

/FUTURE/ SUSTAINABLE IMPACT 2026

Aligning profit, purpose and performance
across business



11-12 JUNE, 2026



DOUBLETREE BY
HILTON,
BRUSSELS



8:15 - 17:00

Future: Sustainable Impact 2026 is a senior-level event in Brussels focused on embedding sustainability into core business strategy and operations. It features a main conference day open to a wider audience, followed by a second day of exclusive, member-only council sessions.

Designed for CEOs, Board Members, and CXOs, as well as global and regional leaders across Sustainability, Procurement and Supply Chain, HSE, and Commercial and Customer Experience, it equips decision-makers with practical tools to turn sustainability into measurable business performance.



11 JUNE - DAY 1 - MORNING | DOUBLETREE BY HILTON

8:00 - 9:00 | Registration and Networking

9:00 - 9:05 | Welcome and Event Walk Through

9:05 - 9:15 | Opening Remarks

Our GS Member Development Director and GS Center leader welcome Council Members and other senior executives with a brief overview of TCB's perspective on what's ahead for European business. How you translate sustainability into decisions: where to invest, how to improve performance, how to reduce dependency, and how to build a business that is more efficient, more resilient, and ultimately more competitive.

SPEAKERS

(Master of Ceremony)

Evi Angelidou

Director, Member
Development and Advisory
Gov & Sustainability

The Conference Board

Patrice de Hemptinne

Governance &
Sustainability Center
Leader

The Conference Board

Martin Wiese

European Leader,
Governance & Sustainability
(GS) Center,

The Conference Board

9:15 - 9:45 | Keynote. From Sustainability to Strategic Advantage

Pascal Bourguet will share how Lenovo is turning sustainability into a commercial advantage at global scale. He will explore how a services-led model is driving growth, strengthening customer relationships, and embedding circularity and digital innovation into core business strategy.

SPEAKERS

(Moderator)

Anuj Saush

Head of Advisory

The Conference Board

Pascal Bourguet

COO & Chief Sales Strategy &
Channels Officer for International
Markets

Lenovo



11 JUNE - DAY 1 - MORNING | DOUBLETREE BY HILTON

9:45 - 10:20 | Panel. From Strategy to Reality: Leading Sustainability Through Uncertainty

Most companies have ambition but far fewer are delivering results.

This panel discussion explores how leading organizations are closing the execution gap to turn sustainability commitments into measurable, profitable outcomes.

SPEAKERS

(Moderator)

Marcia Balisciano
Chief Sustainability
Officer & Head of ESG
and Corporate
Responsibility
RELX Group

Michael Train
Chief Sustainability
Officer
Emerson

Gunnar Büchter
Executive Director, Global
Head of Sustainability
Yangfeng

10:20 - 10:50 | Networking Break



11 JUNE - DAY 1 - AFTERNOON | DOUBLETREE BY HILTON

CHALLENGE 1

Where Impact Pays: Building the Business Case for Sustainability and Circularity

Session A

10:50 – 12:20 | Operationalizing Sustainability: Building the Foundation for Impact

This session explores how companies are building the foundations required to operationalize sustainability across the business. It looks at how leaders can simplify complexity, make the case for investment when traditional ROI measures fall short, and connect sustainability more directly to customer value, sales activity, and business performance.

SPEAKERS

(Moderator)

Anuj Saush
Head of Advisory
The Conference Board

Ana Gonzalez Hernandez
Senior Director of Sustainability
Emerson

Petra Laux
Chief Sustainability Officer
Syngenta

Simin Zhou
VP & GM, Software
UL Solutions

Session B

10:50 – 12:20 | Packaging Circularity: A new end-to-end system required

This session focuses on how companies are using the technologies developed to redesign products and value chains to make it stepwise economically viable. A system change is required to take today the decisions for making from complexity an opportunity implementing packaging circularity. A boost in resilience can also be obtained simultaneously.

SPEAKERS

(Moderator)

Robert Bossuyt
Director, Procurement Leadership Council
The Conference Board

Arco Berkenbosch
Chief Innovation Officer
Smurfit Westrock

Gerald Rebitzer
VP Sustainability operations & Advocacy
Amcor

12:20 - 13:20 | Networking Lunch

13:20 - 13:35 | Member Awards



11 JUNE - DAY 1 - AFTERNOON | DOUBLETREE BY HILTON

13:35 - 14:15 | Panel. Enablers Needed: What Has to Be in Place to Deliver Sustainable Impact

Turning sustainability ambition into measurable outcomes depends on the underlying enablers. This fireside chat explores the role of governance, and investor and regulatory expectations in shaping effective delivery.

SPEAKERS

(Moderator)

Vivi Hollertt
Chief Sustainability
Officer
Nouryon

Julia Wittenburg
Head of Stewardship
Bank J. Safra Sarasin Ltd

Patrice de Hemptinne
Governance &
Sustainability Center
Leader
The Conference Board

Philippa Nuttall
Editor
**Sustainable Views,
Financial Times**

14:15 - 14:45 | Fireside Chat. Moving the Needle: What It Actually Takes

Throughout the morning, we have explored what sustainable impact looks like in practice from building the business case to embedding sustainability into operations and making circular models viable. A consistent theme emerges: impact at scale depends on business performance. Without commercial viability and execution, ambition does not translate into lasting results.

This keynote brings that perspective into focus. Drawing on leadership experience in high growth, high-pressure environments, Karsten Winther will share what it takes to deliver results at scale building capability, making decisions under uncertainty, and translating strategy into execution.

SPEAKERS

(Moderator)

Martin Weise
Director, Corporate
Responsibility &
Sustainability Council
The Conference Board

Karsten Winther
President EMEA
Vertiv

14:45 - 15:15 | Networking Break



11 JUNE - DAY 1 - AFTERNOON | DOUBLETREE BY HILTON

CHALLENGE 2

Making It Work: Embedding Sustainability and Circularity into Core Business Operations

Session C

15:15 – 16:45 | Scaling Sustainable Impact: From Business Case to Competitive Advantage

This session brings together practitioner perspectives on making sustainability commercially viable at scale.

It explores how sustainability can act as a commercial driver, how supply chains can create shared value, and how companies can turn sustainable impact into profit and competitive advantage in practice.

SPEAKERS

(Moderator)

Carrie Scott
Director, Chief Social
Impact Officers Council
The Conference Board

Virginie Le Barbu
Global Sustainability
Director
Lenovo

Anthony Abbots
VP Group Sustainability
NKT Cables Group

Session D

15:15 – 16:45 | Circularity at Scale: From Pilots to How the Business Operates

In this track, the focus shifts to scaling up the innovation that solved "the unsolvable circularity issue". Embedding those innovations into core operations remains a challenge.

This session explores what it takes to make circularity work at scale - how companies are redesigning processes, logistics and supplier relationships. Frequently a real breakthrough requires even an industry-move on both sides.

SPEAKERS

(Moderator)

Karin Guemmer
Head of Strategy &
Transformation
Bayer

Jens Holmegaard
CEO & Founder
Shark Solutions

Caterina Camerani
Global Corporate
Sustainability VP
Mölnlycke

David Christian Bender
General Manager
Heraeus Remloy



11 JUNE - DAY 1 - AFTERNOON | DOUBLETREE BY HILTON

16:45 - 17:00 | Plenary. Reflections and Closing Remarks

Martin Wiese, as Event Chair, will bring together reflections and key insights from across the track sessions, drawing out standout themes and connections from the day's discussions. Patrice de Hemptinne will then deliver the closing remarks.

SPEAKERS

Martin Wiese (Event Chair)

Director, Corporate
Responsibility &
Sustainability Council
The Conference Board

Patrice de Hemptinne

Governance &
Sustainability Center
Leader
The Conference Board

17:00- 18:00 | Networking Drinks



12 JUNE - DAY 2 | DOUBLETREE BY HILTON

8:00 - 17:00 | Member Only Council Meetings (Council Manager to Share Agenda)

Three of our European Councils will have private meetings throughout Brussels to discuss their business challenges, share potential solutions, and talk about research, economic, and policy trends.