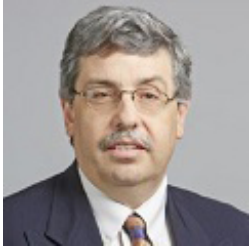


Access to Experts



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Gary Larkin is a research associate in the corporate leadership department at The Conference Board in New York. His research focuses on corporate governance, including succession planning, board composition, and shareholder activism. He serves as executive editor of *Director Notes*, an online publication published by The Conference Board for corporate board members and business executives that covers issues such as governance, risk, and sustainability. He is also the editor of the Governance Center Blog. Prior to joining The Conference Board, he was the editor and writer of PwC's Governance InsightsCenter's biweekly newsletter and editor and writer of KPMG's *Audit Committee Insights* biweekly news-letter. Previously, Larkin had served as an editor for several daily and weekly newspapers, including *The Bond Buyer* and the *Hartford Business Journal*.