global economic and political impact of the war in Ukraine centered around the theme of ***Ukraine: Does This End?***

Our special guests include: **Steven Pifer**, former US Ambassador to Ukraine; **Juan Zarate**, Former Deputy National Security Adviser for Combatting Terrorism; Lt. Col.(ret) **Alexander Vindman**, Former Director for European Affairs for the US National Security Council; and His Excellency Ambassador **Stavros Lambrinidis**, Ambassador of the European Union to the US. See below for additional details.

CED is also releasing a series of Policy Briefs, Ukraine One Year Round-Ups, which serve as short background documents on the war's impact around the globe. The latest additions are below:

- [Ukraine War One Year Round-Up: Sanctions Against Russia](#)
- [Ukraine War One Year Round-Up: Turkey's Crucial Role](#)

In the coming weeks, CED will share additional Policy Briefs that cover various aspects of the war in Ukraine.

**CED has also released a New CED Podcast on *Ukraine: One Year In*.** In the latest episode of ***Sustaining Capitalism***, **Dr. Lori Esposito Murray**, President of CED, spoke with **John Gardner**, Vice President of Public

Policy at CED, about the first year of the war in Ukraine, where the conflict stands today, the impact of the sanctions against Russia, and more.

CED Trustee Briefing  
***Ukraine: Does This End? Part 1: Russia's Strategy***



**Steven Pifer**  
Former US Ambassador to Ukraine



## Tomorrow: Ukraine: Does this End? Part 1: Russia's Strategy with Steven Pifer, Former US Ambassador to Ukraine

Tomorrow, March 2, from 12:00 p.m. to 12:30 p.m. ET, **Steven Pifer**, former US Ambassador to Ukraine, will brief Trustees on ***Ukraine: Does this End? Part 1: Russia's Strategy*** as part of our ***Special Trustee Briefing Series*** on the global impact of the war in Ukraine, one year later. Pifer is an affiliate of the Center for International Security and Cooperation at Stanford University as well as a non-resident senior fellow with the Brookings Institution.

CED Trustee Briefing  
***Ukraine: Does This End? Part 2: The Impact of Sanctions***



**Juan Zarate**  
Former Deputy National Security Adviser for Combatting Terrorism



## Ukraine: Does This End? Part 2: The Impact of Sanctions with Juan Zarate, Former Deputy National

## Security Adviser for Combatting Terrorism

On Tuesday, March 7, from 12:00 p.m. to 12:30 p.m. ET, **Juan Zarate**, former Deputy National Security Adviser for combatting terrorism, will brief Trustees on ***Ukraine: Does This End? Part 2: The Impact of Sanctions*** as part of our ***Special Trustee Briefing Series*** on the global impact of the war in Ukraine, one year later. Zarate is a senior adviser (non-resident) at the Center for Strategic and International Studies (CSIS) and the global co-managing partner and chief strategy officer of K2 Integrity. He was also the first-ever Assistant Secretary of the Treasury for Terrorist Financing and Financial Crimes.

CED Trustee Briefing  
***Ukraine: Does This End? Part 3: An Update From the Front Lines***



**Lt. Col. (ret) Alexander Vindman**  
Former Director for European Affairs  
US National Security Council

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COMMITTEE FOR ECONOMIC DEVELOPMENT  
THE PUBLIC POLICY CENTER OF  
THE CONFERENCE BOARD

## Ukraine: Does This End? Part 3: An Update from the Front Lines with Lt. Col. (ret) Alexander Vindman, Former Director for European Affairs, US National Security Council

On Friday, March 10, from 12:00 p.m. to 12:30 p.m. ET, Lt. Col. (ret) **Alexander Vindman**, Former Director for European Affairs for the US National Security Council, will brief Trustees on ***Ukraine: Does This End? Part 3: An Update from the Front Lines*** as part of our ***Special Trustee Briefing Series*** on the global impact of the war in Ukraine, one year later. Commissioned in 1999 as an infantry officer, Vindman received a Purple Heart medal for wounds he received from an IED attack in the Iraq War in 2004. Vindman became a foreign area officer specializing in Eurasia in 2008 and assumed the position of Director for European Affairs with the NSC in 2018.

## CED Trustee Briefing

### ***Ukraine: Does This End? Part 4: A View from Europe***



**His Excellency Ambassador  
Stavros Lambrinidis**

Ambassador of the European Union to the US



## **Ukraine: Does this End? Part 4: A View from Europe with His Excellency Ambassador Stavros Lambrinidis, Ambassador of the European Union to the US**

On Wednesday, March 15, from 12:30 p.m. to 1:00 p.m. ET, His Excellency Ambassador **Stavros Lambrinidis**, Ambassador of the European Union to the US, will brief Trustees on ***Ukraine: Does this End? Part 4: A View from Europe*** as part of our ***Special Trustee Briefing Series*** on the global impact of the war in Ukraine, one year later. Lambrinidis has served as Ambassador of the European Union to the US since 2019. He has also served as the EU Special Representative for Human Rights and the Foreign Affairs Minister of Greece.

### CED Trustee Briefing

***2023 Policy Agenda: Top Priorities—Bipartisan Leadership Needed to Restore Growth, US Leadership, and National Unity***



**Representative Derek Kilmer**

Congressman for Washington's 6th  
Congressional District

### CED Trustee Briefing

***2023 Policy Agenda: Top Priorities—Bipartisan Leadership Needed to Restore Growth, US Leadership, and National Unity***



**Representative Kevin Kiley**

Congressman for California's 3rd  
Congressional District



## **2023 Policy Agenda: Top Priorities: Conversations with Representative Derek Kilmer (D-WA) and Representative Kevin Kiley (R-CA)**

During this past week CED held two separate conversations with Congressman **Derek Kilmer** (D-WA), on February 22, and Congressman

**Kevin Kiley** (R-CA), on February 27, for a briefing on CED's **Solutions Brief, *2023 Policy Agenda: Top Priorities: Bipartisan Leadership Needed to Restore Growth, U.S. Leadership and National Unity***. The briefings, which were joined by CED Trustees, were provided by **Dr. Lori Esposito Murray**, President of CED.

Among the key takeaways from the Solutions Brief:

- **WE FACE A DUAL ECONOMIC CHALLENGE:** The nation is facing the dual economic challenges of reducing 40-year high inflation and averting a deep recession. Additionally, due to rising interest rates, servicing our extensive national debt will soon become the fastest-growing component of the nation's budget. To address these challenges, we must ensure that spending is measured and cut when possible; remove the consideration of the debt ceiling from a last-minute decision; establish a bipartisan commission on fiscal responsibility; remove preferential tax breaks to raise revenue; and use the reconciliation process exclusively for deficit reduction.
- **STRENGTHEN US LEADERSHIP IN A TIME OF DISRUPTION:** Geopolitical disruption and economic disruption cannot be treated as separate. Russia's invasion of Ukraine has posed enormous challenges to the global political and economic order. China, as a strategic global competitor to the US, is seeking to shift diplomatic, military, and trade patterns in its own favor. The US, along with its allies and business leaders, must accelerate building greater resilience of our supply chains and coordinate advanced technology controls, intellectual property, and must develop alternate sources of critical minerals and materials.
- **ADDRESSING WORKFORCE CHALLENGES:** The labor shortage must be addressed as an economic priority due to its inflationary impact. An abundance of workers of various skill levels will be needed for the deployment of infrastructure and clean energy projects. The nation must support public-private collaboration on training and education to link training to job opportunities.

CED Trustee Briefing  
*Sustainable DEI Impact*



**Kweilin Ellingrud**

McKinsey Global Institute Director  
Senior Partner  
McKinsey & Company

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CED Trustee



## Sustainable DEI Impact: A Conversation with CED Trustee Kweilin Ellingrud, McKinsey Global Institute Director

On February 28, CED Trustee **Kweilin Ellingrud**, McKinsey Global Institute Director and Senior Partner, at McKinsey & Company, briefed Trustees on ***Sustainable DEI Impact***. The conversation was moderated by **Dr. Lori Esposito Murray**, President of CED.

Among the key takeaways:

- **WOMEN REMAIN SEVERELY UNDERREPRESENTED IN LEADERSHIP:** At the entry level, women comprise 48 percent of positions in the US. However, this proportion drops four percentage points with each succeeding career level, with women representing only 21 percent of leadership on executive teams. Women of color face a more severe challenge, comprising only 5 percent of C-suite roles. Women are more likely than men to hold stagnant in entry-level roles because of commitments at the home, as well as the perception that women are ill-equipped for such roles because of child care obligations.
- **TREATING DEI LIKE A BUSINESS INITIATIVE:** Companies that perform well on DEI approach it the same as they would any business initiative: with the appropriate resources and focus. Research has shown that several strategies have had a tremendously positive impact on the success of companies' DEI initiatives: target the root cause of challenges to specific populations; establish a meaningful public definition of success; adapt solutions to different populations; and rigorous tracking and rapid course correction.
- **WHAT CAN BE DONE TO IMPROVE DEI?** Companies should create a culture of accountability for DEI and reward leaders who are stepping up while holding those accountable who are not. Companies

should also equip managers with training to attain the skills needed to manage diverse teams. At the individual level, people can mentor and sponsor others who do not look like themselves. Additionally, managers should provide women with more direct feedback; many fear that women may respond emotionally to criticism and withhold helpful critique.

The image shows a podcast series cover for "Sustaining Capitalism: Ukraine: One Year In". The cover is split into two vertical panels. The left panel is dark blue with the title "SUSTAINING CAPITALISM" in large white letters, with two upward-pointing triangles above and below the word "CAPITALISM". Below the title, it says "Podcast Series" and "Ukraine: One Year In" in white. At the bottom of the left panel, it says "Moderated by John Gardner, Vice President of Public Policy at CED" in white. The right panel is red. It features a circular portrait of Dr. Lori Esposito Murray, a woman with short brown hair wearing a pearl necklace and a patterned jacket. Below the portrait, her name "Dr. Lori Esposito Murray" is written in white, followed by "President" and "CED" in smaller white text. In the bottom right corner of the red panel, there is the CED logo, which consists of the letters "CED" in a bold, sans-serif font, with a stylized flame or leaf symbol to its right. Below the logo, the full name "COMMITTEE FOR ECONOMIC DEVELOPMENT THE PUBLIC POLICY CENTER OF THE CONFERENCE BOARD" is written in small white capital letters.

## New CED Podcast on Ukraine: One Year In

In the latest episode of *Sustaining Capitalism*, **Dr. Lori Esposito Murray**, President of CED, spoke with **John Gardner**, Vice President of Public Policy at CED, about the first year of the war in Ukraine, where the conflict stands today, the impact of the sanctions against Russia, and more.

Among the key takeaways:

- **THE STATE OF THE WAR, ONE YEAR LATER:** While Ukraine has reclaimed a third of its territory that Russia had taken control over, the two countries are currently facing a stalemate. In response, Russia is planning on launching a major offensive after conscripting 150,000 to 250,000 troops and putting them at the border. And, the US and NATO allies are sending more advanced weaponry to Ukraine. The next couple of months will be critical in determining the future course of the military conflict.
- **THE THREAT OF NUCLEAR WAR:** Leading US officials in both the defense and intelligence sectors have recently said they do not see any specific indication that Russia is preparing to use tactical nuclear weapons. But, nonetheless, the threat cannot be ignored and we need to be prepared for any outcome.
- **US LEADERSHIP REMAINS CRITICAL, BUT A RESOLUTION DEMANDS A BROADER EFFORT:** US leadership has been key in

recognizing the war's global impact on the rules-based international order, the global economy, and on various nations—especially those suffering from food shortages and steep energy costs. A negotiated solution is not currently foreseeable. However, if there is going to be a cessation of hostilities or a negotiated off ramp, it will need to include involvement from the two major economic powers that are Russia's trusted allies, China and India.

[Listen to the podcast »](#)



## **[CED Develops Child Care Affordability Calculator to Demonstrate Challenges Working Families Face in Alabama](#)**

CED's new **[Child Care Affordability Calculator](#)** helps policymakers better understand the challenges Alabama's working parents face when trying to balance household expenses against the need for licensed child care in the state. The CED calculator, developed in collaboration with the Alabama School Readiness Alliance, Alabama Partnership for Children, and Voices for Alabama's Children, uses median income by county, median statewide housing costs, and average household expenses. Users can customize specific fields to reflect variations in expenses.

The calculator also shows whether a family's income level qualifies them for subsidized child care services. Whether working parents can afford child care depends on what income remains after paying other necessary household expenses such as food, gas, and utilities. Unfortunately, many

American families with low and moderate incomes are not financially able to access the licensed child care market.

[Access the Alabama Child Care Affordability Calculator »](#)

[Access the Nebraska Child Care Affordability Calculator »](#)

[Read the Report Series »](#)



CED Trustee Briefing

***2023 Policy Agenda: Top Priorities—Bipartisan Leadership Needed to Restore Growth, US Leadership, and National Unity***



**Roberto Soberanis**  
Assistant US Trade Representative for  
Intergovernmental Affairs and Public  
Engagement  
Office of the US Trade Representative



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COMMITTEE FOR ECONOMIC DEVELOPMENT  
THE PUBLIC POLICY CENTER OF  
THE CONFERENCE BOARD

## **Today: 2023 Policy Agenda: Top Priorities: A Conversation with Roberto Soberanis, Assistant US Trade Representative for Intergovernmental Affairs and Public Engagement, Office of the US Trade Representative**

Today, March 1, from 1:00 p.m. to 1:30 p.m., CED will brief **Roberto Soberanis**, Assistant US Trade Representative for Intergovernmental Affairs and Public Engagement at the Office of the US Trade Representative, on its recent **Solutions Brief**, ***2023 Policy Agenda: Top Priorities: Bipartisan Leadership Needed to Restore Growth, U.S. Leadership and National Unity***.



## US Consumer Confidence Declined Again in February

The Conference Board Consumer Confidence Index decreased in February for the second consecutive month. The Index now stands at 102.9, down from 106.0 in January (a downward revision). The Present Situation Index—based on consumers’ assessment of current business and labor market conditions—increased to 152.8 from 151.1 last month. The Expectations Index—based on consumers’ short-term outlook for income, business, and labor market conditions—fell further to 69.7 from a downwardly revised 76.0 in January. Notably, the Expectations Index has now fallen well below 80—the level which often signals a recession within the next year. It has been below this level for 11 of the last 12 months.

The decrease reflected large drops in confidence for households aged 35 to 54 and for households earning \$35,000 or more. While consumers’ view of current business conditions worsened in February, the Present Situation Index still ticked up slightly based on a more favorable view of the availability of jobs. In fact, the proportion of consumers saying jobs are ‘plentiful’ climbed to 52.0 percent—back to levels seen in the spring of last year. However, the outlook appears considerably more pessimistic when looking ahead. Expectations for where jobs, incomes, and business conditions are headed over the next six months all fell sharply in February.

[Read the full analysis »](#)



## Data Dive: Why 0.5 and 3.0 Percent Matter

Minutes of the January 31-February 1 meeting of the Federal Open Market Committee (FOMC) published last Wednesday **suggest** that the Fed, which usually moves rates in 25 basis point increments, was closer to a 50-point hike than to leaving rates unchanged. In the period since the meeting, the January **Consumer Price Index** came in at a relatively high 0.5 percent month-over-month rate of growth, while **advance retail sales data** showed 3.0 percent growth (which may have resulted in part from seasonal adjustments and warm weather).

These data points, which indicate relatively high levels of aggregate demand, are likely to continue driving the view some FOMC participants favor that the Fed should continue its rate increases at a higher pace. Most Fed officials had **projected** in December the final federal funds rate at the end of 2023 would be 5.1%, which would imply two more 25-point raises. This is also the terminal rate currently **projected** in the economic forecast by The Conference Board.

POLICY WATCH WEBCAST

**Immigration Reform  
And Solving The Labor  
Shortage Challenge**

March 16, 2023  
12:00 PM ET



**Howard Fluhr**  
(CED Trustee)  
Chairman Emeritus  
Segal



**Julian Francis**  
(CED Trustee)  
President & CEO  
Beacon



**Camille Olson**  
(CED Trustee)  
Partner  
Seyfarth Shaw, LLP



**Mitchell Barnes**  
Senior Economic  
Policy Analyst  
CED



**Leon Rodriguez**  
Former Director  
US Citizenship and  
Immigration Services  
(USCIS)



**Dr. Lori Esposito  
Murray**  
(Moderator)  
President  
CED



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THE CONFERENCE BOARD

## CED Policy Watch Webcast: Immigration Reform and Solving the Labor Shortage Challenge

On Thursday, March 16, from 12:00 p.m. to 1:00 p.m. ET, CED will host a **Policy Watch Webcast** on **Immigration Reform and Solving the Labor Shortage Challenge**. The pandemic's disruption of labor markets has collided with long-term demographic trends to pose severe challenges to the nation's future economic health. To address immediate labor shortages as

well as deficits in pipelines of future workers, the US must refocus on increasing workforce participation and upskilling.

However, those solutions will still fall short of reaching the number of workers demanded and the skills needed for the US economy to remain competitive. The magnitude of these workforce challenges calls for a modernized US immigration policy; one that is considered as complementary to policies supporting domestic workers. This webcast will cover how demographic shifts are creating long-term challenges for labor supply in the US, what policies are needed to increase US labor force participation and reform immigration.

Distinguished panelists include: **Leon Rodriguez**, Former Director of US Citizenship and Immigration Services; CED Trustees **Howard Fluhr**, Chairman Emeritus at Segal; **Julian Francis**, President & CEO of Beacon; and **Camille Olson**, Partner at Seyfarth Shaw, LLP; and from CED, **Mitchell Barnes**, Senior Economic Policy Analyst; and **Dr. Lori Esposito Murray**, President.

[Register for the webcast »](#)



CED Trustee Briefing  
*Securing US Communications Networks*

**Brendan Carr**  
Commissioner  
Federal Communications Commission

**CED**  
COMMITTEE FOR ECONOMIC DEVELOPMENT  
THE PUBLIC POLICY CENTER OF  
THE CONFERENCE BOARD

## **Securing US Communications Networks: A Conversation with Brendan Carr, Commissioner, Federal Communications Commission**

On Wednesday, March 8, from 1:30 p.m. to 2:00 p.m. ET, **Brendan Carr**, Commissioner of the Federal Communications Commission (FCC), will brief Trustees on **Securing US Communications Networks**. Carr leads the FCC's work to modernize its infrastructure rules and accelerate the buildout of high-speed networks.

His reforms cut billions of dollars in red tape, enabled the private sector to construct high-speed networks in communities across the country, and extended America's global leadership in 5G. He also has forcefully called attention to potential threats to American communications networks' security by Chinese equipment and software, including Huawei, ZTE, and TikTok.

## CED Trustee Briefing

### ***March CED Monthly Trustee Economics Forecast Briefing***



**Dana Peterson**

Chief Economist  
The Conference Board



## **Economics Forecast for March: A Conversation with Dana Peterson, Chief Economist, The Conference Board**

On Thursday, March 9, from 12:00 p.m. to 12:30 p.m. ET, **Dana Peterson**, Chief Economist at The Conference Board, will brief Trustees on the ***Economics Forecast for March***. Peterson will discuss the state and trajectory of the US and global economy and, specifically, examine whether Europe will experience a soft landing, if China's economy will come roaring back, and if the US will avoid a recession.

## CED Trustee Briefing

### ***A Briefing on the Infrastructure Rollout***



**Emily Feenstra**

Chief Policy and External Affairs Officer  
American Society of Civil Engineers



## **A Briefing on the Infrastructure Rollout with Emily Feenstra, Chief Policy and External Affairs Officer, American Society of Civil Engineers**

On Tuesday, March 14, from 12:00 p.m. to 12:30 p.m. ET, **Emily Feenstra**, Chief Policy and External Affairs Officer at the American Society of Civil Engineers (ASCE), will provide Trustees with ***A Briefing on the Infrastructure Rollout***. The ASCE represents more than 150,000 civil engineers worldwide and is America's oldest national engineering society.

Every four years, the ASCE's Report Card for America's Infrastructure depicts the condition and performance of American infrastructure in the familiar form of a school report card—assigning letter grades based on the physical condition and needed investments for improvement.



### **Joel Myers: A Tax Change Could Be Spurring Tech Layoffs**

The Washington Post

[Read »](#)

### **Scott Pulsipher: Colleges and Universities Shouldn't Wait for a Federal Mandate to Deliver Better Value**

The Hill

[Read »](#)

### **Ravi Saligram: Three Proven Leadership Strategies to Increase Attraction, Retention & Engagement**

Forbes

[Read »](#)

### **Maggie Wilderotter: The Economy is Correcting, and It is Appropriate and Healthy**

CNBC

[Watch »](#)

## Ken Hicks: Wisdom from the Top with Guy Raz

NPR

[Listen »](#)

## Michael Dowling: Labor Challenges and the System's Biggest Growth Area

Becker's Hospital Review

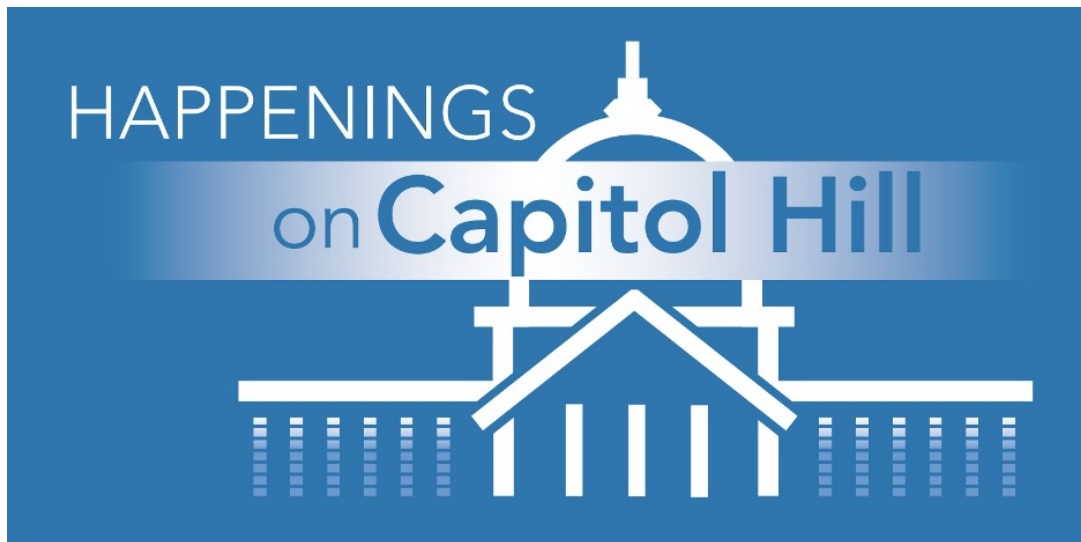
[Read »](#)



The **Tech & Innovation Committee** will meet on Wednesday, March 8, from 1:00 p.m. to 2:00 p.m. ET. During the second half of the meeting, **Brendan Carr**, Commissioner of the Federal Communications Commission, will brief Trustees on ***Securing US Communications Networks***.

For questions about committees or to join a meeting, please reach out to [Katie Brunell](#).

*For additional information, please visit the [CED Virtual Community](#). Trustees can find Committee meeting materials, agendas, speaker information, and more housed on the virtual, secure platform.*



## HOUSE OF REPRESENTATIVES

### March 1

Committee on Energy and Commerce | Subcommittee on Innovation, Data, and Commerce—[Hearing on Promoting U.S. Innovation and Individual Liberty through a National Standard for Data Privacy.](#)

[See all House hearings »](#)

## SENATE

### March 1

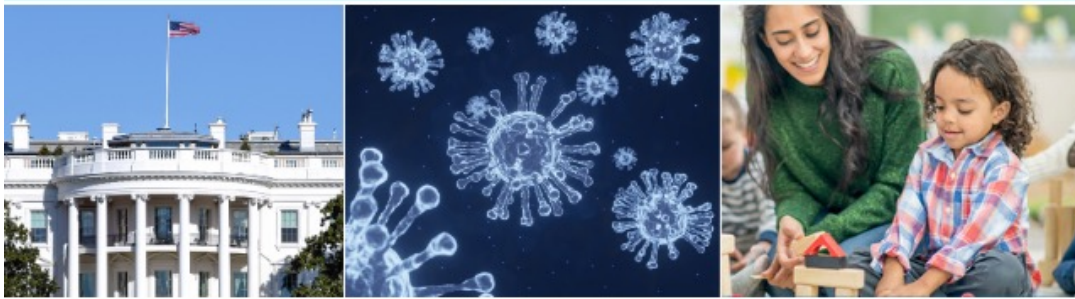
Committee on the Budget—[Hearings to Examine Climate Change and the Economic Risks to Coastal Communities.](#)

Committee on Agriculture, Nutrition, and Forestry—[Hearings to Examine Farm Bill 2023, Focusing on Conservation and Forestry Programs.](#)

### March 2

Committee on Health, Education, Labor, and Pensions—[Hearings to Examine Community Health Centers.](#)

[See all Senate hearings »](#)



## **CED Resource Hubs**

### **Leadership in Challenging Times Hub**

[Access »](#)

### **Global Recession Hub**

[Access »](#)

### **The Economic Role of Paid Child Care in the US Resources**

[Access »](#)

### **War in Ukraine Hub**

[Access »](#)



### **About CED**

The Committee for Economic Development (CED) is the public policy center of The Conference Board. The nonprofit, nonpartisan, business-led organization delivers well-researched analysis and reasoned solutions in the nation's interest. CED Trustees are chief executive officers and key executives of leading US companies who bring their unique experience to address today's pressing policy issues. Collectively they represent 30+ industries, over a trillion dollars in revenue, and over 4 million employees.

[www.ced.org](http://www.ced.org)

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