

## Publications

### [The Long Arm of the Law: GDPR's Impact on HR Data](#)

28 June, 2018 | Executive Summary

GDPR mandates that human capital data, much of which qualifies as “sensitive,” be protected vigorously. What’s HR’s role in protecting the personal data of employees, applicants, and contingent workers?

### [22 Truths about Organization Design: Insights from the 2017 Organization Design Conference](#)

11 December, 2017 | Conference KeyNotes

Nothing lasts for long in today’s volatile business climate—not even your latest organization design. Designs should enable agility and digital adaptability, embracing new ways of thinking while retaining core values.

### [China Center Quick Note: Politics in Command - China after the 19th Party Congress](#)

30 October, 2017 | China Center Publications

The 19th Party Congress and its subsequent 1st Plenum, which ran October 18-25, had been widely anticipated for nearly a year. With the dust just now settling, we begin the difficult work of interpreting what actually transpired at the Congress and what it means for foreign investors in China.

### [Sharing the Lead: Examining the Causes and Consequences of Lead Independent Director Appointment](#)

31 August, 2017 | Director Notes

The power balance between the CEO and the board largely determines how and whether a lead independent director is appointed as well as what effect the appointment has on firm performance and the likelihood of CEO/chair separation.

### [China Center Reference Paper: The New China Ideology -- Trump's Team](#)

06 April, 2017 | China Center Publications

The people the new president surrounds himself with will shape the future of US-China business relations. Who are they and what do we know about their thinking?

### [The Conference Board Economics Watch Emerging Markets View](#)

19 January, 2017 | Economics Watch Reports

Rising uncertainties cast a heavy cloud over growth in emerging markets in 2017.

### [The Conference Board Economics Watch® Emerging Markets View](#)

28 September, 2016 | Economics Watch Reports

Emerging economies are likely to have another challenging year in 2016.

### [The Conference Board Economics Watch® European View](#)

28 September, 2016 | Economics Watch Reports

Reactions three months after the Brexit referendum show greater-than-expected resilience in the Euro Area. But can growth be sustained?

### [China Center Quick Note: Back to Basics -- The CCP at 95](#)

21 September, 2016 | China Center Publications

Since assuming command of the Communist Party of China (CCP) in late 2012, Xi Jinping has overseen one of the most fundamental transformations of the party in at least three decades. Already, this shift has effectively changed, and will continue to change, the government relations requirements for MNCs in China.

### [StraightTalk® Global Economic Outlook 2016: Will Greater Uncertainty Lead to Business Investment Paralysis?](#)

13 September, 2016 | StraightTalk®

Will greater uncertainty lead to business investment paralysis? In this issue of *StraightTalk*, Chief Economist Bart van Ark looks at the business implications of economic uncertainty and weakening of US corporate profits.

### [China CEO Council Session Report - Getting through to 2022](#)

16 August, 2016 | China Center Publications

A simplified summary of selected premises and insights from the June 2, 2016, China CEO Council meeting in Beijing. Some 30 MNC country heads and deputies attended the session, which was hosted by Microsoft. This report summarizes and supplements the PowerPoint workshop decks used for the session.

### [The Brexit Effect: Unpacking the Impact of Uncertainty on the Economy](#)

02 August, 2016 | Executive Action Report

Low confidence, high uncertainty, and postponed investment decisions are some of the short-term impacts we can expect from the United Kingdom's stunning decision to leave the European Union.

### [Job Satisfaction: 2016 Edition: Tightening Labor Market Means More Opportunity, More Satisfaction](#)

19 July, 2016 | Research Report

Nearly half of US workers (49.6 percent), the highest percentage since 2005, are satisfied with their jobs. The tightening labor market may be partly responsible for this uptick in sentiment.

### [25 Truths about Corporate Communications](#)

29 June, 2016 | Conference KeyNotes

Stakeholders and the public expect companies to play fair and contribute to society. It falls to corporate communications to explain the company's societal relevance and the value it contributes—beyond financial metrics.

### [28 Truths about Leadership Development: Insights from the 22nd Annual Leadership Development Conference](#)

15 June, 2016 | Conference KeyNotes

Companies need to develop leaders' skills to meet the challenges of the business world of the future, rather than trying to develop skills for specific job and roles.

### [25 Truths about Executive Coaching](#)

21 April, 2016 | Conference KeyNotes

What's the right coaching philosophy for your organization? Coaching isn't one-size-fits-all. Companies should pick and choose among the latest tools and techniques for what fits their culture and their people.

### [Innovation and Insights: Megatrends in Talent Management: Insights from the 2016 Talent Management Strategies Conference](#)

30 March, 2016 | Conference KeyNotes

Companies need to change their definition of and approach to talent management if they want to remain relevant in this era of constant disruption.

### [Getting Yourself and Your Company Ready for Changes to Your World](#)

09 February, 2016 | Conference KeyNotes

Chief communications officers (CCOs) and executives are juggling new technology and media, CEO expectations, and crisis management—all while steering the right corporate messaging internally and externally.

### [The Conference Board Human Capital in Review™: Voices from Europe](#)

05 February, 2016 | Human Capital in Review

This publication explores hot topics within human capital research from a European perspective and provides actionable summaries of contemporary literature.

### [The Conference Board Economics Watch®: United States View](#)

26 January, 2016 | Economics Watch Reports

The US consumer should drive the economy early in 2016, but there's little firepower from other growth drivers.

### [Handbook on Corporate Governance in India: Legal Standards and Board Practices](#)

15 January, 2016 | Research Report

Recently introduced legal requirements are explained in light of the specific characteristics of India's business ownership structures and put into the historical context of corporate governance reforms in the country.

[The 21st Annual Leadership Development Conference: Developing the Leader of the Future](#)

23 December, 2015 | Conference KeyNotes

Times have changed, and so must leadership development. Human resources leaders can make this happen by, for example, creating effective ongoing development programs.

[The Conference Board Economics Watch® United States View](#)

21 December, 2015 | Economics Watch Reports

As the expansion proceeds, demand-side constraints are giving way to supply-side constraints.

[The Conference Board Economics Watch® European View](#)

18 December, 2015 | Economics Watch Reports

Euro Area economic recovery shows some signs of a slowing pace.

Special topic: The European Commission's investment plan is unlikely to change the subdued investment outlook in the short term.

[The Conference Board Economics Watch® European View](#)

30 November, 2015 | Economics Watch Reports

The Euro Area recovery proves resilient, and should continue to mature in 2016.

[The Conference Board Economics Watch® Emerging Markets View](#)

25 November, 2015 | Economics Watch Reports

A modest recovery for emerging markets is projected for 2016, but downside risks remain significant.

[Corporate Political Spending: Policies and Practices, Accountability, and Disclosure \(Second Edition\)](#)

16 November, 2015 | Research Report

This report provides companies with information to more easily assess the range of issues related to political activity and disclosure and to determine the best course of action for their businesses.

[Global Growth Projections for The Conference Board Global Economic Outlook 2016](#)

09 November, 2015 | Economics Program Working Paper Series

This paper presents the methodology for *The Conference Board Global Economic Outlook 2016*, including projections for 11 major regions and individual estimates for 33 mature and 32 emerging market economies for 2016, 2016-2020, and 2021-2025.

[StraightTalk® Global Economic Outlook 2016: Escaping the Global Economy's Holding Pattern](#)

06 November, 2015 | StraightTalk®

In 2016, the global economy will continue on a slow growth track for the fifth consecutive year, as mature economies continue to fly at a low altitude and emerging markets slow.

[Co-Creating Transformation: The Power of Coaching in Organizational Change](#)

26 October, 2015 | Executive Action Report

The expanded use of trained executive coaches is helping organizations respond more quickly and effectively to the need for ongoing change.

[The Conference Board Economics Watch® European View](#)

22 October, 2015 | Economics Watch Reports

Although the economy is on track for moderate expansion, Euro Area recovery shows no signs of speeding up.

[The Conference Board Economics Watch® Emerging Markets View](#)

22 October, 2015 | Economics Watch Reports

Risks remain skewed to the downside for emerging markets' economic outlook.

[The Conference Board Economics Watch® United States View](#)

22 October, 2015 | Economics Watch Reports

Despite downside risks from weak growth in the global economy, consumers may extend above-trend growth into 2016.

[China Center Data Flash - Property sector continues to struggle as inventories are drawn down](#)

29 September, 2015 | China Center Publications

Some observers have recently been touting a rebound in the real estate market, and while both sales and prices have improved in recent months, it is essential to keep in mind that actual construction and investment in the sector are still contracting.

[The Conference Board Economics Watch® Emerging Markets View](#)

24 September, 2015 | Economics Watch Reports

The growth outlook for the rest of 2015 remains pessimistic.

[The Conference Board Economics Watch® European View](#)

24 September, 2015 | Economics Watch Reports

The Euro Area economic recovery is on track, while downside risks from slower growth in emerging markets are looming.

[China Center Quick Note: One Belt. One Road. Lots of Questions](#)

09 September, 2015 | China Center Publications

What should multinational companies expect from China's *Silk Road Economic Belt* and *21st Century Maritime Silk Road*?

[Job Satisfaction: 2015 Edition: A Lot More Jobs—A Little More Satisfaction](#)

08 September, 2015 | Research Report

In the latest survey, US job satisfaction rose slightly for the fourth consecutive year to the highest level since 2008. The increase may be partly due to the tightening labor market.

[The Conference Board Economics Watch® Emerging Markets View](#)

25 August, 2015 | Economics Watch Reports

There are strong headwinds ahead for major emerging economies.

[The Conference Board Economics Watch® United States View](#)

24 August, 2015 | Economics Watch Reports

The economy continues on a moderate path buffeted by weak growth abroad and weak investment at home.

[China Center Data Flash - 7% questionable for Q2...but June did see a touch of sequential acceleration](#)

28 July, 2015 | China Center Publications

The NBS reported that official GDP growth for the second quarter came in at 7 percent y-o-y, unchanged from the first quarter's growth rate. Frankly, the headline growth print is suspect.

[China Center Quick Note: Beijing's Pyrrhic Victory Over the Equity Rout](#)

27 July, 2015 | China Center Publications

While the ultimate outcome of this episode remains to be seen, we draw some interim conclusions regarding the outlook for China's financial markets, the real economy, the MNC business environment, and the broader reform agenda.

[The Conference Board Economics Watch® European View](#)

27 July, 2015 | Economics Watch Reports

The Euro Area economy remains on track for a modest recovery, despite the challenges from the Greek crisis.

[The Conference Board Economics Watch® Emerging Markets View](#)

27 July, 2015 | Economics Watch Reports

Economic activity among major emerging markets continues to slow, with downside risks to outweigh upside in the second half of 2015.

[The Business Case for Corporate Investment in ESG Practices](#)

23 July, 2015 | Director Notes

This report reviews empirical analyses of the return on investment in environmental, social, and governance initiatives and discusses why the positive correlations found by some academics remain disputed by others.

### [China CEO Council Session Report -- Getting to a "New Normal"](#)

20 July, 2015 | China Center Publications

A summary of discussion points, learnings, business issues, poll results, and member insights from the June 11, 2015, China CEO Council in Shanghai.

### [On the Record with Dan Reardon: CEO of North Highland](#)

09 July, 2015 | Executive Action Report

Based on the CEO Challenge 2015 survey results, Dan Reardon, CEO of North Highland, shares his views on the multigenerational workforce, changing leadership needs, and maintaining strong customer relationships.

### [On the Record with Paul Chodak: President and Chief Operating Officer, Indiana-Michigan Power](#)

09 July, 2015 | Executive Action Report

Paul Chodak, president and COO of Indiana-Michigan Power, discusses with The Conference Board the challenges he faces running an electric utility.

### [China Center Data Flash: Growth is stabilizing temporarily on better policy coordination](#)

30 June, 2015 | China Center Publications

The rhetorical emphasis on "efficiency" and "effectiveness" has yet to be taken up in practice and belies the fact that central authorities are essentially relying on the same old, investment-centric playbook to stabilize the economy.

### [The Conference Board Economics Watch® Emerging Markets View](#)

29 June, 2015 | Economics Watch Reports

Emerging markets have been underperforming over the last year, adding increased downside risks to the global growth outlook

### [The Conference Board Economics Watch® United States View](#)

22 June, 2015 | Economics Watch Reports

The US economy is on a more moderate growth path.

### [The Next Frontier for Boards: Oversight of Risk Culture](#)

17 June, 2015 | Director Notes

This report provides board members an overview of new risk oversight expectations, outlines potential handicaps they may encounter, and offers suggestions for overseeing their company's risk culture.

### [Deep Dive Exchange Series: The New Face of the Compliance Function in China](#)

05 June, 2015 | China Center Publications

A summary of discussion points, learnings, polling results, and business implications from the China Center's fifth Deep Dive Exchange session, covering the evolving nature of compliance risks in China.

### [The Conference Board Economics Watch® European View](#)

29 May, 2015 | Economics Watch Reports

The Euro Area economy remains on track for a modest recovery, despite the challenges from the Greek crisis.

### [China Center Data Flash: The other 45 percent: Why China's property market \(and the economy\) still hasn't bottomed out](#)

26 May, 2015 | China Center Publications

Even as April saw a burst in new housing sales, fixed asset investment in real estate absolutely flatlined, growing at 0.5 percent y-o-y. This is the slowest rate of growth in almost 20 years.

### [The Conference Board Economics Watch® United States View](#)

22 May, 2015 | Economics Watch Reports

Will the weak first quarter be followed by a bounce back?

[China Center Chart of the Week: China's FDI numbers are not adequate for gauging foreign investor sentiment](#)

11 May, 2015 | China Center Publications

China's rising FDI numbers are used as strong evidence that things can't be so bad for foreign investors and that the complaints and negative news stories are from an unrepresentative minority of foreign firms. But the numbers actually tell another story.

[Integrating Sustainability into Your Core Businesses—A Road Map](#)

04 May, 2015 | Research Report

This report identifies work processes, tools, and experiences that can help practitioners build or strengthen sustainability programs in their companies.

[The Conference Board Economics Watch® United States View](#)

29 April, 2015 | Economics Watch Reports

The US economy is slowing down relative to 2014.

[The Conference Board Economics Watch® European View](#)

29 April, 2015 | Economics Watch Reports

Economic growth in the Euro Area seems to be picking up, but further acceleration remains uncertain.

[China Center Data Flash: Nominal GDP growth trap spurs another RRR cut](#)

27 April, 2015 | China Center Publications

Don't be fooled by the headlines: growth momentum is much weaker than the 7 percent y-o-y expansion of real GDP released by the NBS for Q1.

[CEO Succession Practices: 2015 Edition](#)

09 April, 2015 | Research Report

*CEO Succession Practices: 2015 Edition* documents CEO turnover among S&P 500 companies, provides an analysis of annual data dating back to 2001, and discusses the correlation between CEO succession and company performance.

[The Conference Board Economics Watch® European View](#)

24 March, 2015 | Economics Watch Reports

No downside surprises, as the Euro Area slowly moves toward more sustainable growth.

[The Conference Board Economics Watch® United States View](#)

24 March, 2015 | Economics Watch Reports

While the US economy seems to be slowing toward a medium-term growth trend, consumers have been the bright spot.

[Deep Dive Exchange Series: Managing Information Security Risks in China](#)

24 March, 2015 | China Center Publications

A summary of discussion points, learnings, business issues, poll results, and implications from the fourth Deep Dive Exchange session, covering information security practices and procedures in China.

[China Center Data Flash: Predictably weak Q1, predictably uninspiring NPC](#)

24 March, 2015 | China Center Publications

After the National People's Congress closed on March 15, Premier Li Keqiang's addressed the outlook for the economy and economic policy in 2015, emphasizing the ongoing downward pressure China's economy faces.

[The Conference Board Economics Watch® Emerging Markets View](#)

24 March, 2015 | Economics Watch Reports

Emerging economies are facing increasing economic and political challenges in 2015, with the US Fed's decision further testing their financial stability

### [China Center Chart of the Week: Downward pressures on real estate building across Chinese cities nationwide](#)

03 March, 2015 | China Center Publications

Price declines are widespread across cities in China, contrary to the view that real-estate bubbles are a more regional, than national, problem.

### [China Economist and Business Planners Roundtable -- Session Report](#)

02 March, 2015 | China Center Publications

A summary of discussion points, learnings, business issues, poll results, and member insights from the December 2014 China Economists and Business Planners Roundtable.

### [Sustainability Practices 2015 Key Findings](#)

24 February, 2015 | Key Findings

Key findings from the *Sustainability Practices Dashboard 2015*, the comprehensive database and online benchmarking tool that captures the most recent environmental and social practices by large public companies globally.

### [The Conference Board Economics Watch® European View](#)

23 February, 2015 | Economics Watch Reports

Modest upsides in the European economy materialize, as concerns over Greece remain.

### [The Conference Board Economics Watch® United States View](#)

23 February, 2015 | Economics Watch Reports

The year 2015 is off to a good start, remaining fairly strong relative to long-term trend.

### [China Center Data Flash: Despite the 2014 GDP print, weakness prevails in Q4](#)

02 February, 2015 | China Center Publications

In January, the NBS announced that China's Q4 GDP growth came in at 7.3 percent, unchanged from Q3, and leading to full-year growth of 7.4 percent for 2014. We are highly skeptical of this topline print. However, we do see some important trends.

### [China Center Chart of the Week: Household consumption in China remains highly concentrated](#)

02 February, 2015 | China Center Publications

In 2014, just 34 out of 242 cities accounted for 50 percent of total retail sales in China. These 34 cities, in aggregate, boast a registered population of 338 million people.

### [The Conference Board Economics Watch® United States View](#)

23 January, 2015 | Economics Watch Reports

The year 2015 should finally see a stronger economic expansion.

### [The Conference Board Economics Watch® European View](#)

23 January, 2015 | Economics Watch Reports

Quantitative easing, a low euro, and cheap oil provide modest upsides for an otherwise sluggish European economy.

### [Navigating the Sustainability Transformation](#)

05 January, 2015 | Director Notes

This report describes a four-stage model for companies to progress from engaging initially with sustainability to accelerating, leading, and, ultimately, transforming their businesses.

### [The Conference Board Economics Watch® European View](#)

18 December, 2014 | Economics Watch Reports

Europe's 2015 growth is poised for some strengthening, but maybe not enough to keep potential output from falling.

### [The Conference Board Economics Watch® United States View](#)

18 December, 2014 | Economics Watch Reports

The US economy is poised to strengthen moderately while global headwinds provide some pushback



[China Center Quick Note: The AML Battleground - Looking Behind and Beyond the Current Regulatory Salvo](#)

17 December, 2014 | China Center Publications

History suggests that current Anti-Monopoly Law (AML) machinations emanate from a deep love of and dependence on elite-controlled monopolies in China, and a deep hatred of foreign positions that contest them.

[BoardAsia Newsletter](#)

15 December, 2014 | Periodical

Major news covered in this issue includes an overview of the research report on *The Long Soft Fall in Chinese Growth* and highlights on The Conference Board Key Business Issues Briefings.

[China Center -- What to Watch for: China's multilateral and regional trade negotiations](#)

05 December, 2014 | China Center Publications

The political-economy factors driving China's soft fall lead us to be skeptical that domestic-led economic reform will be possible. However, the potential for coercing certain reforms via an outside-in, WTO-style roadmap may still exist.

[China Center Chart of the Week: A closer look at declining real estate investment](#)

01 December, 2014 | China Center Publications

Real Estate Investment (REI) has been a key driver of China's economic growth for well over 10 years, accounting for between 12 and 20 percent of Chinese GDP. There is great concern about the potential impacts of an REI slowdown.

[StraightTalk® Global Economic Outlook 2015: Are We Asleep at the Wheel?](#)

24 November, 2014 | Key Business Issues

While a cautious outlook for the global economy seems justified, does it cause us to leave opportunities on the table for too long?

[The Conference Board Economics Watch® European View](#)

20 November, 2014 | Economics Watch Reports

The Euro Area recovery remains frail, but another recession is avoided.

[StraightTalk® Global Economic Outlook 2015: Are We Asleep at the Wheel?](#)

12 November, 2014 | StraightTalk®

While a cautious outlook for the global economy seems justified, does it cause us to leave opportunities on the table for too long?

[Global Growth Projections for The Conference Board Global Economic Outlook 2015](#)

12 November, 2014 | Economics Program Working Paper Series

This paper presents the methodology for *The Conference Board Global Economic Outlook 2015*, including projections for 11 major regions.

[Proxy Voting Analytics \(2010-2014\)](#)

07 November, 2014 | Research Report

There's been a fundamental shift in the type of resolutions shareholders submit, and activists are increasingly using social media to agitate for change outside of the AGM, 2014 data show.

[China Center Chart of the Week: China's growth rate for R&D investment is not exceptionally fast](#)

29 October, 2014 | China Center Publications

Science policy analysts are concerned that, if China keeps expanding R&D investment at its current rate, China will surpass the United States in R&D spending in the near future. Our research suggests otherwise.

[The Conference Board Economics Watch® United States View](#)

23 October, 2014 | Economics Watch Reports

The outlook for the US economy is unchanged, despite financial market turmoil.

[Streamlining Product Safety and Regulatory Information along the Value Chain](#)

21 October, 2014 | Council Perspectives

The lack of consistent approaches for sharing product stewardship information in today's complex global economy creates significant business risks that are often invisible to leadership.



### [Taming the Change Tiger: Transforming Chaos and Uncertainty into Opportunity](#)

16 October, 2014 | Council Perspectives

Organizations need to change the way they change—to redefine a broader, more accountable, enterprise-wide approach that rides the chaos and achieves the best result.

### [The Rallying Cry for Organizational Change](#)

09 October, 2014 | Conference KeyNotes

Companies should make change management a competency rather than an add-on. They can start by knowing the best practices for executing change and training employees in how to adapt to it.

### [The Conference Board Economics Watch® European View](#)

08 October, 2014 | Economics Watch Reports

Expectations about more monetary stimulus mount in an extremely fragile European economy.

### [The Conference Board Economics Watch® United States View](#)

24 September, 2014 | Economics Watch Reports

GDP growth acceleration loses steam as the economy gets closer to full capacity.

### [The New Imperative: Driving Performance, Connecting to Value](#)

23 September, 2014 | Conference KeyNotes

Companies increasingly view health care as an important investment and want a greater return: they are still keenly interested in lowering costs but are also demanding better performance and value from providers.

### [Proxy Voting Analytics \(2010-2014\): Executive Summary](#)

17 September, 2014 | Executive Summary

There's been a fundamental shift in the type of resolutions shareholders submit, and activists are increasingly using social media to agitate for change outside of the AGM, 2014 data show.

### [China Center Chart of the Week: No baby boom, but a baby bump](#)

17 September, 2014 | China Center Publications

China's change to its one-child policy is unlikely to promote a baby boom because working-age people in China today fear the extra burden and cost that a second child brings – and they are already struggling with familial obligations to care for their elders.

### [The Conference Board Human Capital in Review™: Human Capital Analytics \(Vol. 4, No. 2, 2014\)](#)

12 September, 2014 | Human Capital in Review

This publication is designed for busy human capital executives who value selected, thoughtfully summarized article reviews of what is happening in the area of human capital analytics.

### [China Center Special Briefing Paper: Re-Estimating Chinese Productivity](#)

02 September, 2014 | China Center Publications

In this second part of our Special Briefing Paper series, Dr. Harry X. Wu, Senior Advisor to the China Center, presents the second stage of findings from his 30-year-long work program to re-estimate the quantity and quality of Chinese economic growth.

### [The Conference Board Economics Watch® United States View](#)

24 August, 2014 | Economics Watch Reports

The economy appears to be building momentum toward higher growth.

### [China Center Data Flash: Q2 Mini-stimulus already losing steam](#)

18 August, 2014 | China Center Publications

July data showed a clear sequential slowdown for the domestic side of China's economy, with industrial production, investment, and consumer purchases all slowing in the month.

### [Corporate Social Responsibility in India](#)

13 August, 2014 | Director Notes

Given India's global influence, there is much potential for its vision of mandatory CSR, which anticipates CSR as a central component of corporate activity, to spread to the rest of the world.

### [China Center Chart of the Week: Credit growth in H2 – onward and upward](#)

13 August, 2014 | China Center Publications

As long as China's current credit dynamics remain in play – and the credit intensity of growth continues to rise – fundamental reforms will necessarily have to be sidelined.

### [China CEO Council Session Report -- Facing Change: Sustaining and driving growth during uncertain times in China](#)

06 August, 2014 | China Center Publications

A summary of discussion points, learnings, business issues, poll results, and member insights from the June 12, 2014, China CEO Council, hosted by The Conference Board in Beijing.

### [The Conference Board Economics Watch® European View](#)

30 July, 2014 | Economics Watch Reports

Slow economic growth and disinflation continue through summer, keeping pressure on the European Central Bank.

### [The Conference Board Economics Watch® United States View](#)

22 July, 2014 | Economics Watch Reports

The growth paradox of slow GDP and strong employment.

### [Managing Supply Chain Sustainability and Risk](#)

11 July, 2014 | Director Notes

Addressing supply chain risk and sustainability in isolation may put a firm at considerable risk. Companies should pursue strategies that recognize that supply chain risk and sustainability are inextricably intertwined.

### [Is This the End of Work? Information Technologies and Labor Market Disruption: A Cross-Atlantic Conversation](#)

09 July, 2014 | Executive Action Report

So far, the digital revolution has produced technology but not jobs. What is the impact of technology on employment? Leaders from Canada, Europe, and the United States tackle this question.

### [The Conference Board Economics Watch® European View](#)

01 July, 2014 | Economics Watch Reports

As the European Central Bank takes action for more support, the European economic outlook remains weak.

### [Interim CEO: Reasonable Choice or Failed Selection?](#)

20 June, 2014 | Director Notes

This report examines antecedents and consequences of interim CEO selection to provide boards the evidence needed to make informed decisions about CEO succession.

### [The Conference Board Economics Watch® United States View](#)

20 June, 2014 | Economics Watch Reports

The U.S. economy is gaining traction heading into the second half of the year.

### [How Can Companies Make the Value of Intangibles More, Well, Tangible?](#)

16 June, 2014 | Executive Action Report

There is a critical need to develop better standards for measuring, reporting, benchmarking, and analyzing intangible investments.

### [China Center Quick Note: The Opportunity in Xi's "Re-Reform"](#)

11 June, 2014 | China Center Publications

Chinese President and Party Secretary Xi Jinping is indeed undertaking "reform" – it just doesn't involve marketization or more conformity with Western norms, at least not yet.

### [Global Economic Growth Scenarios 2020: The Impact of Investments and Reforms across Seven Major Regions](#)

11 June, 2014 | Research Report

This report presents analysis of the global economy and seven major world economies—including four scenarios that depend on policy effects—so that leaders can make decisions that foster growth.

### [Nobody's Perfect: Overcoming the Limitations of External Labor Data to Drive Better Business Decisions](#)

11 June, 2014 | Research Report

This report details how to skillfully combine data from a variety of sources to inform HR strategy and business decisions.

### [Distracted Directors and Firm Value](#)

09 June, 2014 | Director Notes

This report examines the effect of director busyness on firm value and provides evidence that independent director busyness can be detrimental to the quality of the board monitoring role.

### [China Center Commentary: China LEI showing more sluggishness ahead](#)

09 June, 2014 | China Center Publications

Risks to the downside are rising, with real estate at the top of the list of catalysts.

### [China Center Special Briefing Paper: Re-Estimating Chinese Growth](#)

09 June, 2014 | China Center Publications

How fast has China's economy really grown? The accuracy of any country's GDP estimate is of critical importance to the business and policy community, both in-country and globally. [NOTE: updated version as of 20 June 2014]

### [The Conference Board Economics Watch® European View](#)

02 June, 2014 | Economics Watch Reports

An acceleration of growth seems unlikely in Europe.

### [The Conference Board Economics Watch® United States View](#)

27 May, 2014 | Economics Watch Reports

The US economy is bouncing back this quarter to a growth rate above its long-term potential. This result is due to the recovery from a severe winter and the release of pent up demand.

### [Productivity and Digitalisation in Europe: Paving the Road to Faster Growth](#)

21 May, 2014 | Research Report

Productivity growth is the key to returning to a sustainable growth path in Europe, according to this policy brief, a joint publication between the Lisbon Council and The Conference Board.

### [The Conference Board Human Capital in Review™: Focus on Strategic Workforce Planning \(Vol. 4, No. 1, 2014\)](#)

14 May, 2014 | Human Capital in Review

This publication explores hot topics within strategic workforce planning research and includes articles on current trends in using human capital analytics in SWP and M&A and the "datafication of HR."

### [From a Buyer's Market to a Seller's Market: Declining Unemployment and Evolving Labor](#)

01 May, 2014 | Executive Action Report

Demographic trends and the imminent departure from the workforce of the baby boom generation point to the emergence of a "sellers' market" when it comes to skilled talent.

### [The Conference Board CEO Challenge® 2014: Latin America Edition](#)

30 April, 2014 | Research Report

This report provides an analysis of survey results from the Latin America region, providing a unique vision that top executives share in these emerging markets.

### [We Are All Chief Risk Officers Now](#)

28 April, 2014 | The Conference Board Review

Risk management used to be someone else's job—usually the head of security. But today, practically everyone's job requires managing risk in some form.

### [They Can Handle the Truth: In uncertain times, how to handle your employees' insecurity.](#)

28 April, 2014 | The Conference Board Review

Amid uncertainty and sinking morale, the most effective way to rid an organization of fear of the unknown is simple: tell people the truth.

[A Slow Transition: Economist Bart van Ark sees global growth picking up speed—just not as fast as anyone wants.](#)

28 April, 2014 | The Conference Board Review

In a Q&A, Bart van Ark, chief economist of The Conference Board, discusses and expands on his 2014 global economic forecast.

[Where's the Good Pizza Here? That and other, more serious, concerns your company must address when relocating people.](#)

28 April, 2014 | The Conference Board Review

If you manage employees who are considering a domestic move, be prepared to think about the concept of domestic culture shock.

[China Center Chart of the Week: Assessing local debt risks and opportunities – regional debt and real estate dynamics](#)

28 April, 2014 | China Center Publications

We are only now beginning to see the dominoes fall when it comes to companies defaulting on various financial products, which suggests how a financial crisis may occur in China.

[The Conference Board Economics Watch® European View](#)

28 April, 2014 | Economics Watch Reports

Headwinds Are Affecting Growth Expectations for Europe

[How Do Financial Markets Respond to Corporate Sustainability Disclosure?](#)

25 April, 2014 | Director Notes

While established evidence shows that bad corporate environmental news is punished by the market, emerging evidence shows that, in some instances, superior environmental performance may also be punished.

[Why CEOs Need to Care about Trust in Business](#)

24 April, 2014 | Executive Action Report

Capitalism depends on public trust for its legitimacy. If public trust in business is low, governments and regulators act. But what are the business and governance standards that establish confidence?

[The Conference Board Economics Watch® United States View](#)

22 April, 2014 | Economics Watch Reports

Economic growth is poised for some solid gains. The housing and labor markets are the keys to this improvement. The current path also suggests increased business investment for the remainder of the year.

[The Conference Board CEO Challenge® 2014: ASEAN Edition](#)

22 April, 2014 | Research Report

CEOs in ASEAN are seeking strong business leadership that is able to drive change and not afraid to boldly innovate (and even fail) in a performance-focused environment.

[CEO Succession Practices: 2014 Edition](#)

08 April, 2014 | Research Report

The rate of CEO succession in calendar year 2013 was 8.4 percent, down from 10.9 percent in 2012 and below the average succession rate of 10.8 percent for the period 2000–2013.

[China Center Quick Note: RMB band-widening -- Short-term volatility, long-term vulnerability](#)

04 April, 2014 | China Center Publications

The Chinese central bank announced a widening of the daily trading band for the US-CNY exchange rate last month. What are the ramifications of this change for economic policy?

[China Center Quick Note: Don't Hold Your Breath for the Emerging Market Sell Off](#)

04 April, 2014 | China Center Publications

In recent weeks, fears of a sharp correction in emerging market financial conditions caused by the Fed's change in its monetary policy have caused consternation among investors and policy makers.

[CEO Challenges in the Gulf Region](#)

01 April, 2014 | CEO Challenge®

CEOs in the Gulf region reported a significantly different set of priorities than did CEOs globally, with strategies that reflect the particular business challenges of a resource-rich, energy-dependent region.

### [The Conference Board Economics Watch® Emerging Markets View](#)

28 March, 2014 | Economics Watch Reports

Emerging markets (EM) face a bumpy recovery road ahead, and impact on global economy in 2014 could be more significant than expected

### [The Conference Board Economics Watch® European View](#)

28 March, 2014 | Economics Watch Reports

While Europe's short-term outlook continues to improve, risks to a sustained recovery persist.

### [The Conference Board Economics Watch® United States View](#)

25 March, 2014 | Economics Watch Reports

We view the winter slowdown in economic activity as a temporary pause. The eventual arrival of warmer spring weather should propel the housing and labor markets forward.

### [The Board's Role in Cybersecurity](#)

24 March, 2014 | Director Notes

To protect finances, liability, reputation, and future growth, corporate boards must ensure that their companies have appropriate processes in place to manage cyber risk in their business.

### [The Conference Board Economics Watch® United States View](#)

04 March, 2014 | Economics Watch Reports

We view the current slowdown in economic activity as a temporary pause. The inclement winter weather is depressing economic activity, thus we expect a rebound when warmer temperatures arrive in the spring.

### [The Conference Board Economics Watch® European View](#)

28 February, 2014 | Economics Watch Reports

The outlook for the European economy continues to improve, but headwinds persist.

### [A Tale of 2000 Cities](#)

25 February, 2014 | The Demand Institute

A study of how the sharp contrast between successful and struggling communities is reshaping America.

### [Developing an Effective Climate Change Strategy](#)

25 February, 2014 | Director Notes

Climate change mitigation and adaptation strategies are becoming increasingly important. This report details eight steps for developing such strategies and provides examples of companies that have done so.

### [The Conference Board Economics Watch® European View](#)

07 February, 2014 | Economics Watch Reports

The European recovery continues to be slow, even though optimism increases

### [The Conference Board Economics Watch® Emerging Markets View](#)

07 February, 2014 | Economics Watch Reports

Emerging markets weakened in 2013, and there will only be moderate improvement in 2014.

### [China's Growth and Productivity Performance Debate Revisited - Accounting for China's Sources of Growth with a New Data Set](#)

05 February, 2014 | Economics Program Working Paper Series

by Harry X. Wu January 2014 - EPWP #14 – 01

There are several problems with official Chinese economic data that are often overlooked, including structural breaks in employment statistics and implausibly high labor productivity figures related to "nonmaterial" services.

### [The Conference Board Economics Watch® United States View](#)

04 February, 2014 | Economics Watch Reports

Economic growth was stronger than anticipated in the second half of 2013, and the faster pace of economic growth is expected to continue into 2014, although downside risks remain.

### [The Conference Board CEO Challenge® 2014: People and Performance](#)

04 February, 2014 | Executive Summary

While CEOs see talent as the critical link in meeting their top business challenges, the 2014 CEO Challenge survey results show a heightened focus on customers and reputation and less concern about regulation and external risk.

### [China Center Commentary: December LEI Points to a Weak Start in the Year of the Horse](#)

03 February, 2014 | China Center Publications

For the first time in nine months, the credit component of **The Conference Board Leading Economic Index®** (LEI) for China offered the only significantly positive contribution in December.

### [The Conference Board CEO Challenge® 2014: People and Performance](#)

08 January, 2014 | CEO Challenge®

While CEOs see talent as the critical link in meeting their top business challenges, the 2014 CEO Challenge survey results show a heightened focus on customers and reputation and less concern about regulation and external risk.

### [Risk Oversight: Evolving Expectations for Boards](#)

06 January, 2014 | Director Notes

Evolving expectations for oversight of management's risk appetite and tolerance present challenges for boards. Boards should consider an objective-centric approach that links retained risks to strategic and foundation business objectives.

### [The Conference Board Economics Watch® European View](#)

24 December, 2013 | Economics Watch Reports

Europe sets on a path of moderate growth for 2014. Financial stabilization will positively contribute to this outlook, although some obstacles still remain.

### [The Conference Board Economics Watch® United States View](#)

20 December, 2013 | Economics Watch Reports

Despite upward revision of GDP growth performance in Q3 and the Fed's decision to start to taper its quantitative easing, GDP growth for 2013 will finish on a weak note.

### [Developing Leaders: Voices from India](#)

16 December, 2013 | Research Report

Leadership development is more critical than ever—and some companies have cracked the code. Learn what top companies in India are doing now to prepare tomorrow's leaders.

### [Board Accountability in the Current Governance Landscape](#)

09 December, 2013 | Director Notes

Institutional investors are looking more deeply into boardroom activities and are more willing to target individual directors deemed responsible for policy failures or poor performance.

### [Reframing the Issue: New Ways to Think about Cyber Risk and Security](#)

03 December, 2013 | Council Perspectives

Cyber risk is just one of many operational risks, and, from a business viewpoint, mitigation of cyber risk should focus on fundamental risk management, corporate resilience, and managing human behavior.

### [The Shale Gas Boom and Other Uncertainties in U.S. Energy Markets](#)

03 December, 2013 | KnowlEdge Series Summaries

Energy supply/demand dynamics have become more complex, markets are more volatile, and key points of energy policy are still undetermined. Companies should use scenario plans under these conditions.

### [China Center Commentary: The Muddle Kingdom -- LEI growth slows as policy inertia persists](#)

27 November, 2013 | China Center Publications

The Conference Board Leading Economic Index® (LEI) for China slowed in October due to weaker real estate activity.

### [The Conference Board Economics Watch® United States View](#)

26 November, 2013 | Economics Watch Reports

The U.S. economy is ending 2013 with slow growth, in line with the overall sluggish performance for the year as a whole. However, stronger employment data and manufacturing surveys point to moderately firmer growth in 2014.

### [The Conference Board Human Capital in Review™: Focus on Health Care \(Vol. 1, No. 1, 2013\)](#)

22 November, 2013 | Human Capital in Review

How will the new health care laws affect individual companies? The sea change underway presents implementation and retention challenges for businesses within and outside the health care sector.

### [Avoiding the Digital Desert](#)

19 November, 2013 | Executive Action Report

Globally, technology developments are taking place at an unprecedented and ever-increasing pace, but, in many respects, European policies and attitudes seem frozen in time.

### [Fairness Opinions in the Sale of a Company: Context Is Key](#)

18 November, 2013 | Director Notes

This report discusses aspects of a chancery court decision addressing fairness opinion matters and offers guidance regarding such opinions to directors seeking to meet their fiduciary duties during a sales process.

### [The Changing Chinese Supply Chain](#)

15 November, 2013 | Executive Action Report

This report presents detailed information about managing supply chains in China and the characteristics of a successful risk management program.

### [The 2013 Succession Management Conference KeyNotes Report](#)

15 November, 2013 | Conference KeyNotes

Succession management should be integrated into every phase of strategic planning, not isolated as an HR activity. If not, the organization may not take it seriously.

### [China CEO Council Insights: The Gateless Gate -- The Future for Foreign Investors in China](#)

14 November, 2013 | China Center Publications

A summary of discussion points, learnings, business issues, and member insights from the November 14, 2013, China CEO Council, convened by the Conference Board's China Center

### [StraightTalk® Special Issue for All Members: Global Economic Outlook 2014](#)

12 November, 2013 | StraightTalk®

From The Conference Board Chief Economist Bart van Ark comes in-depth analysis of the global economy and resulting projections for 2014, 2014-2019, and 2019-2025.

### [The Separation of Ownership from Ownership: Concerns Arising from Institutional Investors as Intermediaries](#)

05 November, 2013 | Director Notes

This report discusses the "separation of ownership from ownership" arising from the growth of institutional investors and the resulting concerns about the role of financial intermediaries in the corporate governance process.

### [The Conference Board CEO Challenge® 2013: Human Capital Practitioners Respond](#)

29 October, 2013 | Executive Action Report

According to an annual survey of chief executives, CEOs consider human capital their top challenge. How do their strategies to address this issue compare to those of human capital practitioners?

### [The Conference Board Human Capital in Review™: Focus on Strategic Workforce Planning \(Vol. 3, No. 2, 2013\)](#)

29 October, 2013 | Human Capital in Review

This publication explores hot topics within strategic workforce planning research. This issue includes articles on: the reduction of offshoring, incorporating a contingent workforce into the strategic plan, and organization acceleration.



### [The Conference Board Economics Watch® European View](#)

28 October, 2013 | Economics Watch Reports

The Euro Area outlook continues to improve, as a sluggish recovery seems underway. Even though Euro Area GDP improved in the second quarter, other important indicators still remain very weak.

### [The Conference Board Economics Watch® United States View](#)

15 October, 2013 | Economics Watch Reports

Even with the government poised to re-open fully, the short-term shutdown likely shaved 0.45 percentage points from Q4 GDP growth, leaving it at a sluggish 1.7 percent annualized rate.

### [Sharing Safety and Regulatory Information along the Value Chain](#)

11 October, 2013 | Council Perspectives

The challenge facing many companies is that while on the surface their supply chain may appear clear, the opposite is often true when it comes to safety and regulatory information.

### [Deep Dive Exchange Insights: Wage Escalation in China -- What Assumptions Make Sense for the Future?](#)

10 October, 2013 | China Center Publications

A summary of discussion points, learnings, business issues, and implications from the China Center's October 2013 Deep Dive Exchange session on wage escalation in China.

### [How Teleworking Works Best: The Business Case](#)

09 October, 2013 | Executive Action Report

Key to gaining corporate advantage from telework is understanding which jobs can be done remotely from the primary corporate locations and what skills and practices are required to support them.

### [Corporate Sustainability Disclosure in China](#)

04 October, 2013 | Executive Action Report

Environmental and labor regulations abound in China, but supervision and enforcement are seriously lacking. Chinese businesses acutely need more transparency, better disclosure, and better performance in sustainability.

### [The Conference Board Economics Watch® - European View](#)

26 September, 2013 | Economics Watch Reports

The economic outlook for Euro Area economies continues to improve, though growth for the region as a whole should be slow for the rest of 2013.

### [The 2013 Employee Health Care Conference KeyNotes Report](#)

25 September, 2013 | Conference KeyNotes

Upcoming health care reform and rising health care costs are forcing companies to change how they approach the health care benefits and increase their focus on wellness.

### [Options for a Sustainable Long-Term Growth Path in Spain](#)

20 September, 2013 | Global Debt and Growth Series

Spain's accumulation of debt since 2008 is the product of a severe recession and having to bail out private banks, not precrisis fiscal mismanagement.

### [Addressing National Talent Shortages: What Countries Are Doing, What Companies Can Learn](#)

17 September, 2013 | Research Report

Companies can learn a lot about effective strategic workforce planning by looking at the steps India, Canada, and Singapore are taking to shore up their future talent supply needs.

### [China Center Quick Note: Protecting the "home team" -- the flagging and flogging of the foreign-invested dairy sector](#)

11 September, 2013 | China Center Publications

Multinational consumer brands appear to be under attack from regulators and state-sponsored media in China—if not overtly, then at least with aggressive, “nonnational treatment.”

### [What Is Human Rights Risk? Should My Company Be Concerned about It?](#)

10 September, 2013 | Executive Action Report

Explore what human rights risk is, why companies should care, and how they can incorporate human rights due diligence into their business processes.

### [Scenario Planning: Opportunities for Mid-Market Firms](#)

03 September, 2013 | Executive Action Report

Forecasting works well in the short term, but it assumes today's trends will be tomorrow's. In the medium term, scenario planning helps companies prepare for the uncertainties of the future.

### [DNA of Leaders: Leadership Development Secrets](#)

30 August, 2013 | Research Report

We define the common characteristics of successful leadership development and 23 values that are part of the DNA of leadership development at the "best companies for leadership."

### [The Conference Board Economics Watch® - European View](#)

29 August, 2013 | Economics Watch Reports

The Euro Area economy has started to recover, though growth will probably remain slow for the rest of 2013, with improved business and consumer confidence offset by slowing growth in emerging markets, high unemployment, and potential financial risks.

### [China Center Quick Note: Corporate Sustainability Disclosure in China -- Evidence from constituents of the CSI 300 index](#)

26 August, 2013 | China Center Publications

How well do Chinese companies currently do at disclosing their sustainability practices to the public, and which metrics do they use?

### [China Center Commentary: Real estate and infrastructure investment -- risky wildcards for growth](#)

26 August, 2013 | China Center Publications

Interpretive Comments on The Conference Board Leading Economic Index® for China, August 2013 (July data)

### [The Conference Board Economics Watch® United States View](#)

21 August, 2013 | Economics Watch Reports

The U.S. economy is poised to accelerate to a moderately faster 2.5 percent annualized pace in the second half of the year, after strong fiscal headwinds held back growth in the first half of the year to a tepid 1.4 percent.

### [The Conference Board Economics Watch® United States View](#)

02 August, 2013 | Economics Watch Reports

Despite weak GDP growth recorded over the past three quarters, including the sluggish 1.7% advance in Q2, we expect economic growth to accelerate in the second half of 2013 as the fiscal headwinds diminish.

### [The Conference Board Economics Watch® - European View](#)

30 July, 2013 | Economics Watch Reports

The Euro Area's economic contraction could end in the near term thanks to improving financial stability and confidence, but slowing global growth and a weak investment environment remain headwinds.

### [Sustainability from the Inside Out](#)

29 July, 2013 | KnowlEdge Series Summaries

Leaders in the field share insights for focusing sustainability efforts with key performance indicators, building the function within an organization, and expressing the value of sustainability in business terms.

### [The Conference Board CEO Challenge® 2013: India Edition](#)

25 July, 2013 | CEO Challenge®

CEOs in India rank Human Capital, Global Political/Economic Risk, Innovation, Operational Excellence, and Government Regulation as their top challenges. Their strategies to meet these challenges reflect the uniqueness of the Indian economic environment.

### [The Conference Board CEO Challenge® 2013: ASEAN Edition](#)

16 July, 2013 | CEO Challenge®

An analysis of the 183 responses from CEOs in the ASEAN region, including results from this year's special question on the upcoming economic community integration.

### [Letting Go: When and how to drop a business that isn't working anymore](#)

15 July, 2013 | The Conference Board Review

When and how to drop a business that isn't working anymore.

### [Where Will the Jobs Go?](#)

15 July, 2013 | The Conference Board Review

Technology may soon make obsolete factory workers, professors, nurses, and Teamsters.

### [Of Ill Repute: A Q&A with Jonathan Macey](#)

15 July, 2013 | The Conference Board Review

Yale law professor Jon Macey laments that no one on Wall Street seems to care about reputation anymore.

### [Warning Signs](#)

15 July, 2013 | The Conference Board Review

Just because people have a bad feeling about the company doesn't mean they'll be ready when disaster strikes.

### [The Conference Board CEO Challenge® 2013: Countering the Global Slowdown](#)

09 July, 2013 | CEO Challenge®

Unlike last year, CEOs are looking inward for solutions to slow economic growth and focusing on people and processes—and less concerned about external factors such as risk and regulation.

### [China Center Quick Note: What have we learned? Longer-term implications of China's recent liquidity crunch](#)

09 July, 2013 | China Center Publications

This Quick Note looks at June's events in the interbank bond market that led to a spike in interest rates and outlines the implications for the banking system and the real economy moving forward.

### [The Conference Board Economics Watch® - European View](#)

28 June, 2013 | Economics Watch Reports

The Euro Area economy remains in contraction, but financial stability, as well as rising business and consumer confidence could accommodate a cautious recovery, especially if borrowing conditions for businesses improve.

### [Corporate Culture and ERM](#)

28 June, 2013 | Director Notes

Boards considering ERM should examine the growing data suggesting a correlation between mature risk management practices and value creation and the increasing scrutiny of risk management practices by courts.

### [The Conference Board Economics Watch® United States View](#)

25 June, 2013 | Economics Watch Reports

After several years of restructuring, the U.S. private sector shows continued signs of strengthening. We believe the Fed's forecasts look overly optimistic, and thus, expect the sequester spending cuts to slow the economy for the remainder of 2013.

### [Strategic Leadership Development: Global Trends and Approaches](#)

07 June, 2013 | Research Report

The view of current global practices in leadership development and in-depth analysis of different regional leadership development approaches this report provides can help organizations improve their leadership development initiatives.

### [The Conference Board Economics Watch® - European View](#)

03 June, 2013 | Economics Watch Reports

This report includes: The Conference Board's May forecast for the Euro Area economy, a description of how debt-to-GDP ratios for Spain and Germany will evolve over the long term, and the policy implications of these debt projections.

### [The Conference Board Economics Watch® United States View](#)

31 May, 2013 | Economics Watch Reports

We continue to forecast that the headwinds from the spending sequester cuts will slow economic activity. This issue also includes an update of our framework that offers a way for the U.S. to address its long-term fiscal issues.

### [Helping Millennials Help You: Managing Your Young Workforce](#)

23 May, 2013 | Executive Action Report

By 2020, baby boomers and generation X will be far outnumbered by their millennial counterparts in the workplace, who will soon be in the same seats their managers now occupy. What are companies doing today to prepare these future leaders?

### [Best Practices for Developing Change Leadership in Turbulent Times](#)

22 May, 2013 | Executive Action Report

Leaders in charge of businesses affected by Hurricane Katrina share how they led through the crisis and how these methods can be translated to planned initiatives for change in organizations.

### [Deep Dive Exchange Insights: The Evolving Face of Corrupt Practices in China – Managing 3rd Party Fraud Risk](#)

21 May, 2013 | China Center Publications

A summary of discussion points, learnings, business issues, and implications from the Deep Dive Exchange session hosted by The Conference Board's China Center

### [The Conference Board Human Capital in Review™: Focus on Strategic Workforce Planning \(Vol. 3, No. 1, 2013\)](#)

14 May, 2013 | Human Capital in Review

This publication explores hot topics within strategic workforce planning research. This issue includes articles on: the effects of an empathetic mindset, global mobility, and people management in the BRICS nations.

### [Risk in the Boardroom](#)

01 May, 2013 | Director Notes

According to a 2012 survey, almost one-quarter of financial services companies have instituted a dedicated risk committee, compared to 5 percent of nonfinancial services companies and 3 percent of manufacturers.

### [The Conference Board Economics Watch® - European View](#)

01 May, 2013 | Economics Watch Reports

A recovery for the Euro Area has been delayed in part by continued weakness in business confidence. This issue also explores how prices and supplies of oil and natural gas may affect long-term growth prospects of Europe's economies.

### [The Conference Board Economics Watch® United States View](#)

30 April, 2013 | Economics Watch Reports

Once again economic activity started off the year on strong footing, to only lose steam heading into springtime. In this issue we also examine the shale gas and oil revolution to see if it can really be a game changer.

### [CEO Succession Practices: 2013 Edition](#)

29 April, 2013 | Research Report

The rate of CEO succession in 2012 was 10.9 percent, consistent with the average number of leave-takings since 2000. In 2012, 53 CEOs in the S&P 500 left their posts.

### [China Center LEI Commentary: LEI growth stalled amid renewed tightening of policy measures](#)

26 April, 2013 | China Center Publications

Interpretive comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, April 2013 (March 2013 data)

### [Globalization Revisited: Who Will Get the New Wave of Knowledge Process Jobs?](#)

16 April, 2013 | Executive Action Report

Offshoring is no longer the best or the only answer for management of knowledge process jobs, and many companies are investigating nearshore and onshore alternatives as the global competition for knowledge jobs intensifies.

### [Managing the Total Workforce: Bringing Contingent Labor inside the Strategic Workforce Planning Tent](#)

08 April, 2013 | Research Report

Creating a total workforce management framework gives companies a holistic understanding of how they use talent today and helps them evaluate future options.

### [Looking before You Leap: SWP and Offshoring Location Decisions](#)

05 April, 2013 | KnowlEdge Series Summaries

HR executives and strategists can contribute to their company's location strategy.

### [The Conference Board Economics Watch® - European View](#)

02 April, 2013 | Economics Watch Reports

High youth unemployment and long-term demographic trends are both blocking a recovery in Euro Area household consumption.

### [Risk Matters: Why and How Corporate Boards Should Become Involved](#)

28 March, 2013 | Research Report

This report specifies how to solidify defenses against multiple types of risk, and the role of the board in turning separate risk strategies into one consolidated risk management program.

### [China Center LEI Commentary: LEI still increasing, but the outcome will be highly policy-dependent](#)

28 March, 2013 | China Center Publications

Interpretive comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, March 2013 (February 2013 data)

### [The Conference Board Economics Watch® United States View](#)

25 March, 2013 | Economics Watch Reports

The domestic private sector of the U.S. economy has shown great resilience in the face of ongoing global uncertainty and dysfunctional government policy. However, we maintain our cautious economic outlook for 2013.

### [The 2012 Enterprise Risk Management Conference KeyNotes Report](#)

18 March, 2013 | Conference KeyNotes

Enterprise risk management is not a stand-alone process. Instead, it needs to be tied to decision making and business strategy.

### [China Center Quick Note: Xi Jinping at the helm: command and control – or negotiate and cajole?](#)

08 March, 2013 | China Center Publications

This Quick Note assesses what China's incoming president might reasonably be expected to achieve given the limits necessarily imposed on him by the political system.

### [The Conference Board Economics Watch® United States View](#)

05 March, 2013 | Economics Watch Reports

U.S. economy still not fully in the clear with both the private sector and labor market far from robust and recently productivity growth has slumped. Moreover, dysfunctional government and tighter fiscal policy represent large downside risks.

### [The Conference Board Economics Watch® - European View](#)

28 February, 2013 | Economics Watch Reports

Recent changes in competitiveness measures for Euro Area economies provide another signal that economic outlook is improving, but weak long-term productivity growth represents important constraint on speed and strength of any recovery.

### [China Center LEI Commentary: LEI boosted by the Chinese New Year](#)

27 February, 2013 | China Center Publications

Interpretive comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, February 2013 (January 2012 data)

### [China Center Quick Note: Barring the unexpected, China's economy to downshift considerably, as a natural consequence of both size and maturation](#)

21 February, 2013 | China Center Publications

In the latest update of The Conference Board's Global Economic Outlook, we project that China's trend growth rate will slow to 5.8 percent over the 2013-2018 period and fall further to 3.7 percent from 2019-2025.

### [Sustainability Matters 2013: How Companies Communicate and Engage on Sustainability](#)

20 February, 2013 | Research Report

How are companies addressing what they have defined as their corporate sustainability responsibilities? This report provides an answer through a multifaceted examination of current sustainability practices.

### [Preparing for a Succession Emergency](#)

12 February, 2013 | Director Notes

By integrating an emergency succession plan into their crisis management process, companies can determine their preparedness, identify a credible emergency successor, and increase their ability to smoothly manage the announcement.

### [Will the Decline in Unit Labor Cost in Europe's Troubled Economies Help Improve Competitiveness?](#)

31 January, 2013 | Executive Action Report

Will the blood, sweat, and tears poured into reforming European economies pay off?

### [The Conference Board Economics Watch® - European View](#)

31 January, 2013 | Economics Watch Reports

Results from The Conference Board CEO Challenge® survey provide a perspective on how business leaders in Europe are responding to a more stable but still challenging economic environment in the Euro Area.

### [The Conference Board Economics Watch® United States View](#)

25 January, 2013 | Economics Watch Reports

Growth rebounds in second half, after fiscal drag in first half. This issue also includes results from CEO Challenge® survey which shows businesses look at internal strengths to better compete in what is poised to remain a slow growth environment.

### [China Center Chart of the Week: Interdependence of Chinese and Japanese economies is much larger than their trade relationship](#)

25 January, 2013 | China Center Publications

This chart shows China's imports from and exports to Japan until the end of 2012, and uses Input-Output table analysis to calculate the amount the Japanese and Chinese economies impact one another, both directly and indirectly.

### [Why Be Happy? Instead of attaching smiley emoticons to every moment of our lives, Oliver Burkeman suggests, we should welcome more negativity.](#)

16 January, 2013 | The Conference Board Review

Q&A with social critic Oliver Burkeman about the perils of positive thinking, in and out of the workplace.

### [Will Your People Be Ready? Top executives reveal how they are addressing today's meteoric pace of change.](#)

16 January, 2013 | The Conference Board Review

Two dozen top executives discuss how they're managing their people to deal with the increasing rate of change.

### [A Rebuilding Year: In a slow-growth 2013, companies need to prepare for a new future.](#)

16 January, 2013 | The Conference Board Review

In TCB Review's annual Q&A with chief economist Bart van Ark, he elaborates on his generally downbeat 2013 global economic forecast.

### [Five Years of Strategic Workforce Planning Research: What Have We Learned?](#)

16 January, 2013 | Research Report

Most companies that have begun implementing strategic workforce planning (SWP) still have a long way to go, five years of research collected on the topic indicates.

### [The Conference Board Economics Watch® - European View](#)

21 December, 2012 | Economics Watch Reports

Progress on financial integration does not result in improved outlook for Euro Area

### [China Center Data Flash: Fragility and uncertainty persist](#)

20 December, 2012 | China Center Publications

Data Flash is a brief interpretive summary of China's official monthly economic data release – December 2012 (November 2012 data)

### [The Conference Board Economics Watch® United States View](#)

20 December, 2012 | Economics Watch Reports

Underlying strengthening in U.S. economy will be delayed if fiscal drags become large

### [The 2012 Succession Management Conference KeyNotes Report](#)

19 December, 2012 | Conference KeyNotes

Talent managers should incorporate new neuroscience research into their leadership development strategies and work to promote succession management from an human resources service to a core business strategy.

[China Center Chart of the Week: Rising unit labor costs underscore the imperative for economic transition](#)

18 December, 2012 | China Center Publications

This chart shows China's unit labor cost – the average cost of labor per unit of output (ULC) – as a percent of the United States' ULC. Growth in a country's ULC is a key measure of its competitiveness.

[Intangible Capital and Growth in Advanced Economies: Measurement Methods and Comparative Results](#)

13 December, 2012 | Economics Program Working Paper Series

by Carol Corrado, Jonathan Haskel, Cecilia Jona-Lasinio and Massimiliano Iommi

December 2012 - EPWP #12 – 03

[China Center LEI Commentary: Looking beyond month-to-month volatility – sustainability of current rebound not yet certain](#)

06 December, 2012 | China Center Publications

Interpretive comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, November 2012 (October 2012 data)

[Board Oversight of Management's Risk Appetite and Tolerance](#)

05 December, 2012 | Director Notes

This Director Notes analyzes the handicaps created by current risk oversight and assurance approaches and tools, highlights six goals for boards in executing their risk oversight duties, and provides practical advice for directors on how to achieve them.

[Preparedness in the Private Sector: 2012 Report](#)

05 December, 2012 | Research Report

Coordinating with organizations that provide essential services, improving supply chain flexibility, and improving employees' ability to recover from a disaster are essential to achieving organizational resilience.

[The Conference Board Human Capital in Review™: Focus on Strategic Workforce Planning \(Vol. 2, No. 4, 2012\)](#)

05 December, 2012 | Human Capital in Review

This publication is designed for the busy human capital executive who values selected and thoughtfully summarized article reviews of what is happening in the area of strategic workforce planning.

[China Center Chart of the Week: China's falling returns on capital will cause slower growth or higher leverage \(or both\)](#)

04 December, 2012 | China Center Publications

The chart shows The Conference Board's estimation of the Marginal Product of Capital (MPK) for various countries, broken into two groups: lower income and higher income.

[The Conference Board Economics Watch® - European View](#)

30 November, 2012 | Economics Watch Reports

Policies implemented to control the financial crisis are partially succeeding, but have not yet improved confidence or growth prospects

[The Conference Board Economics Watch® United States View](#)

27 November, 2012 | Economics Watch Reports

Economic growth poised to rebound in the second half of 2013

[Reading the Tea Leaves: The Impact of China's Twelfth Five-Year Plan on Human Capital Challenges](#)

27 November, 2012 | Research Report

This report highlights the human capital aspects of the plan that will have the greatest impact on business. Our analysis suggests current labor projections need to be interpreted with caution.

[China Center Chart of the Week: Not so fast! Why China's economy will continue to slow](#)

23 November, 2012 | China Center Publications

The chart shows The Conference Board's most recent medium- and long-term projections for trend growth in real GDP for China, broken down by contributions from labor, capital and productivity.

[China Center Quick Note: China's "Elections" and the Future of Reform](#)

21 November, 2012 | China Center Publications

This Quick Note examines the policy imperatives for China's new, recently "elected" leading group. MNCs should pay special attention to monitoring policy developments related to financial/credit market reform and State Owned Enterprise reform.



### [China Center Data Flash: Fragile rebound advanced in October](#)

15 November, 2012 | China Center Publications

Data Flash is a brief interpretive summary of China's official monthly economic data release – November 2012 (October 2012 data)

### [China Center Chart of the Week: Investment and exports diminish as growth drivers, but remain critical to sustaining economy's size](#)

15 November, 2012 | China Center Publications

This chart underscores the importance of Consumption as a major driver of GDP growth in China, and suggests this has been the case since well before the global financial crisis of 2008 and the associated fall off in global export demand.

### [StraightTalk® Special Issue for All Members: Global Economic Outlook 2013](#)

13 November, 2012 | StraightTalk®

From The Conference Board Chief Economist: Is the global economic speed limit slowing down?

### [The Conference Board Economics Watch® - European View](#)

02 November, 2012 | Economics Watch Reports

The financial crisis has spurred European leaders to consider hastening fiscal and regulatory integration, which has helped reduce financial instability. However, the poor performance of confidence indicators show that the Euro Area economy remains weak.

### [China Center LEI Commentary: Increase in LEI slows, as real estate gives back gains from August](#)

01 November, 2012 | China Center Publications

Interpretive comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, October 2012 (September 2012 data)

### [China Center Quick Note: The Fourth Estate and China's Reform Agenda](#)

31 October, 2012 | China Center Publications

This Quick Note asserts that the emerging Fourth Estate phenomenon -- deep, fact-based investigative journalism -- is extremely important for MNC business planners to monitor as a presage to policy leanings and political-economy trends in China.

### [The Conference Board Economics Watch® United States View](#)

26 October, 2012 | Economics Watch Reports

The U.S. remains poised to at least partially fall off the "fiscal cliff".

### [The State of Human Capital 2012: False Summit](#)

15 October, 2012 | Research Report

Responding in part to human capital executives' stated frustrations, this report examines four opportunities for HC executives to better manage the global talent pool in an unpredictable business environment.

### [Collapse: Alan Wurtzel helped make Circuit City a great company. And then he set out to learn why it failed.](#)

08 October, 2012 | The Conference Board Review

A Q&A with Alan Wurtzel, former chairman and CEO of Circuit City and author of "Good to Great to Gone."

### [Who Needs Long Division?](#)

08 October, 2012 | The Conference Board Review

How to adapt today's education system to tomorrow's digital workplace. An excerpt from Marc Prensky's book "Brain Gain."

### [Let Your People Go](#)

08 October, 2012 | The Conference Board Review

Our thinking about employee retention is too often simplistic and narrow.

### [The Conference Board Economics Watch® United States View](#)

28 September, 2012 | Economics Watch Reports

The ongoing weakness in the U.S. economy has prompted the Federal Reserve to unleash its third round of quantitative easing. However, more quantitative easing is not the pancea that will quickly boost the economy.

### [Building a Resilient Workforce: A Critical Component of Disaster Recovery](#)

28 September, 2012 | Executive Action Report

Resilience has traditionally been the ability of information systems, databases, and facilities to bounce back after a disaster. But true resilience requires that companies also prepare their employees to recover, both in their jobs and personal lives.

### [China Center LEI Commentary: Real estate perks up the LEI in August – but it is unlikely to last](#)

28 September, 2012 | China Center Publications

Interpretive comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, September 2012 (August 2012 data)

### [The Conference Board Economics Watch® - European View](#)

28 September, 2012 | Economics Watch Reports

ECB's decision to buy short-term sovereign debt and progress towards creation of European Stability Mechanism (ESM) has improved prospects for resolving Euro Area financial crisis, though many obstacles remain.

### [The Conference Board Economics Watch® Emerging Markets View](#)

26 September, 2012 | Economics Watch Reports

Emerging markets: staying competitive amid slowing growth

### [The Conference Board Human Capital in Review™: Focus on Strategic Workforce Planning \(Vol. 2, No. 3, 2012\)](#)

14 September, 2012 | Human Capital in Review

This publication is designed for the busy human capital executive who values selected and thoughtfully summarized article reviews of what is happening in the area of strategic workforce planning.

### [China Center Chart of the Week: China's intangible investment – high in absolute amount, small relative to conventional capex](#)

07 September, 2012 | China Center Publications

China has spent a much larger amount on intangible investment, as a percentage of GDP, than other countries at similar, or higher, levels of development.

### [China Center LEI Commentary: A pick up in infrastructure investment remains the only driver of growth, but may ultimately become a burden](#)

06 September, 2012 | China Center Publications

Interpretive Comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, August 2012 (July 2012 data)

### [The Conference Board Economics Watch® - European View](#)

29 August, 2012 | Economics Watch Reports

ECB promises to purchase short-term bonds of troubled countries has reduced financial instability for now. Long-term growth prospects in much of Euro Area remain uncertain, but expanding trade relations with China could help.

### [The Conference Board Economics Watch® United States View](#)

24 August, 2012 | Economics Watch Reports

The U.S. economy suffers from a lack of consumer demand, a cautious corporate sector that is not spending or hiring, and high inventory levels that will hold back production activity going forward.

### [China Center Quick Note: The Missing Tea Leaves](#)

17 August, 2012 | China Center Publications

This Quick Note examines perennial data gap issues in China, and, more recently, the trend of disappearing data. The note provides much needed context about the history, political framework and utility of data publication in China.

### [Handling a Corporate Crisis](#)

15 August, 2012 | Director Notes

In today's climate, securities and financial firms are likely to face some enforcement proceedings that create a situation fraught with potential pitfalls. This report discusses 10 prescriptions for handling these situations well.

### [The 2012 Change Management Conference KeyNotes Report](#)

14 August, 2012 | Conference KeyNotes

Globalization has level playing fields and revolutionized power structures, and keeping up with all of the changes requires conscious effort.

### [China Center LEI Commentary: Real economic activity remains weak – credit alone drives the LEI in June](#)

02 August, 2012 | China Center Publications

Interpretive Comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, July 2012 (June 2012 data)

### [The Conference Board Economics Watch® - European View](#)

31 July, 2012 | Economics Watch Reports

Measures taken at June 28-29 EU Summit represent steps in the right direction, but have so far failed to restore confidence.

### [The Conference Board Economics Watch® United States View](#)

30 July, 2012 | Economics Watch Reports

The U.S. economy has no forward momentum and little help from monetary or fiscal policy. Future growth depends on whether U.S. businesses can escape the “commodity trap.”

### [Strategic Risk Management: A Primer for Directors](#)

25 July, 2012 | Director Notes

This report describes the factors that are driving the need for board-level strategic risk management, outlines a strategic risk assessment process, and offers recommendations for integrating risk management in strategy execution and measurement.

### [China Center Quick Note: China's Consumption Paradox](#)

16 July, 2012 | China Center Publications

This Quick Note examines and explains the structural factors constraining household consumption in China, and the challenges China faces in transitioning to a consumption-driven economy.

### [Strategic Workforce Planning across National Borders](#)

09 July, 2012 | Research Report

Strategic workforce planning can play a valuable role by questioning the unexamined assumptions that business leaders may be making about the availability, quality, cost, and mobility of talent in critical locations.

### [Are Your Opinions Really Your Own?](#)

09 July, 2012 | The Conference Board Review

HR departments increasingly require disclaimers be appended to employees' Twitter posts. But disclaimers are a flawed solution to a dubious problem.

### [China Center LEI Commentary: Accelerated bank lending supports LEI expansion in May](#)

04 July, 2012 | China Center Publications

Interpretive Comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, May 2012 data

### [The Conference Board Economics Watch® - European View](#)

28 June, 2012 | Economics Watch Reports

Outlook for Euro Area has become worse due to both increased financial turbulence related to banking crisis in Spain and elsewhere, and the implementation of austerity measures which represent a drag on economic growth.

### [No Company Is an Island: Building Resilient Communities](#)

28 June, 2012 | Executive Action Report

A business is only as resilient as the communities in which it operates.

### [The Conference Board Economics Watch® United States View](#)

22 June, 2012 | Economics Watch Reports

Winter optimism faded this spring. Recent economic data and rising uncertainty signal that the moderate acceleration in is unlikely. U.S. faces an enormous yearend fiscal cliff, but temporary measures should help avoid a large economic contraction.

### [Strengthening the Weakest Link: Building Resilient Global Supply Chains](#)

18 June, 2012 | Executive Action Report

Although the benefits of global supply chains have been significant, they have also made companies more vulnerable to disruptions.

### [CEO Succession Planning: Current Developments, Shareholder Activism, and Disclosure Practices](#)

12 June, 2012 | Director Notes

This report examines recent governance developments in the area of CEO succession, including shareholder activism during the 2011 and 2012 proxy seasons, and current examples of corporate disclosure and policies.

### [Water Worries: How Incorporating Long-Term Risk into Strategic Planning Pays Off](#)

11 June, 2012 | Council Perspectives

How companies manage risk, opportunity, and scarcity today will determine the long-term value they create for stakeholders and society, and the world's dwindling water resources are a pivotal case in point.

### [The Conference Board Human Capital in Review™: Focus on Strategic Workforce Planning \(Vol. 2, No. 2, 2012\)](#)

11 June, 2012 | Human Capital in Review

The Human Capital in Review series is designed for the busy human capital executive who values filtered and thoughtfully summarized highlights of significant ideas, topics, research, and trends in strategic workforce planning.

### [Employee Health Care Conference KeyNotes Report](#)

04 June, 2012 | Conference KeyNotes

With many details of health care reform unknown or still to come, some companies have decided to focus on their long-term health care strategy rather than mere compliance.

### [The Conference Board Economics Watch® Emerging Markets View](#)

01 June, 2012 | Economics Watch Reports

Emerging Market Growth to Gradually Slow in 2012, but Downside Risks Remain Strong

### [Total Factor Productivity among Cities in China: Estimation and Explanation](#)

01 June, 2012 | Economics Program Working Paper Series

by Yan Xu and Shu Yu

June 2012 - EPWP #12 – 01

### [Answering The Conference Board CEO Challenge® 2012: Innovation Leads, Uncertainty Lingers](#)

29 May, 2012 | Council Perspectives

Is today's C-suite taking full advantage of its organization's quality executives and function as a way to answer its most pressing challenges?

### [China Center LEI Commentary: LEI expands moderately, but component volatility offers little certainty](#)

25 May, 2012 | China Center Publications

Interpretive Comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, May 2012 (April 2012 data)

### [The Conference Board Economics Watch® United States View](#)

22 May, 2012 | Economics Watch Reports

Recent employment, income, and business investment data indicate that economic growth is poised to dip below 2 percent in the current quarter, but trends in the leading economic indicators suggest that growth will accelerate modestly in the second half.

### [Who's Afraid of the Cloud?](#)

22 May, 2012 | Executive Action Report

This report spells out the benefits and pitfalls for midsize businesses of migrating data and IT operations to the cloud.

### [Issues in Intangibles, Vol.1 No. 2, Spring 2012](#)

21 May, 2012 | Periodical

Intangible assets are key to competitiveness in the knowledge economy. In this edition of Intangibles Quarterly, Professor Baruch Lev discusses how a firm can keep effective records of intangible assets and how they may affect decision making.

### [China Center LEI Commentary: Increased volatility will likely characterize the second quarter, just as it did the first](#)

28 April, 2012 | China Center Publications

Interpretive Comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China, April 2012 (March 2012 data)

### [The Conference Board Economics Watch® United States View](#)

25 April, 2012 | Economics Watch Reports

Despite some recent weakening in the economic data, the U.S. economy remains poised to re-accelerate in the second half of 2012. This month, we also examine shifts in global manufacturing competitiveness.

### [The Conference Board Economics Watch® - European View](#)

24 April, 2012 | Economics Watch Reports

The Euro Area economy has faced additional instability during the past month after Spain revised its deficit target. This month, we examine how events in Spain and elections in France are affecting our outlook for the Euro Area economy in 2012.

### [China's 12th Five-Year Plan – Implications for Human Capital](#)

18 April, 2012 | China Center Publications

China's 12th Five Year Plan emphasizes the "human factor" in economic development more than any previous FYP. This China Center report distills out the plan's implications for human capital practitioners and executives concerned about HC issues in China.

### [Proxy Season 2012: The Year of Pay for Performance](#)

16 April, 2012 | Director Notes

This report discusses the analytics and issues around pay for performance and suggests ways to analyze P4P alignment, counter negative proxy adviser recommendations, and draft proxies to obtain support for pay programs.

### [CEO Succession Practices: 2012 Edition](#)

11 April, 2012 | Research Report

In 2011, the average age of the incoming CEO in the S&P 500 was 51.9. Less than 5 percent of incoming CEOs were at least 62 years old.

### [Revisiting Japan a Year after the Earthquake: A Slower than Expected Recovery](#)

03 April, 2012 | Executive Action Report

One year after the March 2011 earthquake and tsunami in Japan, the country is still suffering the economic aftershocks.

### [China Center LEI Commentary: Recent volatility in the LEI components underlines growing economic uncertainty](#)

01 April, 2012 | China Center Publications

Interpretive Comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China (February 2012 data)

### [The Conference Board Economics Watch® - European View](#)

27 March, 2012 | Economics Watch Reports

Though the Euro Area economy appears to be stabilizing, elevated unit labor costs may impair the region's growth prospects. This month, we examine labor costs, unemployment measures, and actions European countries are taking to become more competitive.

### [From Enron To Lehman Brothers: Lessons for Boards From Recent Corporate Governance Failures](#)

26 March, 2012 | Director Notes

This report identifies common pitfalls in many current whistleblower and compliance policies and programs, and offers recommendations for audit committee on how to strengthen them.

### [The Conference Board Economics Watch® United States View](#)

23 March, 2012 | Economics Watch Reports

Cautiously Optimistic Outlook

### [The Conference Board CEO Challenge® 2012: Risky Business—Focusing on Innovation and Talent in a Volatile World](#)

20 March, 2012 | CEO Challenge®

According to respondents to **The Conference Board CEO Challenge®**, the race to innovate and the war for talent are just two of the challenges of the current business landscape.

### [Recession Aftermath: What the Delayed Retirement of Mature Workers Means for Business](#)

20 March, 2012 | Executive Action Report

Fallout from the recession of 2008-2009 has accelerated the trend toward delayed retirement in the United States, making it critical for organizations to manage their maturing workforces actively.

### [China Center QuickNote: China's Soft Side](#)

12 March, 2012 | China Center Publications

Transitioning China to a consumption led economy is not just a matter of ratcheting down investment and stimulating consumption, and containing the vested interests that would work to block this path. Indeed, this is the relatively easy part.

[China Center QuickNote: World Bank “China 2030” report – the calls mount for economic reform](#)

07 March, 2012 | China Center Publications

In this QuickNote we examine some of the World Bank’s key findings, analyzing them alongside The Conference Board’s own research, and highlight areas of particular interest to China Center members.

[China Center LEI Commentary: China LEI points to increasing uncertainty amidst continued gradual slowing of the economy](#)

06 March, 2012 | China Center Publications

Interpretive Comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China (January 2012 data)

[The Conference Board Economics Watch® - United States View](#)

23 February, 2012 | Economics Watch Reports

Increasing positive trends in the U.S. economy, but can they be sustained?

[The Conference Board Human Capital in Review™: Focus on Strategic Workforce Planning \(Vol. 2, No. 1, 2012\)](#)

21 February, 2012 | Human Capital in Review

The Human Capital in Review series is designed for the busy human capital executive who values filtered and thoughtfully summarized highlights of significant ideas, topics, research, and trends in strategic workforce planning.

[The Conference Board Economics Watch® - European View](#)

19 February, 2012 | Economics Watch Reports

The ECB’s Longer-Term Refinancing Operations (LTROs) helped restore confidence. However, "troubled economies" must address structural and regulatory issues, which we address in this report.

[The 2011 Enterprise Risk Management Conference KeyNotes Report](#)

17 February, 2012 | Conference KeyNotes

Enterprise Risk Management (ERM) is evolving beyond compliance to become a more integral part of strategy.

[Issues in Intangibles, Vol. 1, No. 1](#)

16 February, 2012 | Periodical

This first release in a new series from The Conference Board focuses on intangible assets—why they matter, how they are measured, and their importance to both national economies and individual firms.

[China Center Dataflash: Beware of the Chinese New Year Effect](#)

16 February, 2012 | China Center Publications

Dataflash is a brief interpretive summary of China’s official monthly economic data release – February 2012 (January 2012 data)

[The Way Forward: A Primer on Conducting an Independent Investigation](#)

10 February, 2012 | Director Notes

Internal investigations are an essential response amid allegations of corporate misconduct. This report discusses steps corporate management should take upon learning of such allegations and the decisions that must be made during an investigation.

[The Conference Board Economics Watch® - European View](#)

27 January, 2012 | Economics Watch Reports

The Euro Area looks to be in a mild recession

[A Perfect Storm: Europe’s Looming Pension Crisis](#)

27 January, 2012 | Executive Action Report

Europe’s pension crisis stems from three trends: benefits that are no longer supported by employee contributions, the recent recession, and Europe’s aging population.

[China Center LEI Commentary: Moderation in growth looks set to continue, despite the slight LEI uptick in December](#)

21 January, 2012 | China Center Publications

Interpretive Comments on The Conference Board Leading Economic Index® (LEI) and The Conference Board Coincident Economic Index® (CEI) for China. (December 2011 data)

[The Conference Board Economics Watch® - United States View](#)

18 January, 2012 | Economics Watch Reports

Caution, uncertainty, and volatility underscore 2012

### [Risk Oversight: Should Your Board Have a Separate Risk Committee?](#)

13 January, 2012 | Director Notes

This report explores the question of whether the board of directors should establish a separate risk committee, including the factors it must consider, and provides examples to clarify the role and responsibility of a separate risk committee.

### [The 2011 Succession Management Conference KeyNotes Report](#)

06 January, 2012 | Conference KeyNotes

Human resources leaders must make succession management a strategic priority and take the lead in the development of a corporate-wide approach.

### [Using the \*Leading Credit Index™\* to Predict Turning Points in the U.S. Business Cycle](#)

20 December, 2011 | Economics Program Working Paper Series

by Gad Levanon, Jean-Claude Manini, Ataman Ozyildirim, Brian Schaitkin, and Jennelyn Tanchua

December 2011 - EPWP #11 – 05

### [The 2011 Corporate Security, Business Continuity, and Crisis Management Conference KeyNotes Report](#)

19 December, 2011 | Conference KeyNotes

Companies need to expect and prepare for the unexpected. Risk mitigation and crisis planning are ongoing processes should include anticipating potential threats and practicing how to deal with certain crises.

### [On the Level: Strategic Workforce Planning from Micro to Macro](#)

19 December, 2011 | Executive Action Report

Strategic workforce planning (SWP) can be deployed at an enterprise level to ensure that a company has the right people in place to execute business strategy. It can also be deployed at more micro or macro levels, depending on a company's needs.

### [China Center QuickNote: Returning Home—the conception of the Asian RMB and capital market zone](#)

19 December, 2011 | China Center Publications

By Ken DeWoskin – Senior Advisor and China CEO Council Program Director, The China Center for Economics and Business

### [Activism and the Move toward Annual Director Elections](#)

12 December, 2011 | Director Notes

This report documents the extent to which activism pushes corporations to implement annual elections and compares the influence different forms of activism.

### [The Conference Board Economics Watch® United States View](#)

12 December, 2011 | Economics Watch Reports

U.S. steps up while Europe slips

### [The Conference Board Economics Watch® United States View](#)

21 November, 2011 | Economics Watch Reports

Economy on firmer footing, but sentiment still sour

### [A Hero Lies in You: CEOs Talk about Heroes and Mentors](#)

18 November, 2011 | Executive Action Report

A series of interviews related to The Conference Board CEO Challenge® 2011 makes clear what is highest on the minds of CEOs. Here, they talk about the leaders who have inspired them—and who have served as cautionary figures.

### [The Conference Board Economics Watch® United States View](#)

28 October, 2011 | Economics Watch Reports

Growth Still Stuck in the Slow Lane

### [Constructing a Price Deflator for R&D: Calculating the Price of Knowledge Investments as a Residual](#)

28 October, 2011 | Economics Program Working Paper Series

by Carol Corrado, Peter Goodridge, and Jonathan Haskel

October 2011 - EPWP #11 – 03



### [The Role of the Board in Fraud Risk Management](#)

28 October, 2011 | Director Notes

This report discusses the role of the board in requiring, overseeing, supporting, and evaluating their organization's fraud risk management program.

### [The Linked World: How ICT is Transforming Societies, Cultures and Economies](#)

26 October, 2011 | Research Report

This report is based on a two-year global research project with the Telefónica Foundation. It aggregates several studies on how information and communication technology has affected societies, economies, cultural relationships, and human interaction.

### [Preparedness in the Private Sector – 2011](#)

25 October, 2011 | Research Report

This report is based on a survey of executives regarding their companies' resilience planning and security planning. The survey asked about companies' levels of physical security, IT security, business continuity, crisis management, and pandemic planning.

### [Excess Pay and the Dodd-Frank Clawback](#)

19 October, 2011 | Director Notes

This report discusses excess pay's cost to investors, explains why most existing clawbacks fall short of what Dodd–Frank is likely to require, and offers guidance for boards seeking to minimize excess pay not reached by Dodd–Frank.

### [The Conference Board Human Capital in Review: Focus on Strategic Workforce Planning \(Vol. 1, No. 1, 2011\)](#)

17 October, 2011 | Human Capital in Review

The Human Capital in Review series is designed for the busy human capital executive who values filtered and thoughtfully summarized highlights of significant ideas, topics, research, and trends in strategic workforce planning.

### [The Conference Board Economics Watch® - European View](#)

14 October, 2011 | Economics Watch Reports

The Debt Crisis and the Risk Of Recession Are Reinforcing Each Other

### [Corporate Oversight and Stakeholder Lines of Defense](#)

11 October, 2011 | Executive Action Report

Stakeholders are demanding improved oversight in the wake of the 2008 financial crisis. This report presents a model for effective corporate oversight.

### [Human Capital in Asia-Pacific, 2011-2013](#)

07 October, 2011 | Executive Action Report

Rapid growth in the Asia-Pacific region means that companies there are facing challenges in leadership development, talent acquisition, and retention.

### [The Conference Board Economics Watch® United States View](#)

30 September, 2011 | Economics Watch Reports

We are all in this together

### [Achieving Resilience: A Systems Approach](#)

30 September, 2011 | Executive Action Report

A new approach to emergency preparedness is oriented toward systems and seeks resilience based on the realization that it is impossible to protect communities and organizations against crisis in a vacuum.

### [Achieving Resilience: Planning for Flexibility during Crisis](#)

30 September, 2011 | Executive Action Report

Planning and preparation are as essential as ever, but now they must be flexible, incorporating the capacity to respond to unique developments in a crisis.

### [Achieving Resilience: Establishing Networks—Before the Crisis Comes](#)

30 September, 2011 | Executive Action Report

Having a network in place in advance of a crisis can provide a critical boost to achieving resilience.

[Environmental, Health, Safety, and Sustainability Governance: What a Difference a Few Years Can Make](#)

26 September, 2011 | Council Perspectives

The Chief Environment, Health, and Safety Officers' Council survey results and analysis underscore a corporate shift of attention to sustainability as a source of business value.

[The Conference Board Economics Watch® United States View](#)

23 August, 2011 | Economics Watch Reports

Downgrade of U.S. Economic Growth

[Since the Levees Broke: A Snapshot of New Orleans](#)

17 August, 2011 | Council Perspectives

Hurricane Katrina devastated New Orleans in 2005, and in the years since, corporate contributions have tackled much more than rebuilding—they have also fostered innovation in the underlying issues of health care, education, poverty, and the environment.

[China Center QuickNote: Planning for opportunities in the event of over-slowning in China](#)

08 August, 2011 | China Center Publications

By David Hoffman, Vice President and Managing Director of The China Center

[The Conference Board Economics Watch® United States View](#)

28 July, 2011 | Economics Watch Reports

Hot temperatures, but cool economy

[Impact of ICT on Production of Goods and Services: Policy and Development of ICT—The Impact of Public and Regulatory Policy on ICT Sector Performance](#)

12 July, 2011 | Economics Program Working Paper Series

by Raul L. Katz, July 2011. - ICTLinkedWorld #1

[Impact of ICT on Production of Goods and Services: Mobile Communication and Social Capital in Korea and the U.S.— How Usage Patterns Predict Social\\_C](#)

12 July, 2011 | Economics Program Working Paper Series

by Scott W. Campbell, Nojin Kwak and Richard Ling, July 2011. - ICTLinkedWorld #2

[Impact of ICT on Production of Goods and Services: Who Captures the Benefits of ICT? The Case of Digital Books](#)

12 July, 2011 | Economics Program Working Paper Series

by Janet Hao and Randall Weiss, July 2011. - ICTLinkedWorld #3

[Towards Comprehensive Measurement of ICT's Impact: Measuring the Impact of ICT on Health Care](#)

12 July, 2011 | Economics Program Working Paper Series

by Robbin te Velde, Jesse Bos, and Reg Brennenraedts, July 2011. - ICTLinkedWorld #4

[Impact of ICT on Production of Goods and Services: The Impact of ICT on the Geographic Distribution of Employment](#)

12 July, 2011 | Economics Program Working Paper Series

by Vlad Manole and Randall Weiss, July 2011. - ICTLinkedWorld #5

[Impact of ICT on Production of Goods and Services: The Global Broadband Bonus: Broadband Internet's Impact on Seven Countries](#)

12 July, 2011 | Economics Program Working Paper Series

by Shane Greenstein and Ryan McDevitt, July 2011. - ICTLinkedWorld #6

[Impact of ICT on Production of Goods and Services: The Long Tail of Digital Exclusion — A Comparison Between the UK and Chile](#)

12 July, 2011 | Economics Program Working Paper Series

by Ellen J. Helsper and Sergio Godoy-Etcheverry, July 2011. - ICTLinkedWorld #7

[Impact of ICT on Production of Goods and Services: Measuring the Impact of ICT on Public Sector Performance](#)

12 July, 2011 | Economics Program Working Paper Series

by Robbin te Velde, July 2011. - ICTLinkedWorld #8

[Impact of ICT on Production of Goods and Services: Measuring the Impact of ICT on Education](#)

12 July, 2011 | Economics Program Working Paper Series

by Cor-Jan Jager, Jesse Bos, and Robbin te Velde, July 2011. - ICTLinkedWorld #9

[Impact of ICT on Production of Goods and Services: Towards Comprehensive Measurement of ICT's Impact: Paying Attention to Society and Culture](#)

12 July, 2011 | Economics Program Working Paper Series  
by Katherine Schinasi and Ivy Schultz, July 2011. - ICTLinkedWorld #10

[Managing Human Capital Risk](#)

11 July, 2011 | Research Report

This report presents the results of a survey of 161 companies on the state of their human capital risk assessment and management in answer to five key questions.

[The 2011 CEO Succession Report](#)

11 July, 2011 | Research Report

This report documents and analyzes succession events of chief executive officers (CEOs) of S&P 500 companies.

[How Much Do You Know? Too Much and Not Enough](#)

01 July, 2011 | The Conference Board Review

The most important thing that companies have learned in the past 20 years is that managing knowledge requires knowing more about both knowledge and management than a lot of big firms seem to know.

[Embracing the Enemy: Why companies need to encourage whistleblowers, not fear them](#)

01 July, 2011 | The Conference Board Review

Why do good corporations not try harder to search for and act on information about potential wrongdoing—before someone blows a whistle in public?

[When a Whistleblower Makes the Call](#)

01 July, 2011 | The Conference Board Review

The ways in which employers show whistleblowers their lack of appreciation.

[The Trouble with Directors](#)

01 July, 2011 | The Conference Board Review

Neither inside nor outside directors can adequately represent shareholder interests.

[The Conference Board Economics Watch® United States View](#)

29 June, 2011 | Economics Watch Reports

Scaling back growth expectations

[The Conference Board Economics Watch® - European View](#)

28 June, 2011 | Economics Watch Reports

The 2011 GDP projection will prove easy to reach. Downside risks exist for 2012.

[Sleepless in Delhi: What Keeps Indian HR Executives Awake at Night?](#)

27 June, 2011 | Executive Action Report

India presents unique business challenges, challenges that a number of human resource executives in India were happy to discuss with The Conference Board.

[Answering the 2011 CEO Challenge: Accelerating Growth through Quality](#)

13 June, 2011 | Council Perspectives

This *Council Perspective* examines the role the quality function can play in meeting the top challenges identified in the latest edition of *The Conference Board CEO Challenge™*, an annual survey of top executives.

[Performance 2011: Productivity, Employment, and Growth in the World's Economies](#)

07 June, 2011 | Research Report

This report takes a detailed look at the drivers of output growth, comparing the contributions of labor productivity and employment across years and across more than 100 countries.

[U.S. Workers Delaying Retirement: What Businesses Can Learn from the Trends of Who, Where, and Why](#)

19 May, 2011 | Executive Action Report

U.S. workers have been working longer and retiring later since the mid-1990s, but the Great Recession has put even greater pressure on workers to stay on the job.

### [Does CEO Education Matter?](#)

17 May, 2011 | Director Notes

This report analyzes data on the education of 1,800 individuals who served as CEOs of Standard & Poor's Composite 1500 companies to determine the effect of education on CEO turnover and firm performance.

### [Strategic Workforce Planning Quarterly \(Vol 3 Q1, 2011\)](#)

29 April, 2011 | Strategic Workforce Planning in Review

This publication explores hot topics within strategic workforce planning research. This issue includes articles on: global talent shortages, regional human capital risk, applying SWP in governments, and best-in-class business intelligence.

### [Assessing the Risks of an Economic Downturn in Japan](#)

28 April, 2011 | Executive Action Report

The earthquakes, tsunami, and nuclear disaster in Japan will undoubtedly have a negative effect on Japan's economy, but there is more to the story.

### [CEO Challenge 2011: Fueling Business Growth with Innovation and Talent Development](#)

12 April, 2011 | CEO Challenge®

This year's report is entirely new and features a fully revised and condensed set of 10 overall challenges (down from 84 in previous surveys) and a more in-depth strategy section that highlights the need for clear organizational alignment, teamwork, and s

### [CEO Challenge 2011: Fueling Business Growth with Innovation and Talent Development](#)

12 April, 2011 | PowerPoint

This year's report is entirely new and features a fully revised and condensed set of 10 overall challenges (down from 84 in previous surveys) and a more in-depth strategy section.

### [The Conference Board Economics Watch® United States View](#)

12 April, 2011 | Economics Watch Reports

U.S. economy to resume moderate growth

### [Bouncing Back: How Companies Approach Resilience](#)

06 April, 2011 | Research Report

This report seeks to better grasp the application of resilience to business preparedness.

### [The Conference Board Economics Watch® China View](#)

01 April, 2011 | Economics Watch Reports

Tighter credit and weak consumer confidence, both reactions to high inflation, will probably create a drag on growth for Chinese economy in 2011.

### [The Sun Still Rises](#)

01 April, 2011 | The Conference Board Review

Japan Inc. is dead. Long live the art of Japanese management.

### [Poison Pills in 2011](#)

17 March, 2011 | Director Notes

This report discusses new trends and provides guidance to boards considering whether to adopt a pill and how to formulate its terms.

### [The Conference Board Economics Watch® United States View](#)

08 March, 2011 | Economics Watch Reports

U.S. economy continues on a firmer path of expansion

### [The Conference Board Economics Watch® China View](#)

25 February, 2011 | Economics Watch Reports

China's strong growth continues but inflation fears are sparking monetary policy action.

### [Managing Brands in a Topsy-Turvy Marketing Environment](#)

17 February, 2011 | Executive Action Report

To create excitement for a new brand, or refresh a tired brand, bring together networks of satisfied customers and user groups to share their experiences and generate word-of-mouth.

### [Converging Physical and Information Security Risk Management](#)

15 February, 2011 | Executive Action Report

Traditionally, physical and information security have operated in their own silos with separate teams and different risks, processes, and budgets. But risks and threats are evolving and becoming interdependent. As new technologies are adopted in the workp

### [The Conference Board Economics Watch® United States View](#)

09 February, 2011 | Economics Watch Reports

Can short-term economic momentum be maintained in the face of strong headwinds?

### [Strategic Workforce Planning Quarterly \(Vol 2 Q4, 2010\)](#)

08 February, 2011 | Strategic Workforce Planning in Review

This publication explores hot topics within strategic workforce planning research. This issue includes articles on: creating SWP plans, choosing software, human capital risk, and applying supply chain principles, among others.

### [Responding to Hurricanes: Lessons for Emergency Preparedness](#)

03 February, 2011 | Executive Action Report

This Executive Action includes issues and checklists for companies who are preparing their own response plans.

### [Innovation and Intangible Assets Gaining the Competitive Edge in Economic Recovery](#)

26 January, 2011 | Executive Action Report

Intangible assets drive innovation and contribute much to a firm's and a country's competitive edge in the knowledge economy. It is time for a fresh look at how businesses look at these critical assets.

### [Risk Oversight Practices: Two Success Stories](#)

24 January, 2011 | Director Notes

This report explains how strong alignment of risk understanding and support from the board has been crucial to each company's performance in challenging times.

### [The Conference Board Economics Watch® United States View](#)

11 January, 2011 | Economics Watch Reports

Stimulus will boost economic growth in 2011, but will it carry through to 2012?

### [Under Pressure The Widening Wage Gap between China's Haves and Have-Nots](#)

22 November, 2010 | Executive Action Report

Will soaring wages and protesting workers eventually erode one of China's most prominent global economic advantages—its low labor costs?

### [Strategic Workforce Planning Quarterly \(Vol 2 Q3, 2010\)](#)

02 November, 2010 | Strategic Workforce Planning in Review

This publication explores hot topics within strategic workforce planning research. This issue includes articles on: post-recession scenario planning, contingent workforce strategy, analytical tools, getting buy-in for analytics, and dashboard design.

### [Preparedness in the Private Sector - 2010](#)

20 October, 2010 | Research Report

This report analyzes the findings of a 2010 survey on business security, and compares them to findings from prior surveys in 2007 and 2009. In 2010 a component to measure integration of the security function with enterprise risk management was added.

### [Preparedness in the Private Sector - 2010](#)

20 October, 2010 | Key Findings

This report analyzes the findings of a 2010 survey on business security, and compares them to findings from prior surveys in 2007 and 2009. In 2010 a component to measure integration of the security function with enterprise risk management was added.

### [Webcast \(2010\) Mid-Market Management Trends](#)

16 September, 2010 | Executive Action Report

While the use of temporary help of all kinds has increased, many companies do not have a centralized framework to make the most cost-efficient and strategic use of this new workforce.

### [Risk Oversight Practices: Insights from Corporate Directors](#)

14 September, 2010 | Director Notes

This survey based report highlights a set of concrete emerging best practices for Risk Oversight.

### [The Role of the Board in Risk Oversight](#)

23 August, 2010 | Director Notes

This is the first in a series of four studies developed in collaboration with Davis Polk & Wardwell to provide guidelines and examples to member companies of The Conference Board on emerging practices following the SEC enhanced disclosure reform.

### [Strategic Workforce Planning Quarterly \(Vol 2 Q2, 2010\)](#)

16 August, 2010 | Strategic Workforce Planning in Review

This publication explores hot topics within strategic workforce planning research. This issue includes articles on: SWP at Astra Zeneca, Westpac, and IBM; SWP integration; regional workforce planning; and analytics software.

### [The Failure Imperative](#)

05 July, 2010 | The Conference Board Review

How to build trust by forgiving mistakes.

### [Risk and Security in Corporate Supply Chain Networks: Moving From Operational to Strategic Concern](#)

22 June, 2010 | Executive Action Report

Supply chain risk management is a critical strategic activity that should take center stage in the decision making of any corporation

### [Answering the CEO Challenge: How Quality Can Drive Profitable Growth across the Organization](#)

01 April, 2010 | Council Perspectives

Results of The Conference Board 2010 CEO Challenge survey point to an increased global focus on corporate reputation for quality, one of the original drivers of the quality management movement.

### [Labor Market Transitions: from Recession to Recovery](#)

09 March, 2010 | Executive Action Report

This report explores the factors in a recovery that drive the employment level and the unemployment rate. It offers an analysis of where the U.S. labor market stands and where it may be headed.

### [CEO Challenge 2010: Top 10 Challenges](#)

25 February, 2010 | CEO Challenge®

Respondents to the latest edition of the annual survey of CEOs, presidents, and chairmen indicate that growth issues will be their top challenges for 2010.

### [Corporate Brands: Meeting the Challenges of Changing Times](#)

01 February, 2010 | Council Perspectives

This report, based on a September 2009 meeting of The Conference Board Council on Corporate Brand Management, discusses the challenges facing the corporate brand and what the new operating landscape—the new normal—will look like once the recession ends.

### [The Identity Recession](#)

14 January, 2010 | The Conference Board Review

Why are companies so cautious about rebranding themselves?

### [The 2010 Productivity Brief: Productivity, Employment, and Growth in the World's Economies](#)

13 January, 2010 | Executive Action Report

The recession left its mark on global productivity, which fell in 2009. With recovery expected in 2010, advanced economies will see renewed productivity gains but continue to shed workers.

### [Strategic Workforce Planning in Global Organizations](#)

11 January, 2010 | Research Report

This report describes how SWP adds value by helping global companies make better business decisions. It details what it takes for companies to advance from a fledgling effort to a more robust version of SWP.

### [Strategic Workforce Planning in Global Organizations](#)

11 January, 2010 | Key Findings

This report describes how SWP adds value by helping global companies make better business decisions. It details what it takes for companies to advance from a fledgling effort to a more robust version of SWP.

### [Strategic Workforce Planning Quarterly \(Vol 2 Q1, 2010\)](#)

01 January, 2010 | Strategic Workforce Planning in Review

This publication explores hot topics within strategic workforce planning research. This issue includes articles on: business intelligence, workforce analytics, game theory, contingent workforce management, and human capital risk.

### [Will We Get It Right Next Time?](#)

18 December, 2009 | StraightTalk®

An important lesson from the current crisis is that economics cannot rely only on quantitative measures, but also needs to study how the human psyche reacts to challenges and opportunities.

### [Going Non-traditional to Create a Successful Shared Services Organization](#)

01 December, 2009 | Council Perspectives

Budget squeezes and demands for even greater cost savings are forcing shared services organizations to look at non-traditional approaches to help hold the line and improve efficiency.

### [The Impact of Workforce Reductions on Layoff “Survivors”](#)

30 November, 2009 | Executive Action Report

This Executive Action features data on how layoffs were conducted, what support is being offered to employees who are leaving and who are staying, and some write-in comments on how respondents' roles and companies are changing.

### [Director Notes: The Role of the Board in Risk Oversight—Adapting to Regulatory Developments and Emerging Practices](#)

20 November, 2009 | Director Notes

This report highlights a range of considerations for directors as they approach the assessment and oversight of their risk management programs.

### [The Need for Speed](#)

01 October, 2009 | The Conference Board Review

Can executive decision-making keep up with today's accelerating pace?

### [The Role of the Board in Turbulent Times... CEO Succession Planning](#)

12 August, 2009 | Executive Action Report

Management succession is one of the most critical strategic risks a corporation faces and a favorite topic of discussion on the role of the board in business crises.

### [Implementing Strategic Workforce Planning](#)

30 June, 2009 | Research Report

This report highlights the implementation process for Strategic Workforce Planning---from simply connecting business strategy and HR strategy to becoming an input to business strategy that informs executive decision making.

### [Implementing Strategic Workforce Planning](#)

30 June, 2009 | Key Findings

This report highlights the implementation process for Strategic Workforce Planning---from simply connecting business strategy and HR strategy to becoming an input to business strategy that informs executive decision making.

### [Strategic Workforce Planning Quarterly \(Vol 1 Q3-4, 2009\)](#)

01 June, 2009 | Strategic Workforce Planning in Review

The Strategic Workforce Planning Quarterly (SWPQ) is a quarterly review of recent literature related to Strategic Workforce Planning. The articles come from magazines, reports, blogs and other sources. The reviews summarize the main points of each article

### [Strategic Workforce Planning Quarterly \(Vol 1 Q2, 2009\)](#)

01 May, 2009 | Strategic Workforce Planning in Review

The Strategic Workforce Planning Quarterly (SWPQ) is a quarterly review of recent literature related to Strategic Workforce Planning. The articles come from magazines, reports, blogs and other sources. The reviews summarize the main points of each article

### [Action Plans for Dealing With a Global Pandemic](#)

01 May, 2009 | Executive Action Report

This report summarizes the business and health lessons from previous epidemics and provides important insights to managers about dealing with today's pandemic-related issues.



### [Managing Reputation Risk and Reward](#)

20 April, 2009 | Key Findings

This report examines the challenges companies face as they work to safeguard and enhance their reputations among customers, investors, employees, and other stakeholders.

### [How to Compete and Win In a Broken Economy](#)

19 March, 2009 | Executive Action Report

While many small and midsize firms are struggling to survive, stronger companies will find opportunities to improve their competitive position.

### [Managing Reputation Risk and Reward](#)

16 March, 2009 | Research Report

After witnessing several companies take well-publicized hits to their reputations over the past few years, senior managers have started to pay greater attention to reputation risks.

### [Hopeless?](#)

02 March, 2009 | The Conference Board Review

CEO Steve Miller explains the real reason why US automakers are in trouble—and the right way to launch a corporate turnaround.

### [Productivity and Innovation in a Time of Crisis](#)

30 January, 2009 | StraightTalk®

The year 2009 is forecasted to post the slowest rate of growth—minus 2.7 percent—for the United States since World War II.

### [Assessing Offshoring Risks](#)

20 January, 2009 | Research Report

This report offers an overview of several of the critical issues associated with offshoring, ranging from what to consider during initial planning to oversight of ongoing relationships with vendors.

### [A Crisis of Confidence](#)

12 January, 2009 | Executive Action Report

Despite ongoing concerns that the current economic crisis could end up resembling The Great Depression, data so far shows that this recession is in far better shape than the circumstances of 1929.

### [Brand Evolution](#)

01 January, 2009 | The Conference Board Review

Rebranding: signaling dramatic change or keeping it under wraps?

### [Gray Skies. Silver Linings](#)

28 February, 2008 | PowerPoint

Executives in need of frank, bottom-line answers to the questions raised by boomer retirements will find them in this report.

### [Gray Skies. Silver Linings: How Companies Are Forecasting, Managing, and Recruiting a Mature Workforce](#)

17 December, 2007 | Research Report

Many mature workers want to keep working; many retirees want to work again. Companies can benefit from recruiting them—especially employers who want a workforce that mirrors their mature customer base.

### [Gray Skies. Silver Linings: How Companies Are Forecasting, Managing, and Recruiting a Mature Workforce](#)

13 December, 2007 | Key Findings

Boomer retirements are a global reality. But individual businesses can't know how they will be affected by this trend unless they analyze their own workforce data.

### [Strategic Workforce Planning](#)

#### [Forecasting Human Capital Needs to Execute Business Strategy](#)

07 August, 2006 | Research Report

This report is the culmination of presentations by workforce planning thought leaders and best practice organizations, a literature review, and company interviews of 20 companies, from which nine were chosen for detailed case studies.

## Webcasts

### [Global Leadership Forecast](#)

13 August, 2019 | Global Leadership Forecast

Join this interactive webcast on the topic of *Collective Leadership: Leading for Value Across Organizational Boundaries*, featuring Amy Lui Abel from The Conference Board and Micah Alpern from EY. HRCI, SHRM, and CPE credit available

### [Global Leadership Forecast](#)

12 March, 2019 | Global Leadership Forecast

Join this interactive webcast on the topic of *How Top Organizations are Growing Strong with Women in Leadership*, featuring Amy Lui Abel from The Conference Board and Susan Robinson from EY. HRCI, SHRM, and CPE credit available

### [Global Leadership Forecast](#)

12 February, 2019 | Global Leadership Forecast

Join this interactive webcast on the topic of *Financial Impact of Leadership Quality*, featuring Rebecca Ray from The Conference Board and Evan Sinar from DDI. HRCI, SHRM, and CPE credit available

### [Global Leadership Forecast](#)

08 January, 2019 | Global Leadership Forecast

Join this interactive webcast on the topic of *Digital-Era Leadership*, featuring Amanda Popiela from The Conference Board and Joe Dettmann from EY. HRCI, SHRM, and CPE credit available

### [Global Leadership Forecast](#)

11 December, 2018 | Global Leadership Forecast

Join this interactive webcast on the topic of *Rethinking Leadership Potential: Making the Most of High-Potential Talent*, featuring Rebecca Ray from the Conference Board and Evan Sinar from DDI. HRCI, SHRM, and CPE credit available

### [Global Leadership Forecast](#)

13 November, 2018 | Global Leadership Forecast

Join this interactive webcast on the topic of *Building A Coaching Culture & Mentoring For Impact*, featuring Amy Lui Abel from The Conference Board and Stephanie Neal from DDI. HRCI, SHRM, CPE, and CCE credit available

### [A Marriage of Algorithms and Human Capital - Part III](#)

04 September, 2018 | Special Webcast

Part III will focus on strategic workforce planning and EY's "Monte Carlo" simulations.

### [Is GDPR the Death Knell for Human Capital Analytics?](#)

28 June, 2018 | Special Webcast

Many HR leaders are wondering whether the data protections under GDPR will tie their hands in human capital analytics (HCA). Is this the end of companies' new-found ability to generate business insights from human capital data?

### [C-Suite Challenge 2018: Focus on Latin America](#)

06 June, 2018 | Special Webcast

Join us to hear from our researchers and survey partner Mercer Latin America about how organizations are reinventing themselves for the digital age.

### [AI & Co.– Potential and Implications for Finance Leaders](#)

11 January, 2018 | Special Webcast

Join this webcast to find out what possibilities AI offers the finance functions and which capabilities modern finance leaders should develop to fully leverage their potential.

### [Economics Watch: The Results are in! Key Findings from our C-Suite Challenge™ 2018](#)

10 January, 2018 | Economics Watch

Join our experts who will detail key findings from the 2018 **C-Suite Challenge™** survey and provide an assessment of where the US and global economy stand following the latest developments in US tax policy.

### [Right Makes Might: Building a Stronger Organization Through A Culture of Ethics](#)

23 October, 2017 | Conference KeyNotes

Come away with actionable strategies to more effectively identify challenges, measure results, and strengthen a culture of ethics in your organization. HRCI, SHRM, and CPE credit available

### [It's Time for a Second Playbook: HR's Role in Leading Transformation](#)

10 October, 2017 | Special Webcast

The pace of disruption requires today's leaders to balance what has worked in the past with what will be required to win in the future. Learn from two top HR executives who will explore HR's leadership role in transformation and key steps. HRCI, SHRM, and CPE credit available

### [Best Practices for Getting C-suite Buy In on Social Media](#)

03 October, 2017 | Special Webcast

Join us to learn the important steps to helping your C-suite become more engaged in social media.

### [Cybersecurity: The Leadership Imperative](#)

15 June, 2017 | Conference KeyNotes

Recent attacks show how cyber risk is ever present and impacts all elements of an organization. In this webcast executives can learn how leaders from both the C-suite and the board must work seamlessly to comprehend, measure, and respond to these cyber threats. CPE (NASBA and IAPP) credit available

### [Mexico: Bracing for Stormy Weather Ahead](#)

15 March, 2017 | KnowlEdge Series

With fears that the new U.S. administration's protectionist agenda will become a reality, Mexico's economic outlook is becoming gloomier by the day. How should businesses prepare for these uncertainties? Please join us for a lively discussion on this topic. CPE credit available

### [Creating a More Sustainable World](#)

01 March, 2017 | Conference KeyNotes

How can companies successfully navigate worldwide issues while still achieving a strong positive impact with their community-based initiatives? Hear about how companies are braving the world's toughest issues and gain insights on how best to take your philanthropic/community programs to the next level. HRCI, SHRM, and CPE credit available

### [Canada, the United States and Brexit: Oceans Apart?](#)

17 January, 2017 | Special Webcast

Brexit looms as one of the biggest economic factors shaping the global economy in 2017. The ramifications could wash up on other shores, including the US and Canada. Find out what your business needs to know in this turbulent environment. CPE credit available.

### [Human Capital Watch™: Targeting Talent Shortages](#)

21 December, 2016 | Human Capital Watch™

Experts from ROI Institute and The Conference Board will discuss how HR professionals can use data to identify workers to fill job functions that will experience a shortage of qualified applicants over the next decade. CPE credit available

### [The Conference Board Economics Watch® - Emerging Markets View: Recap of the wild ride in 2016](#)

15 December, 2016 | Economics Watch

For emerging markets, the year of 2016 was a wild ride on the back of global uncertainties. Get a recap of what happened in key emerging markets during the year of 2016 and a preview of our new "Global Economic Index", which is an aggregate index of forward-looking indicators for the world economy. CPE credit available

### [The Conference Board Economics Watch® - Economic Policy After the Elections](#)

13 December, 2016 | Economics Watch

What does this election outcome portend? How will the election affect business uncertainty and how will our next president's proposed changes to fiscal policy impact the economy? We will look at early signs for these issues. CPE credit available

### [The Conference Board Economics Watch® - European View- 3 Things That Changed Business in 2016](#)

13 December, 2016 | Economics Watch

Next to discussing developments that affect the short-term outlook of the Euro Area economy, we will look back at 2016 and all major issues that influenced the economic outlook and the business environment. CPE credit available

### [Chain Reactions of Brexit on Business](#)

08 December, 2016 | Special Webcast

Join this in-depth webcast to find out what kind of issues Brexit will create for companies located in Germany, Belgium, and the Netherlands. CPE credit available

### [How Women Leaders Can Leverage Their Unique Executive Presence](#)

07 December, 2016 | Special Webcast

What is executive presence, and how do women leverage it to make an impact? Author Suzanne Bates will discuss how to elevate your executive presence and redefine it. HRCI, SHRM, and CCE Coaching credits available

### [Chinese Consumers and Their Demand for Financial Services](#)

06 December, 2016 | Special Webcast

New research finds untapped demand for financial services among Chinese households. Experts will describe the forces that drive this demand and how those forces will change in the next 10 years, unlocking an additional US\$650 billion in consumer spending. CPE credit available

### [Human Capital Watch™](#)

16 November, 2016 | Human Capital Watch™

What does rising job satisfaction mean for employees and what is the connection to employee engagement? Attendees will be able to learn the latest trends of job satisfaction and how organizations can enhance employee engagement through future-skilling your workforce. CPE credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

10 November, 2016 | Economics Watch

Join us for an early preview of The Conference Board Global Economic Outlook for 2017 and the coming decade with a special focus on emerging economies. CPE credit available

### [The Conference Board Economics Watch® - European View](#)

09 November, 2016 | Economics Watch

This webcast will discuss developments that affect the short-term outlook of the Euro Area economy, we will analyze the results of the new estimates of the Global Economic Outlook. CPE credit available

### [The Conference Board Economics Watch®: Understanding the slowing trend of the US economy](#)

08 November, 2016 | Economics Watch

Join us for an early preview of The Conference Board Global Economic Outlook for 2017 and the coming decade with a special focus on the US. CPE credit available

### [2016 Coaching Research: Insights from Google's Internal Coaching Practices](#)

26 October, 2016 | KnowlEdge Series

Learn findings from The Conference Board's latest benchmarking study on how organizations from around the world manage, standardize, and innovate their coaching efforts for the next generation of leaders. HRCI, SHRM, and CCE credit available

### [Human Capital Watch™: Generating Innovation Through Women's Leadership](#)

19 October, 2016 | Human Capital Watch™

Hear insights from guest practitioners who will discuss their observations and experiences with women in leadership and how inclusion led to innovation within their organizations. CPE credit available

### [Accelerating Results Through Customer-Centric M&A](#)

13 October, 2016 | Special Webcast

Explore a customer-centric approach to enable organizations going through M&A to create customer relevance, energizing employees to deliver exceptional results and transforming uncertainty into accelerated commitment. CPE, HRCI, and SHRM credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

13 October, 2016 | Economics Watch

Despite significant challenges, Turkey still offers ample business opportunities. This webcast will focus on what it will take for Turkey to revive its economy and realize its potential economic growth. CPE credit available

### [The Conference Board Economics Watch® - European View](#)

12 October, 2016 | Economics Watch

Join us to discuss developments that affect the short-term outlook of the Euro Area economy, and the costs and benefits of the negative interest rate policy of the European Central Bank. CPE credit available

### [The Conference Board Economics Watch®](#)

11 October, 2016 | Economics Watch

A complimentary series for member companies to help executives stay on top of changing business and economic conditions worldwide. CPE credit available

### [Human Capital Watch™: CEO and Executive Compensation](#)

21 September, 2016 | Human Capital Watch™

This webcast will cover key findings from our compensation analysis regarding the CEO and the five highest-paid executives across the Russell 3000 and the S&P 500. CPE credit available

### [Transformation in Action: 175 Complete. Many Lessons Learned](#)

16 September, 2016 | Special Webcast

Strativity Group will be sharing a new perspective on change resulting from lessons learned from over 175 transformations. HRCI, SHRM, and CPE credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

15 September, 2016 | Economics Watch

Southeast Asia has been facing strong external headwinds and the situation will continue through the next several years. How will the region sustain its growth momentum, and what business opportunities can the region offer in the coming years? CPE credit available

### [The Conference Board Economics Watch® - European View](#)

14 September, 2016 | Economics Watch

Next to discussing developments that affect the short-term outlook of the Euro Area economy, we will be focusing on the state of the most important trade deals currently under discussion: TTIP, CETA and TISA. CPE credit available

### [The Conference Board Economics Watch®](#)

13 September, 2016 | Economics Watch

Join us for a discussion on the recent decline in investment and whether it was only a transitory phenomenon or a longer-term trend. CPE credit available

### [Human Capital Watch™: Driving Talent Management Through High-Impact Coaching](#)

17 August, 2016 | Human Capital Watch™

How is coaching used in organizations today to prepare leaders? What leadership skills are organizations most focused on? Viewers will learn highlights from our 2016 Executive Coaching report as well as insights from practitioners and our Executive Coaching Council. CPE credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

11 August, 2016 | Economics Watch

This webcast will focus on China's One Belt One Road (OBOR) initiative, what is known about the initiative so far, its evolution since announcement, and the conceptual underpinnings of the initiative. CPE credit available

### [The Conference Board Economics Watch® - European View](#)

10 August, 2016 | Economics Watch

We will continue following closely developments that affect the short-term outlook of the Euro Area economy, with an eye on the latest discussions around Brexit. CPE credit available

### [The Conference Board Economics Watch®](#)

09 August, 2016 | Economics Watch

This webcast will focus on the varying economic conditions across states. Learn more about other key indicators like income, consumption, and housing. CPE credit available

### [Human Capital Watch™: What's Next for Diversity & Inclusion](#)

20 July, 2016 | Human Capital Watch™

How can D&I practitioners align their workforce and strategies to foster continued innovation? Hear experts discuss highlights and key themes from our latest D&I research and conference. CPE credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

14 July, 2016 | Economics Watch

Sub-Saharan Africa is projected to become the fastest-growing region in the world for the next decade. However, significant challenges remain. How will businesses adopt strategies to succeed across different groups of economies in the region? CPE credit available

### [The Conference Board Economics Watch® - European View](#)

13 July, 2016 | Economics Watch

Join us to discuss developments affecting the short-term outlook of the Euro Area economy, and the debate over the Market Economy Status (MES) of China. CPE credit available

### [The Conference Board Economics Watch®](#)

12 July, 2016 | Economics Watch

What role can expanding immigrant hiring play in helping businesses plug talent gaps? Foreign-born workers in the US are spread unevenly across occupations and locations. CPE credit available

### [What Does the Brexit Decision Mean for Your Business](#)

07 July, 2016 | Special Webcast

Find out what our economists and business practitioners are saying about Brexit as they respond to business leaders' questions about how to manage during and after the transition period. CPE credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

16 June, 2016 | Economics Watch

Join us for a discussion on Brazil's near-term growth outlook in view of economic hardship and political uncertainty, and the business and economic implications. CPE credit available

### [Human Capital Watch™: Looming Productivity Crisis: Future-Skill Your Workforce Now](#)

15 June, 2016 | Human Capital Watch™

A focus on recent research by TCB and the Committee for Economic Development focusing on the state of productivity globally and offer recommendations to support HR reskill employees. CPE credit available

### [The Conference Board Economics Watch® - European View](#)

15 June, 2016 | Economics Watch

Next to discussing developments that affect the short-term outlook of the Euro Area economy, we will be focusing on the upcoming Brexit referendum in the UK, the negotiations with Athens and the state of the affairs in the refugees' discussion. CPE credit available

### [The Conference Board Economics Watch®](#)

14 June, 2016 | Economics Watch

Join us as we examine the effect of slow labor force growth on future corporate profit trends and their key determinants including GDP and productivity growth. CPE credit available

### [Book Discussion: Stretch: How to Future-Proof Yourself for Tomorrow's Workplace](#)

26 May, 2016 | Special Webcast

Join co-authors Karie Willyerd and Barbara Mistick as they offer evidence-based guidance on obtaining the skills you need to thrive in tomorrow's workplace. CPE credit available

### [Human Capital Watch™: Leading, Executing and Engaging for Peak Business Results](#)

18 May, 2016 | Human Capital Watch™

Explore insights of how successful leaders increase engagement and how HR can better recruit, select, and promote the right leaders within their organizations to drive better leadership decisions. CPE credit available

### [CEO Challenge 2016: Sustainability, Customer Relationships & Corporate Brand](#)

17 May, 2016 | KnowlEdge Series

How do this year's CEO hot-button issues resonate with them and their view of the business? How do their organizations handle these CEO concerns? Learn how leaders from different areas of the business are addressing CEOs' top concerns for this year. CPE credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

12 May, 2016 | Economics Watch

Low oil prices are likely to persist in the next couple of years. Are the GCC countries prepared to, and will they be able to adjust their economic and political structures to such new and challenging environment? CPE credit available

### [The Conference Board Economics Watch® - European View](#)

11 May, 2016 | Economics Watch

Join us for an interactive discussion on the challenges of navigating the digital economy, and the short-term economic outlook for Europe. CPE credit available

### [The Conference Board Economics Watch®](#)

10 May, 2016 | Economics Watch

Will companies' focus on digitization come to the rescue of labor markets and growth? CPE credit available

### [Human Capital Watch™: How Business Digitization Is Changing Talent Management](#)

20 April, 2016 | Human Capital Watch™

Human Capital-relevant description of digitization and its business impacts, and explores how talent management is already changing to meet the needs of digitized organizations. CPE credits available.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

14 April, 2016 | Economics Watch

India has been one of the fastest growing emerging economies with considerable upside potentials. However, with India's structural challenges and a slow-growth global environment, will India still be a rising star in the coming years? CPE credit available

### [The Conference Board Economics Watch® - European View](#)

13 April, 2016 | Economics Watch

Next to discussing developments that affect the short-term outlook of the Euro Area economy, we will be focusing in this webcast on the progress on reforms designed to reduce the risk of systemic crisis in the Euro Area. CPE credit available

### [The Conference Board Economics Watch®](#)

12 April, 2016 | Economics Watch

A complimentary series for member companies to help executives stay on top of changing business and economic conditions worldwide. CPE credit available



### [Are You Enabling Mediocre Leadership in Your Company?](#)

11 April, 2016 | Special Webcast

A leadership expert from Lee Hecht Harrison will provide fresh insights and suggest new ways of building a stronger leadership within your company. HRCI and SHRM credit available.

### [Book Discussion: High-Impact Human Capital Strategy](#)

14 March, 2016 | Special Webcast

Authors Patti and Jack Phillips examine 12 critical forces that will help HC practitioners to achieve positive ROI, connect with business measures, boost engagement, and ensure critical talent is in place. HRCI and SHRM credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

10 March, 2016 | Economics Watch

Renewed turmoil in China's equity and currency markets in the first month of 2016 has stirred up uncertainty and pessimism around the globe. How will the slowdown in China's economy impact the rest of the world? CPE credit available

### [The Conference Board Economics Watch® - European View](#)

09 March, 2016 | Economics Watch

How is the short-term outlook evolving, and how will the upcoming "Brexit" referendum impact business in Europe? CPE credit available

### [The Conference Board Economics Watch®](#)

08 March, 2016 | Economics Watch

Join us for a discussion on the housing market outlook. We will also explore risks and opportunities surrounding the most likely scenario. CPE credit available

### [The Complexity of Designing Simpler Organizations](#)

07 March, 2016 | Special Webcast

As organizations are growing and facing more responsibilities to win new customers and sustain marketplace success, creating more process just adds more work. What can your organization do to be more agile? HRCI and SHRM credit available.

### [Is Short-term Behavior Jeopardizing Future Prosperity?](#)

03 March, 2016 | KnowlEdge Series

This webcast will discuss existing trends that are putting sustainable capitalism under pressure, the drivers of corporate short-termism, and suggestions for rebalancing business to a longer term view.

CPE credit available

### [CEO Challenge 2016: Building Capability to Innovate and Grow](#)

02 March, 2016 | KnowlEdge Series®

Join our researchers as they discuss big picture trends and survey findings from our most recently released CEO Challenge report and reveal what strategies business leaders plan to use to address today's top challenges. HRCI and SHRM credit available.

### [Human Capital Watch™: Inclusion as a Key Lever to Drive Innovation](#)

17 February, 2016 | Human Capital Watch™

Researchers from TCB will discuss how HR can help align talent and business strategies for innovation and recruit leaders who support inclusion efforts, help employees gain the skillsets, and actively reward innovation. CPE credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

11 February, 2016 | Economics Watch

Russia has been in recession for more than a year. Will the economy be able to recover, and what are the challenges Russia is facing in 2016 and beyond? CPE credit available

### [The Conference Board Economics Watch® - European View](#)

10 February, 2016 | Economics Watch

Despite increased risks, both internal and external, the European economy will continue to expand throughout 2016. In this webcast we will take a deep dive into the most pressing issues with regards to the short-term outlook. CPE credit available

### [The Conference Board Economics Watch®](#)

09 February, 2016 | Economics Watch

Join us as experts discuss the varying economic performance across states as measured by the labor market tightness, the impact of lower oil and commodity prices, and demographic trends. CPE credit available

### [Book Discussion: Mastering the Cube](#)

01 February, 2016 | Special Webcast

Join author Reed Deshler as he lays out a comprehensive and definitive approach to engaging key leaders in orchestrating complex change and building an organization that works. HRCI and SHRM credit available.

### [Navigating the Future of Consumer Demand Across China's Cities - European Perspectives](#)

26 January, 2016 | Special Webcast

Join this webcast to gain insights into how our *City Strata* and *Connected Spenders* frameworks will help European companies create value from China's consumption growth, despite the uncertainties.

### [Emerging Practices in Cyber Risk Governance: European Perspectives](#)

19 January, 2016 | Special Webcast

This webcast will provide insights from European based global companies into how they have incorporated cyber risk into their existing risk/enterprise risk management and governance structures.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

14 January, 2016 | Economics Watch

Join us for a discussion on the latest CEO challenges: uncertainty in the global macroeconomic landscape, including a slowdown in the once outsized growth performance of emerging markets. CPE credit available

### [The Brexit Referendum: How will it impact your business?](#)

14 January, 2016 | Special Webcast

This webcast will focus on helping businesses to anticipate how the referendum and its outcome could impact their strategic and commercial interests.

### [No More Tiers: Consumer Demand Across China's Cities](#)

13 January, 2016 | KnowlEdge Series

This webcast and the accompanying report will provide a new perspective on how Chinese consumer spending will grow: at what pace and to what level, in which cities, and with which consumers. CPE credit available.

### [The Conference Board Economics Watch® - European View](#)

13 January, 2016 | Economics Watch

In this webcast we will discuss the global perspective of the latest findings from The Conference Board CEO Challenge® 2016. What are CEOs concerned about globally? And is the European environment very much different? CPE credit available

### [The Conference Board Economics Watch®](#)

12 January, 2016 | Economics Watch

As a special topic, this month's Economics Watch offers an economics perspective on the most pressing challenges on the minds of the chief executives who responded to The Conference Board CEO Challenge® 2016. CPE credit available

### [Book Discussion: Intelligent Leadership](#)

11 January, 2016 | Special Webcast

John Mattone analyzes "outer-core" competencies, including decision making, emotional leadership, communication, and talent management, to help you become a more strategic and operationally focused leader. HRCI and SHRM credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

10 December, 2015 | Economics Watch

Taking stock of the major trends in the emerging market economies in 2015, and key regional and country-specific risks for 2016. CPE credit available

### [The Conference Board Economics Watch® - European View](#)

09 December, 2015 | Economics Watch

How is the European Commission's investment plan impacting the European business environment? CPE credit available

### [The Conference Board Economics Watch®](#)

08 December, 2015 | Economics Watch

Taking stock: What were the main trends in the US economy in 2015, and what are we likely to see in 2016. CPE credit available.

### [Emerging Practices in Cyber Risk Governance](#)

03 December, 2015 | KnowlEdge Series

This webcast will provide an overview of how companies can incorporate cyber risk into their existing risk/enterprise risk management (ERM) work and their existing governance structures. CPE credit available.

### [Human Capital Watch™: New Trends in HC Analytics: Capitalizing on a Global Journey](#)

18 November, 2015 | Human Capital Watch™

Focus on next-generation HC analytics and its implications in Asia. Practitioners will discuss how new research findings from The Conference Board how to best implement new analytics trends on a global scale. CPE credits available

### [Innovation and Leadership: Generating the 'Love of Learning' Culture](#)

18 November, 2015 | Special Webcast

Establish a "Love of Learning" culture deep within the organization to help your company thrive through winning innovation in these VUCA times.

### [The Conference Board Global Economic Outlook 2016 – Europe Focus](#)

17 November, 2015 | Special Webcast

This webcast with Dr. Hans Wijers, Chairman of the Supervisory Board of Heineken N.V., will focus specifically on the European economies' growth performance and the implications for businesses, and provide insight into winning strategies, even when the business environment doesn't always help.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

12 November, 2015 | Economics Watch

Growth in emerging economies has been on a descending path, with significant structural challenges and headwinds. How will companies cope with the economic slowdown in emerging markets, and what are some of the risks as well as business opportunities? CPE credit available

### [The Conference Board Economics Watch®](#)

10 November, 2015 | Economics Watch

Join us for an interactive discussion to discuss key drivers of US economic growth, present trend GDP growth estimates, and the outlook for the next 10 years. Enjoy an early preview of The Conference Board Global Economic Outlook and stay ahead of the curve. CPE credit available.

### [The Conference Board Economics Watch® - European View](#)

10 November, 2015 | Economics Watch

Join us for an interactive discussion on the European economic outlook 2016-2026. Which countries will present the best opportunity for growth? What are some of the risks present in the long term outlook? Join us and be prepared for what lies ahead. CPE credit available.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

15 October, 2015 | Economics Watch

How will your company adjust to the 'new normal' of slower Chinese growth? Join us for an interactive discussion on the underlying factors behind recent developments and the impact it may have on the global economy and business environment. CPE Credit available.

### [The Conference Board Economics Watch® - European View](#)

14 October, 2015 | Economics Watch

How does a banking union support the economic integration of Europe and impact the outlook for the on-going economic recovery? What are the conditions for success? What challenges and opportunities does a banking union offer Euro Area business? CPE credit available

### [The Conference Board Economics Watch®](#)

13 October, 2015 | Economics Watch

As the end of the year approaches, business must brace itself for a legislative traffic jam in Washington. Join this interactive webcast to explore the key impending decisions that promise to have the most impact on business and the US economy. CPE credit available.

### [Policy Watch: Strengthening the Workforce through Competency-Based Education](#)

13 October, 2015 | Policy Watch

A discussion on how competency-based education—along with the policies needed to advance it—can close the US skills gap through educating both young adults and older workers to higher skill levels at a lower cost. HRCI, SHRM and CPE credit available.

### [Productivity Slowdown in Europe - Causes, Impact and Potential Solutions for Businesses](#)

30 September, 2015 | Special Webcast

The productivity slowdown is hitting Europe across the board, but some countries are more affected than others. In this webcast, we'll focus in on the recent productivity performance of the British and German economies.

### [The Keys to Improving Productivity Performance](#)

15 September, 2015 | KnowlEdge Series

What are the key principles businesses can employ to boost productivity? What are the challenges and opportunities? Join us and learn the keys to remaining competitive in an environment of slowing productivity. CPE credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

10 September, 2015 | Economics Watch

Slower economic and investment growth in emerging markets contributes to lower demand for commodities and raw materials. What is the outlook for commodity markets and exporters in this slow-growth environment? CPE credit available

### [The Conference Board Economics Watch® - European View](#)

09 September, 2015 | Economics Watch

Join us for an interactive discussion on the impact of the European Central Bank's quantitative easing program. Has it created jobs and spurred economic growth as planned? What is the future of banking reform in Europe? CPE credits are available.

### [The Conference Board Economics Watch®](#)

08 September, 2015 | Economics Watch

Could your company be at risk for labor shortages? What will this mean for recruiting, retention, compensation growth, and corporate profits? What are some ways you can minimize the impact? Join us and bring your questions to this interactive webcast. CPE credit available.

### [The Conference Board Economics Watch®](#)

13 August, 2015 | Economics Watch

In this interactive webcast, we will take stock of how the oil price drop has impacted the US economy and labor markets and how that impact varies across locations and industries. CPE credit available.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

13 August, 2015 | Economics Watch

How will a diverse set of Asian Pacific countries be affected by lower oil prices and volatility in the medium-term? Join us for an interactive discussion in this month's Economics Watch – Emerging Markets View. CPE credit available.

### [The Conference Board Economics Watch® - European View](#)

12 August, 2015 | Economics Watch

Join us for an interactive discussion on how recent developments in and outside Europe are impacting the economic outlook in the second half of 2015, in this month's Economics Watch – European View. CPE credit available

### [The Conference Board Economics Watch® - Emerging Markets View](#)

16 July, 2015 | Economics Watch

What are the prospects for China's recent FTAs and initiatives for economic growth of China, Asia, and the world? What are some of the benefits and challenges for multi-national businesses? CPE credit available.

### [The Conference Board Economics Watch® - European View](#)

15 July, 2015 | Economics Watch

Can the Transatlantic Trade and Investment Partnership (TTIP) support a more solid growth path for Europe? Join us for an interactive discussion on the new trade agreement and what it might mean for the European economy. CPE credit available

### [The Conference Board Economics Watch®](#)

14 July, 2015 | Economics Watch

The Transatlantic Trade and Investment Partnership (TTIP) and the Trans-Pacific Partnership (TTP) trade agreements are potentially much further reaching than just tariffs. How much could the US economy and business gain once the political will is united?

### [World Class Business Continuity Management Practices](#)

30 June, 2015 | Special Webcast

Join this webcast to find out how your company can re-examine its business continuity management governance and practices to improve resilience.

### [FX: How To Avoid Getting Lost In Currency Turbulences](#)

26 June, 2015 | Special Webcast

Join this webcast to learn how to protect against the unforeseeable risks of FX volatility and their sometimes devastating effects on earnings and assets.

### [European Pensions: Addressing the Challenge of Maintaining Value and Minimising Risk](#)

24 June, 2015 | Special Webcast

Regulatory, fiscal and market concerns continue to dominate the European pension agenda. Join our panelists as they share current developments and market best practice in managing pensions in Europe.

### [Sustainability in China: Green Priorities Draw New Red Lines for Business](#)

23 June, 2015 | Special Webcast

Join this webcast for a deep dive into the major domestic forces most likely to impact environmental sustainability practices in China going forward.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

11 June, 2015 | Economics Watch

In a more challenging and turbulent environment how can businesses remain competitive? Be among the first to explore our recent findings on global productivity and competitiveness and stay ahead of the curve. CPE credit is available.

### [The Conference Board Economics Watch®: Slow Productivity Set to Impact Profits](#)

09 June, 2015 | Economics Watch

A complimentary series for member companies to help executives stay on top of changing business and economic conditions worldwide. CPE credit available.

### [Embedding ERM in the Business - Using a GRC Tool to Support Effective Risk Management](#)

09 June, 2015 | Special Webcast

Join this webcast to hear how one company has implemented a technology tool to help managers understand the costs of risks.

### [Using Procurement Optimisation Software: Novel Approach in Supply Chain Risk Management](#)

28 May, 2015 | Special Webcast

Risk in the supply chain is something that every buyer has to be aware of and make contingency plans for. Join this webcast to learn how this novel way of using the well-established procurement optimiser tool will help.

### [Rising Wages in the Emerging Markets: Is Their Manufacturing Sector Still Competitive?](#)

14 May, 2015 | Economics Watch

How have increasing labor costs, depreciating currencies, and slowing productivity affected emerging markets' manufacturing competitiveness? Join us for an interactive discussion in this month's Economics Watch TM – Emerging Markets View. CPE credit available.

### [Economics Watch® - European View: The European Labor Market: What will recovery look like?](#)

13 May, 2015 | Economics Watch

The European economy is starting to recover but what are the implications for the labor market? When will we start to see more pressures on wages? What about job growth? Join us for an interactive discussion to discuss the dynamics of recovery on the European job market including country specific data. CPE credit available.

### [The Conference Board Economics Watch®: Labor Market Tightness Approaches: Implications for busin](#)

12 May, 2015 | Economics Watch

The US labor market continues to tighten, and is doing so faster than expected. Join us for an interactive discussion on how it may impact recruiting, retention and compensation growth in this month's Economics Watch™ (US View).

### [Leading Organization Transformations - The Differentiating Competency](#)

11 May, 2015 | Special Webcast

While numerous factors can derail an organizational change, there is an emerging competency set that is positively correlated with success--Alignment Leadership. This webcast will share the key aspects of this critical competency. CPE credit available

### [Navigating Changing Oil Prices - Europe Focus](#)

28 April, 2015 | Special Webcast

Given the recent uncertainty, this webcast offers a range of oil price scenarios to understand potential impacts on businesses in Europe.

### [Sustainability in China: Multinationals in the Crosshairs](#)

27 April, 2015 | KnowlEdge Series®

Anke Schrader's latest work assesses the sustainability performance of Fortune 500 companies in China, and provides insights on sustainability leadership that apply both to China and other emerging markets.

### [Economics Watch® - Emerging Markets View: Will Latin America Survive Increasing Economic Turbulence](#)

16 April, 2015 | Economics Watch

What are Latin America's growth prospects in 2015? Amid economic turbulence and commodity price volatility, the region continues to struggle. Join us for an interactive discussion on the future of the region and how it might affect your business.

### [Economics Watch® - European View: Domestic Demand Recovery in Europe: What can we expect?](#)

15 April, 2015 | Economics Watch

Europe's consumption market is strengthening. Join us for an interactive discussion on what has caused the increase in domestic demand, whether it will last, and how it might impact your business.

### [The Conference Board Economics Watch®: The US Housing Sector: Ready for Revival?](#)

14 April, 2015 | Economics Watch

Will pent-up demand and a lean housing inventory revive the housing sector? Join us for an interactive discussion and explore how the changing economy may affect your business.

### [The Top 5 CEO Strategies for Achieving Operational Excellence](#)

02 April, 2015 | KnowlEdge Series

We surveyed more than 900 CEOs about their most-pressing challenges for the year ahead, as well as their strategies for overcoming them. Join us for an interactive discussion on the top five strategies for addressing one of their biggest concerns, operational excellence.

### [Buy, Build, Borrow, or None of the Above. New Options for Closing Talent Gaps](#)

30 March, 2015 | Special Webcast

This session describes how companies can make better decisions about what talent strategy to use to meet specific business needs.

### [Human Capital Watch™: Focus on CEO Challenge® 2015 & Labor Shortage](#)

18 March, 2015 | Human Capital Watch™

Join us to explore the global and regional results of the CEO Challenge® 2015 and the implications of a tightening US labor market.

### [Optimizing Global Strengths and Local Capabilities to Close Talent Gaps at GE](#)

16 March, 2015 | KnowlEdge Series®

Buy, build, borrow or redeploy are the traditional, go-to tactics for closing talent gaps. But in some regions, talent isn't a feasible or cost-effective solution. Learn how GE weighs the full range of options to closing the gap.

### [The Conference Board Economics Watch - Emerging Markets View](#)

12 March, 2015 | Economics Watch

This monthly webcast provides the latest insights from The Conference Board Economics Team on the growth performance of major emerging markets. As a special topic, this month's Economics Watch will focus on the recent monetary policy developments in the emerging markets and also how these economies may be affected by the monetary policy changes from the mature economies.

### [Closing the Gap Between Talent Supply and Demand](#)

11 March, 2015 | KnowlEdge Series®

Explore the innovative ways leading companies are closing the gap between talent supply and demand. Discover strategies outside the traditional HR domain of buying, building, borrowing, or redeploying talent.

### [The Conference Board Economics Watch® - European View](#)

11 March, 2015 | Economics Watch

This webcast provides the latest insights from The Conference Board Economics Team for the Euro Zone, as well as the outlook for several of the larger European economies. As a special topic, this month's Economics Watch will include developments of corporate profits in the Euro Area since the crisis. The drivers of profits and what some countries are doing better than others will be discussed.

### [The Conference Board Economics Watch®: Timing and Pace of Interest Rate Increases](#)

10 March, 2015 | Economics Watch

Amid strong macro cross-currents, how patient will the Fed be in initiating rate lift-off? Will Fed Chair Yellen and other policy makers patiently wait to see the "whites of the eyes" of inflation or continue to look through the weak inflation readings given the labor market is heating up? What impact does the strong dollar have on the trajectory of rate increases?

### [Navigating Changing Oil Prices](#)

05 March, 2015 | KnowlEdge Series

Dramatic changes in oil prices are suddenly and quickly rearranging the global economic landscape. In this webcast, The Conference Board Economics Team discusses the potential impacts on the business environment across a range of pricing scenarios.

### [Information Accountability in an Era of Information Governance Risk](#)

25 February, 2015 | Special Webcast

This webcast will address how to make organisations more resilient through improved governance and accountability of their information.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

12 February, 2015 | Economics Watch

This monthly webcast provides the latest insights from The Conference Board Economics Team on the growth performance of major emerging markets, especially the outlook for China, India, Brazil, and Mexico, as well as Southeast Asia. As a special topic, this month's Economics Watch will include China's economic growth prospects and risks in 2015, as well as drivers and developments of corporate profits in China.

### [The Conference Board Economics Watch® - European View](#)

11 February, 2015 | Economics Watch

This webcast provides the latest insights from The Conference Board Economics Team for the Euro Zone, as well as the outlook for several of the larger European economies. As a special topic, this month's Economics Watch will include developments of corporate profits in the Euro Area since the crisis. The drivers of profits and what countries are doing better than others will be discussed.

### [The Conference Board Economics Watch®](#)

10 February, 2015 | Economics Watch

This monthly webcast provides the latest insights from TCB's Economics Team for the U.S. economy, including the short-term growth forecasts for consumption, investment, labor markets and the aggregate GDP growth. As a special topic, this month's Economics Watch will focus on how corporate profits will be impacted by the shifting macroeconomic environment.



### [CEO Challenge® 2015 - European View](#)

29 January, 2015 | Special Webcast

Join this interactive discussion about the most pressing challenges on the minds of European CEOs and their strategies for addressing them, as reflected in the results of **The Conference Board CEO Challenge® 2015** survey.

### [The Long Soft Fall in Chinese Growth](#)

21 January, 2015 | Special Webcast

Is the China slowdown over? Many analysts think China has had a “soft landing” that will yield about 7 percent annual growth for the next decade. The Conference Board disagrees.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

15 January, 2015 | Economics Watch

This month's Economics Watch offers an economics perspective on the most pressing challenges on the minds of the chief executives who responded to The Conference Board CEO Challenge® 2015.

### [The Conference Board Economics Watch® - European View](#)

14 January, 2015 | Economics Watch

This month's Economics Watch offers an economics perspective on the most pressing challenges on the minds of the chief executives who responded to The Conference Board CEO Challenge® 2015.

### [The Conference Board Economics Watch®](#)

13 January, 2015 | Economics Watch

This month's Economics Watch offers an economics perspective on the most pressing challenges on the minds of the chief executives who responded to The Conference Board CEO Challenge® 2015.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

11 December, 2014 | Economics Watch

This complimentary series of webcasts for member companies is designed to help executives stay on top of the changing business and economic conditions throughout Asia-Pacific, China, India, and Brazil.

### [The Conference Board Economics Watch® - European View](#)

10 December, 2014 | Economics Watch

This monthly webcast provides the latest insights from TCB's Economics Team for the Euro Zone as well as the outlook for several of the larger European economies.

### [The Conference Board Economics Watch®](#)

09 December, 2014 | Economics Watch

This monthly webcast provides the latest insights from TCB's Economics Team for the U.S. economy, including the short-term growth forecasts for consumption, investment, labor markets and the aggregate GDP growth.

### [Understanding Risk Culture](#)

09 December, 2014 | Special Webcast

This webcast addresses how to use corporate culture to positively affect enterprise risk management and firm performance.

### [US Labor Shortages on the State Level](#)

02 December, 2014 | Special Webcast

In the coming years, the United States is likely to experience labor shortages. What types of jobs are most likely to suffer from labor shortages? And in what parts of the country are these shortages most likely to appear? We'll explore this and more.

### [The Conference Board Global Economic Outlook 2015: How do Growth Prospects Impact the Bottom Line?](#)

01 December, 2014 | Special Webcast

With projections of economic growth for Europe being as low as they are, what does this mean for the financial top and bottom lines of business in Europe?

### [Book Discussion: The Shifts & The Shocks](#)

25 November, 2014 | Special Webcast

Martin Wolf, Chief Economics Commentator at the *Financial Times*, discusses the most persuasive and complete account yet published of what the crisis should teach us about modern economies and economics.

### [The Conference Board Global Economic Outlook 2015: Results and Implications for Europe](#)

20 November, 2014 | Special Webcast

In the slipstream of the launch of the annual Global Economic Outlook at The Conference Board, we look at the European situation from a global economic perspective.

### [Human Capital Watch®: The Global Leadership Forecast 2014](#)

19 November, 2014 | Human Capital Watch™

The Global Leadership Forecast is the largest research study of its kind, examining leadership development and talent management practices among organizations in major industries and economies around the globe.

### [Ethics and Anti-Fraud Laws and Regulations: Extraterritorial Reach and Recent Cases](#)

19 November, 2014 | Special Webcast

This webcast will review the major recent legal and regulatory developments and will briefly discuss the role of the US and UK enforcement agencies and strategies in dealing with them

### [B-Cause: Accelerating Organizational Transformation](#)

17 November, 2014 | Conference KeyNotes

Discover why you need to move from change management to cause management. Learn how to present challenges as an opportunity to make a difference from a successful case study featuring ProCure.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

13 November, 2014 | Economics Watch

This complimentary series of webcasts for member companies is designed to help executives stay on top of the changing business and economic conditions throughout Asia-Pacific, China, India, and Brazil.

### [Proxy Voting Issues for the Next AGM season in the UK and Continental Europe](#)

13 November, 2014 | Special Webcast

This webcast explores the key issues of concern to investors and strategies for companies to engage with them.

### [Global Economic Outlook 2015: Results and Implications](#)

12 November, 2014 | KnowlEdge Series

Learn how the global economy may affect your business. Discover how corporate profitability may be affected under the influence of global economic (and policy) forces around the world and plan your response with help from our economists.

### [The Conference Board Economics Watch® - European View](#)

12 November, 2014 | Economics Watch

This monthly webcast provides the latest insights from TCB's Economics Team for the Euro Zone as well as the outlook for several of the larger European economies.

### [The Conference Board Economics Watch®](#)

10 November, 2014 | Economics Watch

This monthly webcast provides the latest insights from TCB's Economics Team for the U.S. economy. As a special topic, we will discuss Global Economic Outlook for 2015 and beyond, and offer perspectives on upside opportunities and downside risks.

### [Tackling Resistance to Change at an Individual Level](#)

07 November, 2014 | Conference KeyNotes

What if you could predict which employees might be resistant to change and take action preemptively? Discover how predictive data helped senior leadership at a leading company support change and how it uncovered pockets of morale issues.

### [Sharing Lessons to Advance Corporate Philanthropy in China](#)

06 November, 2014 | KnowlEdge Series®

Where should your company focus its social investment in China? From developing enduring partnerships to building the practice of social impact measurement, we'll discuss how lessons learned from the US philanthropy sector can be applied or modified for China-oriented investors.

### [Global Economic Growth Outlook](#)

27 October, 2014 | KnowlEdge Series

Ahead of the publication of The Conference Board's annual Global Economic Outlook, we'll take you through the background behind the numbers and our growth projections for major economies and regions in the world for 2015, 2015-19, and 2020-25.

### [Transforming Product Development at Intel](#)

24 October, 2014 | Conference KeyNotes

Hear how Intel's Rani Borkar, VP and general manager, Platform Development Group, embarked on a comprehensive transformation of her organization at a scale that was unprecedented. You'll be inspired by her "run fast and don't wait" approach.

### [What Does China's Declining Growth Mean for CFOs?](#)

23 October, 2014 | KnowlEdge Series®

China's transition will necessarily be volatile, both economically and policy-wise. Visibility into the demand outlook will be very limited. Robust contingency planning and preparedness will be critical to success.

### [The Long Soft Fall in China's Economic Growth](#)

22 October, 2014 | KnowlEdge Series

How will the long fall in China's growth impact risks and opportunities for business?

### [Adoption and Usage: The ROI of Change](#)

21 October, 2014 | Conference KeyNotes

Learn how to reframe your change management practice towards defining the value you bring to projects. Join us as we explore a tactical tool for shifting mindsets.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

16 October, 2014 | Economics Watch®

This complimentary series of webcasts for member companies is designed to help executives stay on top of the changing business and economic conditions throughout Asia-Pacific, China, India, and Brazil.

### [The Conference Board Economics Watch® - European View](#)

15 October, 2014 | Economics Watch®

This monthly webcast provides the latest insights from TCB's Economics Team for the Euro Zone as well as the outlook for several of the larger European economies.

### [The Conference Board Economics Watch®](#)

14 October, 2014 | Economics Watch

This monthly webcast provides the latest insights from TCB's Economics Team for the U.S. economy. As a special topic we will discuss business realities of China's imminent slowdown and structural transition.

### [Is Your Occupation or Industry at a High Risk for Labor Shortages? \(US\)](#)

07 October, 2014 | KnowlEdge Series

In this webcast, we will discuss future labor shortages for specific occupations and industries, as well as implications for HC professionals.

### [What talent shortages are likely to occur in Europe in the coming decade?](#)

18 September, 2014 | Special Webcast

This webcast will discuss the occupations that will be the most difficult to find people for and which European countries will see the worst declines.

### [Energy Policy, Renewable Energy, and Corporate Strategy](#)

16 September, 2014 | Special Webcast

Energy cost is critical to the competitiveness of many firms. Join this webcast to find out how to build a sound corporate energy strategy.

### [Labor Shortages Are Coming: The When and Where](#)

11 September, 2014 | KnowlEdge Series

In this webcast, we focus on the risk of labor shortages across countries, and discuss which countries are more likely to experience labor shortages both at the present and in the coming decade.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

11 September, 2014 | Economics Watch®

Intangible investment in China

### [Book Discussion: Centered Leadership](#)

10 September, 2014 | Special Webcast

What enables some talented people to rise to the top and live their full ambitions at work and in life, while others stop short? Joanna Barsh answers that question based on her latest book, *Centered Leadership*.

### [The Conference Board Economics Watch®](#)

09 September, 2014 | Economics Watch

This monthly webcast provides the latest insights from TCB's Economics Team for the U.S. economy, including a special focus on declining unemployment rates and evolving labor shortages.

### [Human Capital Watch™: Evolving Labor Shortages in the U.S](#)

20 August, 2014 | Human Capital Watch™

In this webcast, future labor shortages in specific occupations and industries and their implications on HC professionals will be discussed.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

14 August, 2014 | Economics Watch®

Inflation and asset price bubbles in Emerging Markets

### [The Conference Board Economics Watch® - European View](#)

13 August, 2014 | Economics Watch®

This monthly webcast provides the latest insights from TCB's Economics Team for the Euro Zone as well as the outlook for several of the larger European economies.

### [The Conference Board Economics Watch®](#)

12 August, 2014 | Economics Watch

This monthly webcast provides the latest insights from TCB's Economics Team for the U.S. economy, including a special focus on trends across the states and regions of the United States.

### [How Does Your Coaching Practice Compare? 2014 Survey Results](#)

04 August, 2014 | Conference KeyNotes

The Conference Board and Council on Executive Coaching will present the results of the latest benchmark "2014 Coaching Practices Survey," which includes trends on coaching rates, fees, engagement length and terms, and types of coaching engagements.

### [The Good Struggle](#)

29 July, 2014 | Hot Off The Press

The question of how to lead successfully and responsibly is crucially important in our high-pressure, turbulent world. In his new book, Joseph Badaracco answers this question in practical and provocative ways.

### [Leaders in Transition](#)

24 July, 2014 | Special Webcast

For many of today's leaders, the corporate ladder is no longer the only way up. The once vertical structure has mutated in the face of recession and rampant reorganization.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

10 July, 2014 | Economics Watch

Global economic growth scenarios 2020 - the opportunities and challenges across emerging economies

### [The Conference Board Economics Watch® - European View](#)

09 July, 2014 | Economics Watch®

This monthly webcast provides the latest insights from TCB's Economics Team for the Euro Zone as well as the outlook for several of the larger European economies.

### [The Conference Board Economics Watch®](#)

08 July, 2014 | Economics Watch

This monthly webcast provides the latest insights from TCB's Economics Team for the U.S. economy. We will also examine key drivers of stronger consumer spending.

### [What Do We Know about Global Demand Shifts and Their Implications for Business](#)

08 July, 2014 | KnowlEdge Series®

An exploration of how the drivers of consumer demand shift, how to measure and analyze the outcome of a migration in consumer spending, and how to connect the macro and the micro perspectives.

### [Moving Towards an HR Analytics Culture](#)

26 June, 2014 | Conference KeyNotes

This webcast will offer techniques that increase the demand for strategic HR Analytic services, as well as tactics on how to redirect those urgent requests to matters of enterprise-wide importance.

### [Information Technologies and Labour Market Disruptions](#)

19 June, 2014 | Special Webcast

This webcast discusses the past, present, and future impact of technology on labor markets; and how to ease the transition from a human-based service economy to a technology-based service economy.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

12 June, 2014 | Economics Watch®

Countdown to 2014 World Cup - growth outlook and key challenges faced by Brazil and Latin America

### [The Conference Board Economics Watch® - European View](#)

11 June, 2014 | Economics Watch®

In addition to analyzing current economic trends, this webcast will examine labor market trends across regions and countries, including a special focus on comparing compensation in European economies.

### [The Conference Board Economics Watch®](#)

10 June, 2014 | Economics Watch

Labor markets are the special focus of this webcast, which will feature comparisons of compensation and unit labor costs in the United States and its major competitors.

### [The Changing Cost Competitiveness of European Economies](#)

04 June, 2014 | Special Webcast

During the past few years, southern European countries have rapidly regained cost competitiveness, as wages in the region have declined compared to those in northern Europe.

### [Sustaining Change: Does Design and Execution Work Ever End?](#)

03 June, 2014 | Conference KeyNotes

Given shifting business and marketplace realities, when is it appropriate to "stay the course" and when should you "abandon ship"? Learn how one organization successfully navigated through their difficulties.

### [The Changing Chinese Supply Chain: Risk and Governance](#)

02 June, 2014 | Special Webcast

This webcast reviews recent developments in the supply chain legal and regulatory landscape in China and provides global companies with a more sustainable framework with which to manage the issue.

### [A CEO's View of CSR, Risk, and Reputation Management, Part II](#)

20 May, 2014 | Special Webcast

Hans W. Decker, retired CEO & vice chair of Siemens USA, shares additional perspectives on CSR, corporate responsibility, ethics, and compliance in the second of two webcasts.

### [Uncovering Human Capital Risk](#)

19 May, 2014 | Special Webcast

Find out how an audit of strategic workforce planning (SWP) at Statoil helped the company focus on the links between human resources (people and organisation) and its strategy.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

15 May, 2014 | Economics Watch®

Labor market trends in emerging markets

### [The Conference Board Economics Watch® - European View](#)

14 May, 2014 | Economics Watch®

This month's special focus is on the changing regulatory environment for labor, product, and capital markets in the European Union, at both EU and the national level.

### [The Conference Board Economics Watch®](#)

13 May, 2014 | Economics Watch

In addition to the usual update on the U.S. economy, this release will offer an update on the impact of current fiscal policy on the U.S. economy.

### [Book Discussion: The Board Game](#)

13 May, 2014 | Special Webcast

Focusing on examples of female board directors featured in her book, Betsy Berkhemer-Credaire will provide advancement strategies for women to position themselves to be recommended for board positions.

### [China's Natural Gas: A new foundation for competitiveness?](#)

09 May, 2014 | Special Webcast

China has the largest estimated shale gas reserves in the world, but is so far struggling to access it. What does China's medium-term supply of, and demand for, natural gas look like? What are the implications for pricing and energy costs?

### [Sustainability Practices in Emerging Markets](#)

08 May, 2014 | KnowlEdge Series®

Research from The Conference Board has shown that implementing sustainability practices is an important goal for most large multinationals, but this goal remains elusive for many organizations.

### [How Flexible Is Too Flexible? Adjusting to Work Today](#)

06 May, 2014 | Special Webcast

How do you make your workforce agile enough to cope with today's demands? It begins with your leadership and the way you design and organize work in the first place.

### [The Short View on China: Why 2014 will be a tough year](#)

30 April, 2014 | Special Webcast

Only four months in and 2014 has already seen a marked increase in near-defaults throughout China's financial system, and weak growth and tough financing conditions are expected to continue.

### [The Hershey Company: Leveraging Talent to Drive Global Growth](#)

28 April, 2014 | Conference KeyNotes

With a shift in business strategy to grow outside of their traditional markets, hear how The Hershey Company committed to make talent a central part of how they would achieve continued success.

### [Mexico: Can It Move to the Next Level?](#)

24 April, 2014 | KnowlEdge Series®

Is the Mexican economy transitioning from a perennial underachiever to a global powerhouse? Hear a region expert and business leader speak about future scenarios for Mexico's economic and business environment.

### [Global Dexterity](#)

24 April, 2014 | Hot Off The Press

In his new book, *Global Dexterity*, Andy Molinsky offers the tools needed to simultaneously adapt behavior to new cultural contexts while staying authentic and grounded in one's own natural style.

### [The 'Long View' on China's Growth and Development](#)

21 April, 2014 | Special Webcast

What is the "long view" on China's growth and development, and what are the major long-term risks that are masked by China's recent rapid growth?

### [Human Capital Watch™: Evolving Skill Shortages in U.S. Labor Markets](#)

16 April, 2014 | Human Capital Watch™

Learn about projections for employment growth by occupation in the coming decade, the job types in which you should expect shortages to occur, and how to prepare for such developments.

### [Recommendations from The Conference Board Task Force on Corporate/Investor Engagement](#)

15 April, 2014 | KnowlEdge Series®

The Conference Board Task Force on Corporate/Investor Engagement will release its recommendations on creating a more optimal governance system. Join us for an exclusive discussion.

### [Developing Gold Medal Leadership Characteristics Part III](#)

15 April, 2014 | Special Webcast

Learn how to apply next-generation leadership skills to achieve outstanding performance by gaining insight from world-class athletes and their coaches.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

10 April, 2014 | Economics Watch®

This month's webcast explores the impact of changes in the global energy landscape on the opportunities and challenges available to industries in emerging markets.

### [The Conference Board Economics Watch® - European View](#)

09 April, 2014 | Economics Watch®

This month's webcast features a look at energy efficiency in six European economies and the implications for Europe of the U.S. shale gas glut and the German "Energiewende" (policy changes).

### [The Conference Board Economics Watch®](#)

08 April, 2014 | Economics Watch

The special focus of this month's webcast is on energy, including the impact of changes in the regulatory environment on the supply and prices of different energy sources.

### [Will Tightness Return to The European Job Market in The Year Ahead?](#)

08 April, 2014 | Special Webcast

Even though the economy is recovering, the European job market still has record-high unemployment and low wage growth. Will the tightness in the European labor market return in 2014?

### [Book Discussion: Leading & Implementing Business Change Management](#)

03 April, 2014 | Special Webcast

Growth-minded companies are moving away from the "do more with less" strategies of the past, which are proving increasingly ineffective, and adopting a "change capable" mind-set instead.



### [The Productivity Imperative for Growth and Competitiveness](#)

02 April, 2014 | KnowlEdge Series®

What drives differences in economic performance and competitiveness across countries? This webcast reveals the latest findings on the impact of productivity on economic growth, job growth, and manufacturing cost competitiveness.

### [501\(c\)'s and the Proposed Political Activity Rules: Implications for Business](#)

02 April, 2014 | Special Webcast

This winter, the IRS and Treasury Department issued proposed regulatory changes for 501(c)(4) organizations, also known as "Social Welfare Organizations". What do companies need to understand about the proposed rules?

### [Jobs, Skills, and Digital](#)

01 April, 2014 | KnowlEdge Series®

In this webcast, we will discuss how factors such as new technologies and the retirement of baby boomers will affect employment, productivity, skills, and talent shortages in the coming decade.

### [What Happened to Goldman Sachs](#)

31 March, 2014 | Hot Off The Press

Steven G. Mandis writes an insider's history that offers invaluable perspectives to business leaders interested in understanding and managing organizational drift in their own firms.

### [Integrating Human Rights Risk Into The ERM Programme](#)

28 March, 2014 | Special Webcast

How can companies build a robust program to manage human rights risk? This webcast details how The Coca-Cola Company identified, assessed, and mitigated risks internally and throughout its supply chain.

### [Developing Gold Medal Leadership Characteristics Part II](#)

25 March, 2014 | Special Webcast

Learn how to apply next-generation leadership skills to achieve outstanding performance by gaining insight from world-class athletes and their coaches.

### [Risk Oversight: What Boards Need Going Forward](#)

20 March, 2014 | Special Webcast

This webcast will examine current barriers to effective board risk oversight, and how boards can better identify and use the right risk information to inform their decisions on strategy.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

13 March, 2014 | Economics Watch®

The March Economics Watch will focus on trade and investment flows among emerging economies.

### [The Internet of Things: Strategy, Governance, and Economic Implications](#)

13 March, 2014 | Special Webcast

The "internet of things" is opening new opportunities for business, but the concept is little understood, let alone optimized. This webcast will highlight critical impacts for new and existing business opportunities.

### [The Conference Board Economics Watch® - European View](#)

12 March, 2014 | Economics Watch®

The special focus this month is on housing and shifts in consumer demand associated with the recovery in the European housing market. What countries are seeing market improvements?

### [The Conference Board Economics Watch®](#)

11 March, 2014 | Economics Watch

This month's webcast focuses on how the housing market will develop over the next five years at the national and state levels and within the largest 50 metropolitan areas.

### [Cyber Security, Industrial Espionage, and The Internet of Things](#)

05 March, 2014 | Special Webcast

This webcast will reveal some of the risks related to revolutionary developments online and suggest some approaches to gaining commercial advantage without risking the enterprise in the process.

### [2014 Corporate Governance Trends: Diversity/ Risk/ Compensation](#)

04 March, 2014 | Special Webcast

This webcast highlights important corporate governance trends affecting public companies, including board composition and diversity, board oversight of political contributions, risk oversight, and pressures on compensation committees.

### [Developing Gold Medal Leadership Characteristics Part I](#)

27 February, 2014 | Special Webcast

Learn how to apply next-generation leadership skills to achieve outstanding performance by gaining insight from world-class athletes and their coaches.

### [Integrating India's Economy into the Global Market](#)

27 February, 2014 | KnowlEdge Series®

Will India's economy overcome its internal constraints to reach the global economy? Listen to experts from the region discuss possible scenarios for India's economic and business environment.

### [15 Years of a Tight Labor Market Are Around the Corner](#)

25 February, 2014 | Special Webcast

Within two years, the United States will start a 15-year period during when employment growth is held back by supply. What are the implications of such a dramatic change?

### [Brazil: Unfulfilled Promises Once Again](#)

18 February, 2014 | KnowlEdge Series®

Will the Brazilian economy continue to build on the promise of the past decade? Hear experts from the region discuss future scenarios for Brazil's economic and business environment.

### [Book Discussion: Quest for Exceptional Leadership](#)

14 February, 2014 | Special Webcast

Join Ravi Chaudhry as he discusses his book, *Quest for Exceptional Leadership*, which offers viewers lessons on how to map out their own personal path to becoming an exceptional leader.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

13 February, 2014 | Economics Watch®

This month's webcast will explore the challenges emerging markets will face to both their financial stability and real economic growth when the Federal Reserve Bank eventual tightens its monetary policy.

### [The Conference Board Economics Watch® - European View](#)

12 February, 2014 | Economics Watch®

In this webcast, economists from The Conference Board analyze four groups of countries in Europe, each of which has its own growth pattern.

### [The Conference Board Economics Watch®](#)

11 February, 2014 | Economics Watch

This month's webcast explores the many challenges and the possible impact of the Fed's eventual tightening of monetary policy.

### [Europe: The Urgency for Meaningful Integration](#)

11 February, 2014 | KnowlEdge Series®

How can Europe further integrate in a meaningful way? Hear experts from the region discuss future scenarios for Europe's economic and business environment.

### [Leadership Culture – The Hidden Driver of Sustainable Change](#)

05 February, 2014 | Special Webcast

Research has consistently confirmed that over 70 percent of organizational transformations fail to reach their objectives. Choosing the right leadership culture is often the difference between success and failure.

### [China: Managing Slower Growth through Economic Restructuring](#)

04 February, 2014 | KnowlEdge Series®

Can the restructuring of China's economy create a more sustainable growth path? Hear experts on the region discuss future scenarios for China's economic and business environment.

### [United States: Still Waiting for the 'Real' Recovery to Begin](#)

28 January, 2014 | KnowlEdge Series®

Is the United States still waiting for the "real" recovery to begin? During this webcast, experts will speak about future scenarios for the U.S. economic and business environment.

### [Leadership & Culture Failure: Preventative Strategies & Tools](#)

23 January, 2014 | Special Webcast

In this interactive conversation, three ethics, compliance, risk, and leadership development experts will analyze the material risk of leadership and culture failure and suggest practical preventative solutions.

### [Corporate Investor Engagement: Finding the Optimal Balance](#)

22 January, 2014 | Special Webcast

Despite substantial efforts to improve governance practices, the public's confidence in business remains severely shaken. Public corporations and their investors need to cooperate to restore the public's faith.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

16 January, 2014 | Economics Watch®

This webcast offers an economics perspective on the most pressing challenges on the minds of the chief executives who responded to **The Conference Board CEO Challenge®** 2014.

### [Advancing Up the Change Measurement Maturity Curve](#)

16 January, 2014 | Conference KeyNotes

Although the tools to help organizations manage change have matured through the years, the tools to help measure progress on a change journey have lagged behind.

### [The Conference Board Economics Watch® - European View](#)

15 January, 2014 | Economics Watch®

This monthly webcast provides an economics perspective on the most pressing challenges on the minds of the chief executives who responded to **The Conference Board CEO Challenge®** 2014.

### [Human Capital Watch™: 2014 CEO Challenge](#)

15 January, 2014 | Human Capital Watch™

Join us for this interactive discussion about the most pressing challenges on the minds of CEOs as reflected in The Conference Board CEO Challenge® 2014.

### [The Conference Board Economics Watch®](#)

14 January, 2014 | Economics Watch

This edition features an economic perspective on the results of **The Conference Board CEO Challenge®**, an annual survey of chief executives.

### [Corporate Governance Issues for Subsidiaries](#)

14 January, 2014 | Special Webcast

Global corporations rely on a network of subsidiaries to conduct various aspects of their operations, and governance policies within those subsidiaries must be adapted to those at the parent.

### [How to Build Trust—Before Your Next PR Crisis](#)

09 January, 2014 | Special Webcast

Dick Martin discusses what PR officers and CEOs must do to meet the challenges of an environment where communication strategies are shifting and corporate reputation are always under threat.

### [The Art of Change Management: Lessons from the Trenches](#)

08 January, 2014 | Conference KeyNotes

During this webcast, change management leader Brenda Brinson will share how to “keep it simple and get it done” and clarify the needs of individuals, teams, and organizations.

### [Human Rights Risk: Focus on China](#)

07 January, 2014 | Special Webcast

What human rights risks are companies facing when doing business China? How can businesses manage those risks without running afoul of the Chinese government?

### [Truth Telling as a Catalyst for Change](#)

19 December, 2013 | Conference KeyNotes

In response to economic and financial conditions in the housing market, the leadership team at PulteGroup embraced truth telling as a core driver, which improved their performance trajectory.

### [Managing Human Rights Risk in Your Organization and Supply Chain](#)

19 December, 2013 | Special Webcast

Some leading companies (Coca Cola, The Gap, Unilever, and GE) are already taking steps to prevent and manage human rights risk, but they represent a small minority.

### [Human Capital Watch™: Scenario Planning for HR](#)

18 December, 2013 | Human Capital Watch™

In our December webcast, we'll examine the Strategic Human Resource function and the evolutionary/revolutionary journey.

### [2014 CEO Challenge](#)

17 December, 2013 | KnowlEdge Series®

Join this interactive discussion about the most pressing challenges on the minds of CEOs as reflected in the advance results of The Conference Board CEO Challenge® 2014.

### [HR Operations Leaders – Actions to ensure Readiness & Effectiveness in Data Regulations Compliance](#)

16 December, 2013 | Special Webcast

Data protection compliance, including the upcoming European General Data Protection Regulation but also the data protection requirements in all regions, is a major issue for HR operations leaders.

### [The Conference Board Economics Watch® - European View](#)

11 December, 2013 | Economics Watch®

On this webcast, the special topic will be: The state of big data, cloud computing, and information technology in Europe. In addition The Conference Board will present its latest outlook for the Euro Area economy.

### [The Conference Board Economics Watch®](#)

10 December, 2013 | Economics Watch

This monthly webcast provides the latest insights from TCB's Economics Team for the U.S. economy. As a special topic, we will focus on whether the digital world is changing the economic and business landscape once again?

### [Executing Change: Achieving Lasting Business Results](#)

09 December, 2013 | Conference KeyNotes

Author Daryl Conner, author of *Managing at the Speed of Change and Leading at the Edge of Chaos*, discusses the evolving role of leaders and the expectations of change practitioners.

### [Think Twice](#)

02 December, 2013 | Hot Off The Press

Michael Mauboussin discusses his book, *Think Twice*, which helps readers adopt decision-making strategies that are far more effective, even if they seem counterintuitive.

### [The U.S. Labor Market: Outlook for 2014](#)

21 November, 2013 | Special Webcast

There is currently a lot of uncertainty regarding U.S. economic and labor market conditions. Webcast participants will gain insights into the most important labor market trends impacting their businesses.

### [A CEO's View on CSR, Risk & Reputation Management](#)

19 November, 2013 | Special Webcast

Hans W. Decker, retired CEO and vice chairman of Siemens USA, explores a CEO's view of the meaning and importance of corporate social responsibility and risk and reputation management.

### [The Conference Board Economics Watch® - European View](#)

13 November, 2013 | Economics Watch®

The Conference Board will present its 2014 Global Economic Outlook. This webcast will include forecasts for 2014 growth and long-term projections for countries and regions, as well as the latest short-term outlook for the Euro Area economy.

### [The Conference Board Economics Watch®](#)

12 November, 2013 | Economics Watch

This webcast will include Global Economic Outlook for 2014 and medium and long-term projections. We will also discuss the most important drivers and detractors of growth as well as implications for the business climate.

### [Book Discussion: Leading from the Edge](#)

07 November, 2013 | Special Webcast

Need to position your company for innovation and growth? Join Annmarie Neal for a discussion of how seven top executives tied their strengths to global success.

### [Corporate Governance, ESG and Sustainability](#)

31 October, 2013 | Special Webcast

Institutional investors have traditionally made investment decisions guided by a "prudent person" fiduciary standard, but recent events have challenged the assumptions underlying this model.

### [Transforming Our Aspirations: From 'Less Bad' to 'Net Good'](#)

25 October, 2013 | Conference KeyNotes

Join us for a reprisal of one of the best rated presentations from The Conference Board Summit on Sustainability. This webcast will discuss why reducing environmental footprint is no longer sufficient to meet the scale of change required.

### [Flawed Assumptions: Where your business thinking goes wrong](#)

17 October, 2013 | Special Webcast

In a free-ranging conversation, Michael E. Raynor of Deloitte explores how faulty thinking—more than problems in execution—is at the root of failures in innovation, strategy, and basic problem-solving.

### [Human Rights Risk Reporting and Assurance](#)

17 October, 2013 | Special Webcast

This webcast offers insights on current efforts to report on human rights, as well as the scope of assurance that can be provided to senior management and boards of directors.

### [Harder Than I Thought](#)

16 October, 2013 | Hot Off The Press

Robert Austin, Business Administration Dean of Faculty at the University of New Brunswick, talks about his book, *Harder Than I Thought: Adventures of a Twenty-First Century Leader*.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

15 October, 2013 | Economics Watch®

Using the newly constructed **The Conference Board Leading Economic Index®** for India, this webcast will review the short-term business cycle forces acting on the Indian economy.

### [Sustainability Practices: 2013 Edition](#)

10 October, 2013 | Special Webcast

Thomas Singer gives us insights into this report that analyzes a total of 76 environmental, social, and reporting practices and introduces along with it a new complementary web based tool, the Sustainability Practices Dashboard.

### [The Conference Board Economics Watch® - European View](#)

09 October, 2013 | Economics Watch®

This webcast will assess what obstacles banks will face in adjusting to both Basel III capital requirements and Euro Area-wide regulation of banks. It will also include The Conference Board's latest Euro Area economic outlook.

### [The Conference Board Economics Watch®](#)

08 October, 2013 | Economics Watch

This webcast focuses on the monetary policy stance of major central banks, including the Fed's scaling back of quantitative easing, new banking regulations, and scenarios for capital provisions for corporations.

### [Book Discussion: Optimize Human Capital Investments](#)

08 October, 2013 | Special Webcast

Frank J. DiBernardino will discuss his book, *Optimize Human Capital Investments: Make the "Hard" Business Case*, which provides a tool to link HC investment performance with shareholder value.

### [Resilience: Increasing Your Team's Capacity to Perform](#)

01 October, 2013 | Special Webcast

In a turbulent world, resilience is a key capability for teams and organizations. The good news is, resilience is like a muscle that can be built. In this special webcast, you will explore the subject from multiple points of view.

### [Strategic Leadership Development](#)

30 September, 2013 | Special Webcast

The need for strong leaders has never been so critical, and many companies are focused on equipping their leaders with skills to lead in a highly volatile business environment.

### [Dealing with Uncertainty: Scenario Planning for HR and SWP](#)

25 September, 2013 | KnowlEdge Series®

When it comes to long-range planning, many HR professionals freeze in their tracks. How can you plan beyond the next six months when the future is full of uncertainties?

### [Take the Lead to Your Next Big Move](#)

12 September, 2013 | Conference KeyNotes

Here's your chance to view the keynote session from The Conference Board's Women's Leadership Conference which will describe the qualities that differentiate successful women leaders and discuss how to accelerate personal and organizational change.

### [The Conference Board Economics Watch® - European View](#)

11 September, 2013 | Economics Watch®

This webcast will examine whether other countries can replicate Germany's success in remaining competitive in high wage sectors. In addition, The Conference Board will present its latest outlook for the Euro Area economy.

### [The Conference Board Economics Watch®](#)

10 September, 2013 | Economics Watch

The special focus of this webcast will be to examine trends across the states and regions of the United States. The critical sectors driving economic activity at the regional level include manufacturing, real estate, agriculture, natural resources, and technology.

### [Human Capital Watch™: SWP: What Countries Can Do To Address the Global Talent Shortage](#)

21 August, 2013 | Human Capital Watch™

Dr. Mary Young and Dr. Rick Guzzo will talk about the importance of labor market information systems and the competitive advantage countries gain when they have data and analytic capabilities.

### [The Conference Board Economics Watch® - European View](#)

14 August, 2013 | Economics Watch®

This webcast will include the latest Euro Area economy outlook from The Conference Board and will also discuss how high unemployment is affecting European labor markets.

### [The Conference Board Economics Watch®](#)

13 August, 2013 | Economics Watch

In addition to our regular outlook for the global economy and the United States this webcast will focus on employment and explore whether the widely cited employment skill shortage in the U.S. economy is fact or fiction.

### [Leaders in Transition: Stepping Up, Not Off](#)

08 August, 2013 | Special Webcast

In times of transitions leaders are exposed as never before. Up to a third of leaders don't make the transition successfully. Join us for this webcast and learn what over 1000 leaders told us about their transitions.

### [The Board's Responsibility for Reputation Risk Management](#)

08 August, 2013 | Special Webcast

Responsibility for reputation risk management belongs to the CEO and executive team. But who holds them accountable? In the increasingly complex global risk environment, boards need to step up their vigilance and oversight of this critical area.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

16 July, 2013 | Economics Watch®

Business cycle dynamics in Brazil, India and China

### [Rise of the Chief Risk & Reputation Officer: Myth or Reality?](#)

16 July, 2013 | Special Webcast

Do companies have the right leadership and structure in place to deal with the vast array and complexity of global risks and reputational threats? An empowered Chief Risk & Reputation Officer reporting to the CEO and the Board may be the answer.

### [The Conference Board Economics Watch® - European View](#)

10 July, 2013 | Economics Watch®

Despite all the discussion about weak growth and competitiveness in Europe, how many jobs in Europe are actually related to global production? What are Europe's strengths and weaknesses?

### [The Conference Board Economics Watch®](#)

09 July, 2013 | Economics Watch

Despite offshoring concerns, how many jobs in the United States are related to global production? Is there any chance those jobs will come back?

### [Human Capital Watch™: Strategic Leadership Development](#)

19 June, 2013 | Human Capital Watch™

The need for strong leaders has never been more critical, but a significant number of global leaders are either marginally prepared or unprepared to take on current business challenges.

### [Strategic Leadership Development](#)

19 June, 2013 | Special Webcast

Ric Roi, Head, Global Centre of Excellence for Right Management and Amy Abel, Director, Human Capital Research at The Conference Board, will discuss their latest joint research on strategic leadership development.

### [The Conference Board Economics Watch® - European View](#)

12 June, 2013 | Economics Watch®

This webcast discusses the borrowing environment for firms and small businesses in Euro Area economies.

### [The Conference Board Economics Watch®](#)

11 June, 2013 | Economics Watch

U.S. consumers are borrowing again, but is that a good thing? This webcast examines the revival in consumer borrowing to determine if the rebound is a healthy development.

### [Book Discussion: Mastering Turbulence](#)

07 June, 2013 | Special Webcast

Joseph McCann, Ph.D. and John Selsky, Ph.D., will discuss their latest book, Mastering Turbulence: The Essential Capabilities of Agile and Resilient Individuals, Teams and Organizations.



### [The Story of Screening](#)

05 June, 2013 | Special Webcast

Screening has evolved as a tool for investors to manage risk and engage with companies that fall short in areas such as strong employee relations, community involvement, excellent environmental policies and practices, and human rights.

### [Human Rights Risk: A Critical Business Imperative - Part II](#)

30 May, 2013 | Special Webcast

Join us for this 2 Part webcast as we examine the area of human rights risk and the possible wide-ranging impacts on corporations. In Part II of this Webcast we will hear from companies that have taken an active role to address human rights.

### [Using Assessments to Drive Talent Decisions](#)

28 May, 2013 | Conference KeyNotes

Jana Fallon, Ph.D., Vice President, Executive Assessment and Recruiting at Prudential will discuss how to increase the likelihood of making well-informed and accurate talent decisions by integrating assessments into hiring decisions.

### [Human Rights Risk: A Critical Business Imperative - Part I](#)

28 May, 2013 | Special Webcast

Hear from leading NGOs about global principles for human rights, the roles and obligations of countries and companies, and how businesses are beginning to incorporate human rights into operations.

### [The Conference Board Economics Watch® - European View](#)

15 May, 2013 | Economics Watch®

Do debt-laden European economies have a viable alternative to austerity? This webcast examines different scenarios for sovereign debt ratios in Spain and Germany.

### [Human Capital Watch™ : Talent Challenges in Asia](#)

15 May, 2013 | Human Capital Watch™

Businesses in Asia are now faced with a number of human capital challenges, including shifting workforce demographics, a shortage of skilled talent, and an increasingly tight labor market.

### [The Conference Board Economics Watch®](#)

14 May, 2013 | Economics Watch

Do austerity measures accelerate or slow recovery? Are those measures a precondition for a more sustainable recovery of growth, deficit, and debts?

### [Trust in Business](#)

08 May, 2013 | Special Webcast

Trust in business after the Financial Crisis of 2007/08 is again a challenge for the business community. On this webcast, Jon Spector, president and CEO of The Conference Board will discuss the challenges and solutions with two thought leaders in the area.

### [The Corporation of the Future: Integrating Trust and Sustainability with Creating Shareowner Value](#)

07 May, 2013 | Special Webcast

Tomorrow's Company, an important think tank in the U.K., has been for some time exploring the most appropriate corporate form for both business and society. This spring, it is hosting discussions on this subject by our webcast speaker, Prof. Colin Mayer.

### [Human Rights Risk \(Part 2\)](#)

02 May, 2013 | KnowlEdge Series

Corporate leaders will share the reasons why they have committed resources to manage their human rights risks. We will discuss how their efforts started and who their internal stakeholders are.

### [Human Rights Risk \(Part 1\)](#)

30 April, 2013 | KnowlEdge Series

While many think of human rights risk as an issue for emerging markets only, human rights violations happen in every country.

### [Crisis Management and Reputational Risk](#)

23 April, 2013 | Special Webcast

Companies may work for decades to build the value of their brands and reputation, only to have that value destroyed in a matter of hours.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

16 April, 2013 | Economics Watch®

The intra-emerging market relations are increasingly dynamic in recent years. For businesses operating in a global environment, understanding the links between these emerging players is vital.

### [The Conference Board Economics Watch® - European View](#)

10 April, 2013 | Economics Watch®

How will the price and supply of oil and natural gas influence the performance of European economies?

### [The Conference Board Economics Watch®](#)

09 April, 2013 | Economics Watch

Oil and natural gas production within the United States is rising due to horizontal drilling and hydraulic fracturing, and the United States is poised to become energy independent by 2020.

### [Cyber Risk: What ought to be keeping you up at night?](#)

09 April, 2013 | Special Webcast

In our porous world of complex relationships with suppliers, a mobile work force and customers/competitors, we will learn what companies can do in the area of cyber security risk. What kinds of exposure does your company have?

### [Scenario Planning as a Risk Management Tool](#)

26 March, 2013 | Special Webcast

Join us for this webcast as our panelists discuss what scenario planning is and how it can be a useful tool for strategic development and capability building.

### [Human Capital Watch™: Leadership Skills for Turbulent Environments](#)

20 March, 2013 | Human Capital Watch™

The pace and disruptiveness of change is exacting a toll on organizations and their leaders, making sustained high performance an even greater challenge.

### [Cross-Silo Collaboration: Mergers & Acquisitions](#)

19 March, 2013 | Special Webcast

Learn how Hewlett-Packard leaders align their work to ensure that new acquisitions achieve their financial targets while minimizing disruption for both employees and customers.

### [Managing China in Transition](#)

15 March, 2013 | Special Webcast

Regardless of how China lands – hard, soft or in-between – the next 24 months will be transitional, for better or for worse.

### [The Conference Board Economics Watch® - European View](#)

13 March, 2013 | Economics Watch®

In recent years, households in major European economies have experienced large changes in labor market and demographic trends. How are these changes affecting household income and consumer spending?

### [The Conference Board Economics Watch®](#)

12 March, 2013 | Economics Watch

How will sequester spending cuts affect the economy in the near term?

### [Strategic Risk Management for Boards](#)

26 February, 2013 | Special Webcast

The wrong strategy is more likely to be fatal to companies than any other single risk. In the face of financial crises, corporate fraud, and increased regulation, many boards have focused more on financial and compliance risk rather than strategic risk.

### [Human Capital Watch™: Raising Engagement/U.S. Job Satisfaction](#)

20 February, 2013 | Human Capital Watch™

In the 2012 edition of The Conference Board Job Satisfaction Survey, respondents indicated higher levels of job satisfaction for the first time since the recession began in 2008.

### [The Conference Board Economics Watch® - European View](#)

13 February, 2013 | Economics Watch®

Unemployment in the Euro Area and its member states has reached record highs. How will changes in competitiveness affect the performance of labor markets in Euro Area economies?

### [The Conference Board Economics Watch®](#)

12 February, 2013 | Economics Watch

In recent years, households in the mature and developing economies have experienced major changes in labor market and demographic trends. How are these trends affecting young workers?

### [The Courage to Ask](#)

05 February, 2013 | Special Webcast

In the current economy, most organisations are trying to do more with less resource. This entails making the most of everyone's talent.

### [Book Discussion: The Future of Business in Emerging Markets - Growth Strategies for Growth Markets](#)

01 February, 2013 | Special Webcast

Nenad Pacek, author of "The Future of Business in Emerging Markets" explores what will change economically and what are the overriding business megatrends that will shape corporations and their strategies in global markets.

### [Total Workforce Management](#)

28 January, 2013 | Special Webcast

Companies are making increasing use of contingent workers (CW) ? that is, the non-employees who perform work as temporary staff, independent contractors, or employees of another organization that is delivering a statement of work project plan.

### [20 Shortcuts on Organizational Change](#)

21 January, 2013 | Special Webcast

Organizational change management is a difficult topic to get our head around. There is no right or wrong in this field, but there are gurus and patterns that every practitioner builds on.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

17 January, 2013 | Economics Watch

2012 was a year of major uncertainty in global markets. In 2013, the only thing most businesses can be certain of is more uncertainty.

### [The Turnaround: Driving and Sustaining True Change](#)

16 January, 2013 | Conference KeyNotes

This case study shares insights on the approach and tactics used to help drive and sustain true change, and ultimately turn the tide of growth and success.

### [Managing the Total Workforce: Contingent Labor in Strategic Workforce Planning \(Part 2\)](#)

16 January, 2013 | KnowlEdge Series

How can companies ensure total workforce management? Whether they assign the task to procurement or human resources, the charge is the same: developing systems to improve workforce decisions.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

15 January, 2013 | Economics Watch®

The weak and volatile nature of global markets brings opportunities as well as risks, particularly in emerging markets.

### [Strategic Workforce Planning in Action](#)

10 January, 2013 | Special Webcast

Strategic Workforce Planning is the key link connecting and aligning HR strategy to business strategy. HR plays a crucial role, serving as a strategic partner to ensure the business has the right talent to execute its strategy and achieve its objectives.

### [The Conference Board Economics Watch® - European View](#)

09 January, 2013 | Economics Watch®

What do chief executives consider their greatest challenges and how are they addressing them?

### [Managing the Total Workforce: Contingent Labor in Strategic Workforce Planning \(Part 1\)](#)

09 January, 2013 | KnowlEdge Series

As employers make growing use of contingent workers, they need to make smart decisions about their total workforce.

### [The Conference Board Economics Watch®](#)

08 January, 2013 | Economics Watch

What do chief executives consider their greatest challenges and how are they addressing them?

### [The Conference Board Economics Watch® - European View](#)

12 December, 2012 | Economics Watch®

How will the new environment for Euro Area banks affect the sovereign debt crisis, investment conditions, and prospects for a sustainable economic recovery in the Euro Area?

### [Human Capital Watch™: European Labor Market Challenges](#)

12 December, 2012 | Human Capital Watch™

What are the major challenges facing European labor markets? How does the current crisis impact these challenges, and what are the consequences for HR leaders?

### [The Conference Board Economics Watch®](#)

11 December, 2012 | Economics Watch

The webcast offers an in-depth look at cyclical activity around the globe in the context of slowing growth projections for the medium and long term.

### [The Human Capital Implications of a Weak U.S. Labor Market](#)

11 December, 2012 | Special Webcast

The state of the labor market has a profound impact on human capital professionals. Some of the implications of this current weak labor market are shared across most businesses. In this webcast we will discuss these implications.

### [Unethical Behavior and Financial Incentives](#)

04 December, 2012 | Special Webcast

Why do ethical people sometimes behave unethically, even despite an organization's best efforts to implement a strong ethics and compliance program? This webcast explores research and the impact of ethical decision-making and financial incentives.

### [The Conference Board Economics Watch® - European View](#)

14 November, 2012 | Economics Watch®

Recent events related to rescue measures for Greece, as well as uncertainty about the pace of economic and political integration, suggest that the fate of the European economy remains uncertain.

### [The Conference Board Economics Watch®](#)

13 November, 2012 | Economics Watch

The U.S. economy has grown slowly in the last few months as a result of both domestic and global headwinds, but what is the outlook for 2013?

### [Human Capital Watch™: The State of Human Capital](#)

17 October, 2012 | Human Capital Watch™

In response to the frustration felt by some human capital executives, this webcast explores how HC executives can better manage the global talent pool in an unpredictable business environment.

### [The Conference Board Economics Watch® - European View](#)

10 October, 2012 | Economics Watch®

Despite remaining apart from the Euro Area, the U.K. economy maintains close trading relations with nearby continental economies. However, its economic structure and regulatory approach differs from most European economies.

### [The Conference Board Economics Watch®](#)

09 October, 2012 | Economics Watch

Are global imbalances becoming more balanced?

### [Emerging Market Risk \(Part 3\)](#)

25 September, 2012 | KnowlEdge Series

While emerging markets offer significant opportunities for multinational company growth, these markets also have their own unique risks. Part 3 of this series will explore the risks to consider when doing business in Brazil.

### [Emerging Market Risk \(Part 2\)](#)

19 September, 2012 | KnowlEdge Series

While emerging markets offer significant opportunities for multinational company growth, these markets also have their own unique risks. Part 2 of this series will explore the risks to consider when doing business in Russia.

### [Human Capital Watch™: The CHRO & the Board](#)

19 September, 2012 | Human Capital Watch™

Corporate boards are very interested in making human capital risk part of enterprise-wide risk discussions, and there have been heightened calls for CHRO engagement at the board level.

### [Emerging Market Risk \(Part 1\)](#)

18 September, 2012 | KnowlEdge Series

While emerging markets offer significant opportunities for multinational company growth, these markets also have their own unique risks. Part 1 of this series will explore the risks to consider when doing business in Africa.

### [The Conference Board Economics Watch® - European View](#)

12 September, 2012 | Economics Watch®

The fall in house prices and construction activity represents an important barrier to the recovery of Euro Area economic activity.

### [The Conference Board Economics Watch®](#)

11 September, 2012 | Economics Watch

The critical sectors currently driving economic activity at the regional level include manufacturing, real estate, agriculture, natural resources, and technology.

### [The Core Elements of a Successful Change Communications Plan](#)

11 September, 2012 | Conference KeyNotes

Communicating change takes more than sending a memo—it takes the ongoing engagement of all stakeholders. We'll look at winning strategies to accomplish this and examples for communicating with all the people you need to engage.

### [The Conference Board Economics Watch® - European View](#)

15 August, 2012 | Economics Watch®

For the Euro Area, China represents both a small but growing export and also a potential source of investment capital.

### [The Conference Board Economics Watch®](#)

14 August, 2012 | Economics Watch

The Chinese economy is slowing more sharply than expected due to the weak external global backdrop and domestic constraints and imbalances.

### [The Conference Board Economics Watch® - Emerging Markets View](#)

17 July, 2012 | Economics Watch®

As the global economy continues to slow, countries and corporations are under pressure to operate even more efficiently to compensate for slowing revenue with higher productivity and lower cost.

### [The Conference Board Economics Watch® - European View](#)

11 July, 2012 | Economics Watch®

Sources of growth in Europe: what industries will be key to a sustainable recovery?

### [The Conference Board Economics Watch®](#)

10 July, 2012 | Economics Watch

In terms of exports and imports, the United States has performed weakly relative to other mature economies, but the U.S. emphasis on services may be a bonus for U.S. competitiveness.

### [Global Economic Policy—What lies ahead? \(Part 3\)](#)

22 June, 2012 | KnowlEdge Series®

Recent tumult in the European financial markets raises questions as to what direction policy makers will take in Europe. Will the deterioration of the fiscal crisis force one or more countries to exit the European Union and abandon the Euro?

### [Think Global, Act Local: Strategies for Success \(Part 2\)](#)

21 June, 2012 | KnowlEdge Series

Leaders in every sector, every function, every size of organization are increasingly trying to “fix” what they see as problems of consistency between local teams and those at Headquarters.

### [Global Economic Policy—What lies ahead? \(Part 2\)](#)

21 June, 2012 | KnowlEdge Series®

China is facing its largest leadership change in a decade, which raises some questions as to how the new generation of leaders will manage fiscal and monetary policy.

### [Human Capital Watch™: Human Capital Challenges in China](#)

20 June, 2012 | Human Capital Watch™

In the 2012 edition of **The Conference Board CEO Challenge®** survey, human capital was the second ranked challenge globally. What can companies do to better attract and retain employees?

### [CEO Challenge - European Focus](#)

19 June, 2012 | Special Webcast

Come join this interactive discussion about the most pressing challenges on the minds of CEOs as reflected in The Conference Board CEO Challenge® 2012.

### [The Conference Board Economics Watch® - European View](#)

13 June, 2012 | Economics Watch®

The European financial crisis has forced many of the Euro Area's most troubled economies to adopt contractionary fiscal policies during a time of deep recessions and high unemployment.

### [The Conference Board Economics Watch®](#)

12 June, 2012 | Economics Watch

The U.S. economy remains weak, and political consensus in Washington remains elusive

### [Global Economic Policy—What lies ahead? \(Part 1\)](#)

12 June, 2012 | KnowlEdge Series®

In this session, we examine what possible policy actions could be taken and the medium-term direction of monetary and fiscal policy following the results of the key presidential and congressional elections.

### [CEO Challenge - Talent](#)

11 June, 2012 | Special Webcast

In this webcast, our host, Rebecca Ray, and her guests will focus on the top challenge identified in The 2012 CEO Challenge -- Human Capital.

### [Think Global, Act Local: Strategies for Success \(Part 1\)](#)

30 May, 2012 | KnowlEdge Series

Leaders in every sector, every function, every size of organization are increasingly trying to “fix” what they see as problems of consistency between local teams and those at Headquarters.

### [Economic, Political, and Regulatory Risk: External Challenges for CEOs](#)

23 May, 2012 | Special Webcast

The U.S. CEOs rated Global Political/Economic Risk as their third most critical challenge, and Government Regulation as their number-one challenge. What do CEOs need to best handle risk and regulation?

### [Strategic Workforce Planning in Asia-Pacific](#)

16 May, 2012 | Special Webcast

Dr. Mary Young will draw on recent research from Asia-Pacific and globally to share key aspects of designing and building effective Strategic Workforce Planning (SWP) capabilities.

### [Human Capital Watch™: 21st Century Talent Mobility](#)

16 May, 2012 | Human Capital Watch™

Throughout 2011, Mercer worked with the World Economic Forum to conduct extensive global research on the challenge of talent gaps, and how more effective talent mobility can work to spur economic growth.

### [Information and Communication Technology: Strategies for the Road Ahead \(Part 3\)](#)

14 May, 2012 | KnowlEdge Series

How will the regulatory environment for information and communication technology evolve in the coming decade, and what new challenges will regulators face as new applications and platforms emerge?

### [Information and Communication Technology: Strategies for the Road Ahead \(Part 2\)](#)

10 May, 2012 | KnowlEdge Series

While the economic and business gains from ICT are clear, how has it impacted society and culture? How can we reduce negative social and cultural effects from transitioning to new applications?

### [The Conference Board Economics Watch® - European View](#)

09 May, 2012 | Economics Watch®

Will Germany remain Europe's economic locomotive?

### [The Conference Board Economics Watch®](#)

08 May, 2012 | Economics Watch

What determines employment and wage developments in the U.S. labor market?

### [Information and Communication Technology: Strategies for the Road Ahead \(Part 1\)](#)

03 May, 2012 | KnowlEdge Series

The past decades have seen major economic, social, and cultural gains from Information and Communication Technology. But what more can we expect? Has ICT run its course, or are the new applications around the corner? And what barriers remain?

### [Understanding Financial Conditions and Financial Instability](#)

01 May, 2012 | Special Webcast

This webcast will discuss the relationship between categories of economic and financial indicators and, to the extent that some regularities exist, how their analysis can provide insights for business professionals.

### [Fragile China?](#)

23 April, 2012 | Special Webcast

This complimentary executive video briefing will examine recent developments related to China's continued economic ascent and the complex domestic dynamics shaping the investment and operating environment for multinationals in China.

### [The Conference Board Economics Watch® - Emerging Markets View \(Asia Broadcast\)](#)

19 April, 2012 | Economics Watch

China Center Associate Economist Andrew Polk will host this quarterly Economics Watch® series specially tailored for the Asia-Pacific and Indian audience and concluding with a live Q&A that will enable participants to directly apply the analysis.

### [Human Capital Watch™: Revisiting the Competencies for D&I Practitioners](#)

18 April, 2012 | Human Capital Watch™

In 2008, The Conference Board published *Creating a Competency Model for Diversity and Inclusion Practitioners*, which identified seven competencies for D&I professionals to succeed. Are these competencies still relevant?



### [The Conference Board Economics Watch® - Emerging Markets View](#)

16 April, 2012 | Economics Watch

China Center Associate Economist Andrew Polk will host this quarterly Economics Watch® series specially tailored for the Asia-Pacific and Indian audience and concluding with a live Q&A that will enable participants to directly apply the analysis.

### [Strategic Workforce Planning Across National Borders \(Part 2\)](#)

12 April, 2012 | KnowlEdge Series

In this session, you will learn how HR and strategic workforce planning can contribute to better footprint optimization, why lower labor costs should not be the deciding factor, and how people factors can make or break a company's strategy.

### [The Conference Board Economics Watch® - European View](#)

11 April, 2012 | Economics Watch®

Previewing the French Presidential elections and economic consequences.

### [The Conference Board Economics Watch®](#)

10 April, 2012 | Economics Watch

Shifts in global manufacturing competitiveness.

### [The First Six Months Under the Dodd Frank Whistleblower Rules](#)

04 April, 2012 | Special Webcast

With the first six months of operation under the new Dodd Frank whistleblower program now completed, key leaders from the enforcement, whistleblower advocate, and corporate defense communities join in this interactive executive briefing.

### [Strategic Workforce Planning Across National Borders \(Part 1\)](#)

04 April, 2012 | KnowlEdge Series®

Veteran strategic workforce planning leaders share their triumphs and frustrations in researching offshore talent and providing business leaders with workforce intelligence to make better decisions.

### [The Conference Board Economics Watch® - European View](#)

14 March, 2012 | Economics Watch®

Productivity, labor markets and competitiveness in the European economy.

### [The Conference Board Economics Watch®](#)

13 March, 2012 | Economics Watch

How has the balance sheet of U.S. consumers changed?

### [Re-Thinking Risk: How to Proactively Approach Large External Risks](#)

06 March, 2012 | Special Webcast

Companies often separate sustainability issues from risks, which can create gaps in effective planning. If we focus on risks in operations or strategy without building the impact of some large external risks such as water access or ....

### [Global Labor Market Outlook \(Part 3\)](#)

23 February, 2012 | KnowlEdge Series

As opposed to Europe and the U.S. the main labor market topic in Asia, is talent shortage. We will discuss the outlook for the labor markets in Asia, with a specific focus on China.

### [Market Presence Risk: Macro issues and your risk profile](#)

22 February, 2012 | Conference KeyNotes

While companies can be quite good at analyzing risks of entering new markets, what consideration is given to markets in which your firm already operates? How do political, economic and other changes around the globe impact your risk profile?

### [Global Labor Market Outlook \(Part 2\)](#)

21 February, 2012 | KnowlEdge Series

This session will discuss the labor market implications of the upcoming recession in Europe and the great uncertainty around it. We will focus on the large differences between the labor markets in the core and periphery of Europe.

### [Global Labor Market Outlook \(Part 1\)](#)

16 February, 2012 | KnowlEdge Series

This session will discuss the implications of the disappointing recovery in the labor market for compensation and the prospects of talent shortage. We will then present our outlook for the labor market in 2012.

### [The Conference Board Economics Watch® - European View](#)

15 February, 2012 | Economics Watch®

Prospects for Europe's most troubled economies.

### [The Conference Board Economics Watch®](#)

14 February, 2012 | Economics Watch

The sources of inflation (or lack of it) in the United States and globally.

### [Human Capital Watch™: 2012 CEO Challenge Report](#)

18 January, 2012 | Human Capital Watch™

According to respondents to annual survey of chief executives, the race to innovate and the war for talent are just two of the challenges of the current business landscape.

### [Leadership Experience: D-Day at Normandy](#)

12 January, 2012 | Special Webcast

The Normandy Experiential Program has proved to be a powerful and effective exercise for organizations that want to align a team, either by bringing together a disparate group of global leaders or galvanizing an intact senior management team.

### [The Conference Board Economics Watch® - European View](#)

11 January, 2012 | Economics Watch®

Assessing the European financial crisis.

### [The Conference Board Economics Watch®](#)

10 January, 2012 | Economics Watch

Is the U.S. housing market finally turning the corner?

### [Re-Thinking Risk: Turning water into opportunity](#)

10 January, 2012 | Special Webcast

Water scarcity affects every business globally. PepsiCo has transformed water risk into opportunity. Learn how large external risks ought to be part of every company's risk profile and how to build these risks into effective strategy and planning.

### [The Apollo Program at Kennedy Space Center](#)

13 December, 2011 | Special Webcast

Apply the lessons of the race to the moon to your business and professional goals. This new program draws on the leadership lessons of the manned space flight effort over the 10-year period of The Apollo Program.

### [The Conference Board Economics Watch®](#)

07 December, 2011 | Economics Watch

The advanced western economies are mired in debt and deficits that threaten their future growth as well as global economic growth. Our discussion examines this dynamic and how these economies can emerge from their bad fiscal state and get back on track.

### [The Conference Board Economics Watch®](#)

06 December, 2011 | Economics Watch

The advanced western economies are mired in debt and deficits that threaten their future growth as well as global economic growth. How these economies can emerge from their bad fiscal state and get back on track is the focus of discussion.

### [Growing Beyond Borders. Minimising Risks](#)

28 November, 2011 | Special Webcast

One of the puzzles of the sluggish global economy today is why companies aren't investing more. They certainly seem to have good reasons to. Yet many companies are holding back....

### [Asia Q4, 2011](#)

16 November, 2011 | Economics Watch®

China Center Resident Economist Andrew Polk will host an Emerging Markets webcast specially tailored for the Asia-Pacific and Indian audience and time zone. The webcast will feature commentary from Senior Vice President and Chief Economist Bart van Ark.

### [The Conference Board Economics Watch®](#)

09 November, 2011 | Economics Watch

Even though downward pressures on the U.S. economy seem to have eased somewhat, the odds of a near-term recession are still at an uncomfortable high level of 50 percent.

### [The Conference Board Economics Watch®](#)

08 November, 2011 | Economics Watch

November 2011 US Economics Watch®

### [The Conference Board Economics Watch®](#)

12 October, 2011 | Economics Watch

US/Global Monthly Series II

### [The Conference Board Economics Watch®](#)

11 October, 2011 | Economics Watch

### [The Apollo Program at Kennedy Space Center](#)

05 October, 2011 | Special Webcast

Apply the lessons of the race to the moon to your business and professional goals. This new program draws on the leadership lessons of the manned space flight effort over the 10-year period of The Apollo Program.

### [Engagement is the New Change Management](#)

04 October, 2011 | Conference KeyNotes

This Conference KeyNotes Webcast will reprise a session from the 2011 Change Management Seminar. The discussion will examine four principles that can support high engagement change processes: • Widening the circle of involvement • Connecting people and ideas • Creating communities for action • Promoting fairness

### [Human Capital Watch™: Jobs, Jobs, Jobs: Global Employment Challenges](#)

21 September, 2011 | Human Capital Watch™

Where are the jobs? How are current economic conditions affecting companies' ability to bring the unemployment rates back down to prerecession levels?

### [The Role of The Board in Risk Oversight](#)

20 September, 2011 | Special Webcast

If the 2008 financial crisis taught us anything, it is that board oversight of risk is critical to the health, or even the survival of a company.

### [Managing Human Capital Risk: Who's Doing It? How Can We get Started?](#)

14 September, 2011 | Special Webcast

People make up a huge proportion of operating costs, and many CEOs claim that employees are the company's most important asset.

### [The Conference Board Economics Watch®](#)

14 September, 2011 | Economics Watch

### [The Conference Board Economics Watch®](#)

13 September, 2011 | Economics Watch

### [Asia Q3, 2011](#)

31 August, 2011 | Economics Watch®

Senior Vice President and Chief Economist Bart van Ark will be joined by special guests to review the current forecast for China, the Asia-Pacific Region and India, along with analysis of special topics of current interest.

### [The Conference Board Economics Watch®](#)

10 August, 2011 | Economics Watch

In the Economics Watch for August 2011, Jing Sima-Friedman joins Kathy Bostjancic to speak about China: Will China successfully slow down its economy without creating a hard landing in the near to medium-term? Long-term, what are the largest risks facing the Chinese economy?

### [The Conference Board Economics Watch®](#)

09 August, 2011 | Economics Watch

In the Economics Watch for August 2011, Jing Sima-Friedman joins Kathy Bostjancic to speak about China: Will China successfully slow down its economy without creating a hard landing in the near to medium-term? Long-term, what are the largest risks facing the Chinese economy?

### [The Conference Board Economics Watch™](#)

13 July, 2011 | Economics Watch

In the July edition of Economics Watch, Jean-Claude Manini and Kathy Bostjancic will assess the ongoing European debt crisis highlighting the risks of contagion as well as the fundamental differences that exist across the countries.

### [The Conference Board Economics Watch®](#)

12 July, 2011 | Economics Watch

In the July edition of Economics Watch, Jean-Claude Manini and Kathy Bostjancic will assess the ongoing European debt crisis highlighting the risks of contagion as well as the fundamental differences that exist across the countries.

### [Planning & Implementing a Rapid, Effective Shared Business Services Function in Asia-Pacific Region](#)

29 June, 2011 | Special Webcast

Key trends in Shared Services in the Asia Pacific Region including methodologies & tools for service & functional effectiveness, Shared Services models and their relative merits.

### [The Conference Board CEO Challenge 2011: A Conversation with Two Mid-Market CEOs](#)

16 June, 2011 | Special Webcast

This webcast will discuss: Challenges of Finding and Retaining the Best Talent Maintaining an Innovative Culture Dealing Creatively with a new world of government regulations The intersection of the challenges, perspectives, and needs of larger and smaller firms

### [The Conference Board Economics Watch™](#)

15 June, 2011 | Economics Watch

Two years after the official end of the Great Recession, we examine the current state of the U.S. consumer and the outlook for the next 18 months. How does the consumer fare among the cross hairs of a slowly improving labor market, a rebound in the stock market, still declining home prices, higher energy and food prices and expected fiscal tightening.

### [The Conference Board Economics Watch®](#)

14 June, 2011 | Economics Watch

Two years after the official end of the Great Recession, we examine the current state of the U.S. consumer and the outlook for the next 18 months. How does the consumer fare among the cross hairs of a slowly improving labor market, a rebound in the stock market, still declining home prices, higher energy and food prices and expected fiscal tightening.

### [You Unstuck: Creating a Culture of Risk-Taking and Innovation](#)

09 June, 2011 | Conference KeyNotes

This is a two part Conference KeyNotes Webcast series to include video clips and live discussion of sessions delivered at The 2011 Women's Leadership Conference.

### [Managing Human Capital Risk: Who's Doing It? How Can We get Started?](#)

01 June, 2011 | Special Webcast

People make up a huge proportion of operating costs, and many CEOs claim that employees are the company's most important asset. Yet most companies omit human capital altogether or include a limited number of people-related issues when they identify, assess, prioritize and treat company-wide risks through Enterprise Risk Management (ERM)!

### [Asia Q2, 2011](#)

17 May, 2011 | Economics Watch®

Senior Vice President and Chief Economist Bart van Ark will be joined by special guests to review the current forecast for China, the Asia-Pacific Region and India, along with analysis of special topics of current interest.

### [Sustainability in Transition: Moving From the Margin to the Core \(Part 2\)](#)

17 May, 2011 | KnowlEdge Series

This two-part series will look at the impact of sustainability on business thinking, structure and strategy across the entire organization.

### [Strategic Outsourcing: Capitalizing on Opportunities in the New Global Landscape](#)

11 May, 2011 | Conference KeyNotes

This Conference KeyNotes Webcast will include discussion of key findings that emerged from The 2011 Strategic Outsourcing Conference. The Conference was themed: "Capitalizing on Opportunities in the New Global Landscape".

### [The Conference Board Economics Watch™](#)

11 May, 2011 | Economics Watch

### [The Conference Board Economics Watch](#)

10 May, 2011 | Economics Watch

Headline inflation is rising across the globe, prompting consumers and investors to fear its impact. We will examine the impact of higher prices on different countries and regions' economies.

### [Sustainability in Transition: Moving From the Margin to the Core \(Part 1\)](#)

10 May, 2011 | KnowlEdge Series

This two-part series will look at the impact of sustainability on business thinking, structure and strategy across the entire organization.

### [Business Perspectives Webcast: Is Inflation a Risk for Global Growth](#)

14 April, 2011 | Special Webcast

This webcast will discuss how to effectively use the Leading Economic Index (LEI) for China and other Emerging Economies and the LEI for the Euro Area and the United States.

### [The Conference Board Economics Watch](#)

13 April, 2011 | Economics Watch

### [The Conference Board Economics Watch™](#)

12 April, 2011 | Economics Watch

We will look at the increased dependence of the global economy on this part of the world, and also address the specific current concerns with regard to the economies of Japan and China, as well as the region as a whole.

### [The Conference Board Economics Watch™](#)

09 March, 2011 | Economics Watch

### [The Conference Board Economics Watch](#)

08 March, 2011 | Economics Watch

Chief Economist, Bart van Ark, and Labor Economist, Kenneth Goldstein, will discuss the U.S. regional economic outlook including the impact of the state and local government budget problems.

### [Asia Q1, 2011](#)

16 February, 2011 | Economics Watch®

Senior Vice President and Chief Economist Bart van Ark will be joined by Bill Adams, Resident Economist at The Conference Board's China Center in Beijing and special guests to review the current forecast for China, the Asia-Pacific Region and India, along with analysis of special topics of current interest.

### [Human Capital Metrics to Manage Risk and Quantify ROI](#)

10 February, 2011 | Conference KeyNotes

This Conference KeyNotes Webcast contains video clips of senior executives discussing human capital analytics as a tool that can be leveraged to better manage risk and quantify workforce decisions with ROI.

### [The Conference Board Economics Watch™](#)

09 February, 2011 | Economics Watch

The Conference Board's lead economists, Kathy Bostjancic and Gad Levanon will focus on the factors influencing workers' decision to delay retirement and the economic implications.

[The Conference Board Economics Watch](#)

08 February, 2011 | Economics Watch

[Employee Mobility Issues, Policies and Trends in Asia-Pacific](#)

20 January, 2011 | Special Webcast

In this webcast we will share the results of a recent survey by The Conference Board on the latest issues, policies and trends in mobility in Asia-Pacific, and discuss regional policies in the region and the success of the options that have been tried.

[The Conference Board Economics Watch™](#)

12 January, 2011 | Economics Watch

[The Conference Board Economics Watch](#)

11 January, 2011 | Economics Watch

Tax Deal Will Boost U.S. GDP in 2011, but Will It Last?

[The Conference Board Economics Watch™](#)

08 December, 2010 | Economics Watch

[The Conference Board Economics Watch](#)

07 December, 2010 | Economics Watch

[Risk Oversight Best Practices: What Directors Want and Need to Know](#)

02 December, 2010 | Special Webcast

This webcast will discuss how boards provide effective oversight through pushing for a deep understanding of key risks, taking ownership to improve risk management in the organization and assuring that risk plans are up to date and ready to be acted on.

[Asia Q4, 2010](#)

18 November, 2010 | Economics Watch®

In this edition of The Conference Board's quarterly webcast for Asia-Pacific and India, we focus on the risks and opportunities for continued and sustained growth in the region.

[The Human and Economic Cost of Climate Change: Assets at Risk](#)

11 November, 2010 | Special Webcast

Without further investments in adaptation, climate risks could cost some countries up to 19 percent of annual GDP by 2030, undoing years of development gains.

[The Conference Board Economics Watch](#)

10 November, 2010 | Economics Watch

[The Conference Board Economics Watch™](#)

09 November, 2010 | Economics Watch

[The HR Challenge in Emerging Markets](#)

04 November, 2010 | KnowlEdge Series

This two part webcast will examine key factors that concern global HR practitioners.

[American Workers Delaying Retirement: How Many, Who, Where and Why? Why Should Business be Concerned](#)

04 November, 2010 | Special Webcast

This webcast will discuss existing knowledge on trends in retirement age over time and the impact of the financial crisis on retirement, as well as results of an exclusive Conference Board survey.

[Climate Change Science: Politics, Uncertainty and Risk Management](#)

28 October, 2010 | Special Webcast

This webcast will focus on how uncertainty in climate change science will continue to challenge politicians, managers and strategists.

[The Conference Board Economics Watch](#)

13 October, 2010 | Economics Watch

### [The Conference Board Economics Watch™](#)

12 October, 2010 | Economics Watch

### [Global Economic Shifts and the New Reality for HR \(Part 2\)](#)

05 October, 2010 | KnowlEdge Series

This 2-part KnowlEdge Series will explore the macro trends that are transforming the business environment in both mature and emerging markets and how HR leaders in two global companies, in different sectors, are responding to these new challenges.

### [China's Property Bubble: Origins, Prospects and Risks](#)

28 September, 2010 | Special Webcast

China is experiencing a huge and potentially dangerous property bubble in residential real estate, particularly in tier one cities. After real estate bubbles in the US and Europe triggered a global recession in 2008-2009, will China's real estate bubble threaten a repeat? Join us to learn about recent original research on China's real estate market by The Conference Board's economists and analysts.

### [Global Economic Shifts and the New Reality for HR \(Part 1\)](#)

28 September, 2010 | KnowlEdge Series

This 2-part KnowlEdge Series will explore the macro trends that are transforming the business environment in both mature and emerging markets and how HR leaders in two global companies, in different sectors, are responding to these new challenges.

### [Catastrophes and Human Failure: Assessing Risk, Building Plans and Preparing to Face Extreme Events](#)

16 September, 2010 | Special Webcast

This webcast will discuss what underlies the increase in catastrophic losses and how we can do a better job at assessing these risks and characterizing the uncertainties surrounding these estimates.

### [The Conference Board Economics Watch™](#)

15 September, 2010 | Economics Watch

### [The Conference Board Economics Watch™](#)

14 September, 2010 | Economics Watch

### [Asia Perspective: 3rd Quarter](#)

18 August, 2010 | Economics Watch

This webcast will specifically address the drivers of currency appreciation in Emerging Asia and how this will change the business environment in coming years.

### [The Conference Board Economics Watch™](#)

11 August, 2010 | Economics Watch

### [The Conference Board Economics Watch™](#)

10 August, 2010 | Economics Watch

### [The Conference Board Economics Watch™](#)

14 July, 2010 | Economics Watch

### [The Conference Board Economics Watch™](#)

13 July, 2010 | Economics Watch

### [Recovery in China's Workforce](#)

12 July, 2010 | Special Webcast

The webcast will focus on The Conference Board's labor and demographic projections for China and draw connections between the data and the business challenges that our members face

### [Strategic Workforce Planning Across National Boundaries \(Part 2\)](#)

30 June, 2010 | KnowlEdge Series

This session will examine enterprise-wide implementation of SWP. Hear how Swiss-based cement manufacturer Holcim conducts global workforce planning, while allowing for local differences across national borders.



### [Strategic Workforce Planning Across National Boundaries \(Part 1\)](#)

23 June, 2010 | KnowlEdge Series

This session will explore one company uses SWP to attract and retain the right talent in China and develop capability with across the organization.

### [Recovery in Europe's Workforce: Implications for the Labor Market and Talent Management Strategies](#)

21 June, 2010 | Special Webcast

The webcast will provide insights for executives that help them internalize the larger labor market conditions related to their company's business and bottom line.

### [The Conference Board Economics Watch](#)

13 June, 2010 | Economics Watch

### [Asia Perspective: 2nd Quarter](#)

26 May, 2010 | Economics Watch

This edition will examine the short term prospects for non-inflationary growth in the major markets in the Asia-Pacific region and India, and link those with the medium term prospects of a structural shift towards a greater emphasis on domestic and regional growth rather than global dynamics.

### [Recovery in the U.S. Workforce: Implications for the Labor Market and Talent Management Strategies](#)

24 May, 2010 | Special Webcast

This webcast will discuss what needs to happen for full labor market recovery, and provide some thoughts about what to look for in the coming months.

### [The Changing Face of Shareholder Activism \(Part 3\)](#)

13 May, 2010 | KnowlEdge Series

This KnowlEdge Series presents timely information from The Conference Board's new set of resources on shareholder activism, including The Shareholder Activism Report and Resource Portal, which provide support to board members and investment managers seeking to assess, engage and respond to shareholder activism.

### [The Conference Board Economics Watch](#)

11 May, 2010 | Economics Watch

### [Working Through the Downturn: Human Capital Policies that Focus on the Long Term in Hard Times](#)

10 May, 2010 | Special Webcast

This webcast will examine two companies that have taken a long term approach to managing their workforce.

### [The Changing Face of Shareholder Activism \(Part 2\)](#)

06 May, 2010 | KnowlEdge Series

This KnowlEdge Series presents timely information from The Conference Board's new set of resources on shareholder activism, including The Shareholder Activism Report and Resource Portal, which provide support to board members and investment managers seeking to assess, engage and respond to shareholder activism.

### [The Changing Face of Shareholder Activism \(Part 1\)](#)

29 April, 2010 | KnowlEdge Series

This KnowlEdge Series presents timely information from The Conference Board's new set of resources on shareholder activism, including The Shareholder Activism Report and Resource Portal, which provide support to board members and investment managers seeking to assess, engage and respond to shareholder activism.

### [The Conference Board Economics Watch](#)

13 April, 2010 | Economics Watch

### [Enterprise Risk Management](#)

31 March, 2010 | Conference KeyNotes

This Conference KeyNotes Webcast will provide highlights of The 2009 Enterprise Risk Management Conference (October, 2009). Video footage of two headline presentations will set context for live questions and answers with the presenters.

### [The Changing Productivity Story: Trends in Productivity, Employment, and Growth](#)

25 March, 2010 | Special Webcast

This webcast will discuss the differences in productivity as we emerge from the recession.

### [Asia Perspective: 1st Quarter](#)

16 March, 2010 | Economics Watch

This quarterly version for the Asia-Pacific region, China, and India provides an update by our chief economist, Bart van Ark, on the economic outlook for developing Asia in the light of recent global trends.

### [The Conference Board Economics Watch](#)

09 March, 2010 | Economics Watch

### [European View Q1, 2010](#)

17 February, 2010 | Economics Watch®

This 30-minute webcast offers executives timely insights into the European operating environment, including the latest data from The Conference Board Leading Economic Indexes for the Euro Area and nine other countries/regions.

### [The Conference Board Economics Watch](#)

09 February, 2010 | Economics Watch

### [Succession Management](#)

03 February, 2010 | Conference KeyNotes

This Conference KeyNotes webcast will provide highlights of The 2009 Succession Management Conference (October, 2009). Video footage of two headline presentations will set context for live questions and answers with the presenters.

### [The Conference Board Economics Watch](#)

14 January, 2010 | Economics Watch

### [Corporate Citizenship through Employee Volunteerism \(Part 3\)](#)

19 November, 2009 | KnowlEdge Series

For global companies committed to truly global programs, how can non-U.S. employees be more engaged in the company's community involvement efforts?

### [Managing Human Capital Risk: Applying Risk Management Tools to Strategic Workforce Planning \(Part 2\)](#)

29 September, 2009 | KnowlEdge Series

Many companies have little information about their contractors or the potential risks they pose in terms of intellectual privacy, data security, depletion of critical workforce segments or knowledge loss.

### [Managing Human Capital Risk: Applying Risk Management Tools to Strategic Workforce Planning \(Part 1\)](#)

15 September, 2009 | KnowlEdge Series

What can Strategic Workforce Planning (SWP) learn from applying Risk Management processes and tools and how can Risk Management gain by using SWP to manage human capital risks? The two functions use many of the same tools and face similar obstacles to imp

### [Corporate Contributions in Hard Times: How Companies are Managing the Economic Downturn](#)

23 June, 2009 | Special Webcast

This webcast will go beyond the statistics and hear directly from companies on how they are adjusting their contributions programs in response to the current economic downturn